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His Majesty king Abdullah II Bin Al Hussien



His Royal Highness Crown Prince Al Hussien Bin Abdullah II

The Chairman's Message

I am pleased to present to you the annual report on the Social Security Investment Fund SSIF's activities in 2016, which includes an overview of the SSIF's activities, achievements in addition to the stand-alone, and consolidated financial statements for the financial year that ended on 31/12/2016, to illustrate the developments that the Fund witnessed during 2016. I would also like to express my sincere thanks to all social security subscribers for their continued confidence in the Social Security Corporation (SSC) and its investment arm, the SSIF. Allow me to point out that the Investment Fund seeks to achieve the best possible returns within acceptable risk levels and correlate SSC assets and liabilities in accordance with the results of actuarial studies in order to meet the SSC's future commitments in terms of pension payments to social security subscribers and pensioners.

2016 was a year of challenging conditions that affected the national economy, causing a deepening of the economic slowdown, attributed to the continued instability on the political and security levels in neighboring countries and the negative impact of these conditions on the Kingdom. Despite these developments, Jordan succeeded, thanks to the wisdom of its leadership and its balanced policies, in facing these challenges and continued its economic growth, albeit at a lower rate than in the previous year. At the same time, SSIF demonstrated awareness and a sense of responsibility as a national institution capable of facing challenges, thanks to the soundness of its procedures and governance in making prudent investment decisions.

As a result, SSIF was able to fulfill its mission of protecting and growing the savings of generations and identifying new investment opportunities. In 2016, SSIF initiated several steps to create new investment instruments and diversify its investments. In August 2016, it established a wholly owned subsidiary named Daman for Financial Leasing, in order to perform long-term financial leasing activities to finance vital development projects. JD 400 million was allocated for this activity. The company currently finances the new Amman Customs depot in Al Madona to the value of JD 96 million and the new Tafilah Government Hospital to the value of JD 37 million, and studies are underway to finance a number of other vital projects through lease financing in different essential vital sectors and in various governorates throughout the Kingdom.

Also, in coordination with the Ministry of Finance, Jordanian 10-year treasury bonds were issued for the first time in September 2016. The Fund was one of the principal subscribers in these issuances because the tenor of these bonds is in line with our long-term investment objectives. In addition, this instrument has a far reaching effect in providing a benchmark for pricing long-term lending in the Jordanian market to enable project financing.

Investment in development zones is also of great interest to the Fund, which owns Daman for Development Zones Company (DDC) with a capital of JD 40 million. DDC has shares in two corporations: It owns 80% of the Mafraq Development Corporation's capital of JD 20 million, and 100% of the North Development Corporation's capital of JD 6 million. The Investment Fund also granted a funding ceiling to the Social Security Corporation (SSC) to the value of JD 30 million to finance personal loans and small development loans for existing small development projects to SSC pensioners. This program is managed in totality by the Social Security Corporation.





Pursuant to the process of developing and upgrading institutional performance, SSIF continues to enhance its financial and technical capabilities, implement its policies and the legislations that regulate its work, and to adhere to the principles of transparency, accountability, good governance, and avoidance of speculation. The investment policy of the Fund is based on the principle of independence in investment decision-making and it focuses on the appropriate diversification of assets within acceptable risk levels, in order to achieve sustainable returns and provide liquidity to meet the Social Security Corporation's future liabilities.

Regarding the SSIF's performance in the financial year 2016, SSIF financial statements show that the value of the Fund's total assets at the end of the year amounted to JD 8,325.3 million, compared to JD 7,642.9 million at the end of 2015, an increase of JD 682.5 million or 8.9%. The Fund's net income in 2016 increased to JD 315.1 million compared to JD 277.2 million in 2015, an increase of 13.7%, despite the slowdown in economic growth rates and the retreat in the performance of the Amman Stock Exchange, with its impact on the valuation of our strategic stock portfolio.

The Fund's investment portfolios focus on the SSIF strategic plan, taking into consideration the economic and financial developments in the Kingdom, the optimal utilization of financial resources, realizing healthy returns, while mitigating risks. These portfolios saw some changes in their volume and concentration during 2016 compared to 2015 to reflect this principle. The value of the bonds, real estate, and loans portfolios increased by various degrees. The bonds portfolio grew by 22.5%, the real estate portfolio by 8.0%, and the loans portfolio by 4.5%, while the money market tools and investment Equity portfolios decreased by 8.5% and 4.5% respectively.

In closing, my thanks go to all SSIF employees for their commitment and dedication towards our goal of becoming an outstanding investment fund. We take this opportunity to reaffirm our continued resolve to do everything in our power to achieve the best possible results, and support national efforts for a bright future for our nation under the leadership of His Majesty King Abdullah II Ibn Al Hussein may God protect him.

May God's peace and blessings be upon you

Suhair Abdul Rahman Al-Ali Executive Chairman of the Social Security Investment Fund



Background

The Social Security Investment Fund (SSIF), formerly the Investment Unit, was established in 2001 to manage investment of the Social Security Corporation (SSC) funds with the objective of realizing meaningful and regular returns on invested funds, while maintaining the real value of the assets and providing the liquidity needed to meet the SSC's future obligations. The Fund started its operations in the beginning of 2003 after adoption of the investment strategies that govern its work. The Fund is subject to the provisions of the Social Security Law No. (1) of 2014, and its financial, technical and regulatory affairs are regulated through bylaws and legislations that are adopted by the Investment Board and the Board of Directors of the Social Security Corporation.

SSIF reviews its investment policy periodically in order to keep up-to-date with economic developments, seize investment opportunities, and maintain international best practices in the management of pension funds. These reviews focus on two key perspectives:

First: To invest SSC funds in ways that realize the returns needed to meet future obligations towards subscribers in the social security umbrella within acceptable risk levels.

Second: A national perspective in which SSC contributes to economically feasible investments that realize meaningful returns and enhance economic growth.



Vision

We invest to secure generations' future

Mission

To realize rewarding and sustainable returns on invested funds, provide the liquidity needed to fulfill future obligations towards social security subscribers, contribute to the growth of the national economy, and implementing the best related international standards.

Core Values

We Invest Responsibly:

- We are proud of our independence in making investment decisions.
- We adopt best practices and performance indicators.
- We adopt risk adjusted economic feasibility as the basis of our investment.

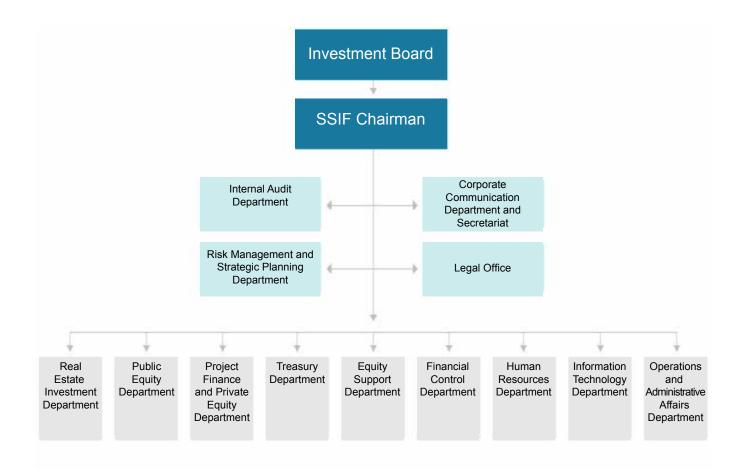
We Work Professionally:

- We are committed to integrity, objectivity, and the ability of our employees to make the right decisions.
- We cooperate on all levels to realize our mission and strategic objectives.
- We adhere to an environment conducive to outstanding performance and we continuously aim to develop our staff's technical and professional capabilities.

We believe in corporate governance:

- Our decisions are based on methodologies that reflect the highest levels of transparency.
- Corporate social responsibility enhances the investment environment.
- We adopt a methodology and organizational framework which ensure that operations conform to legislation and policies.







Pursuant to the provisions of Article (14), Paragraph (A) of the Social Security Law No. (1) of 2014, there shall be formed at the Social Security Corporation (SSC) a board named the 'Social Security Investment Board', composed of the following members:

- The SSIF Chairman as Vice Chairman
- · The SSC Director General
- Two members selected by the SSC Board from among its members, one of them as a representative of workers and the second as a representative of employers. These members shall be people of experience, competence, and specialization in investment.
- Five experts and specialists appointed by the Council of Ministers based on the recommendation of SSC Board, provided that the Council of Ministers names one of them as Chairman of the Board.

In addition, the SSIF Executive Chairman shall be appointed by a resolution of the Council of Ministers based on the recommendation of the SSC Chairman of the Board.

Members of the SSIF Investment Board 2016

- HE Mr. Marwan Awad, Non-Executive Chairman of the Investment Board¹
- HE Mrs. Suhair Al-Ali, Executive Chairman of SSIF, Vice Chairman of the Board²
- HE Mr. Suleiman Al Hafez, SSIF Chairman of the Investment Fund, Vice Chairman of the Board³
- HE Mrs. Nadia Al Rawabdeh, SSC Director General
- Mr. Mazen Al Ma'aitah, Representative of Workers, Member
- Mr. Alaa Eddine Diraniveh Representative of Employers, Member
- Mr. Omar Malhas, Member
- HE Mr. Samir Murad, Member
- Mr. Ziad Al-Homsi. Member
- Dr. Tariq Al-Hammouri, Member
- HE Mr. Ahmad AL-Hwayan, Member⁴

¹As of 22/5/2016

²As of 5/5/2016. Her Excellency was also a member of the Investment Board during the period of 3/1/2016 to 4/5/2016.

³Until 4/5/2016

⁴As of 22/5/2016 and until 19/7/2016



1. Duties of the Investment Board

Article (14), Paragraph (B) of the Social Security Law No. (1) of 2014 defines the functions and powers of the Investment Board as follows:

- 1. Draw the overall investment plan of SSC funds and submit it to the SSC Board of Directors for ratification.
- 2. Oversee the implementation of the SSC's investment policy, draw the plans and programs needed for this, and follow-up on the implementation of the policy.
- 3. Make the investment decisions necessary for implementing the SSC investment policy and overall investment plan in accordance with the provisions of the Social Security Law and regulations issued pursuant thereto.
- 4. Make recommendations to the SSC Board of Directors to ratify the SSIF draft annual budget, detailing different areas of expenditure and allocations for each one of them.
- 5. Submit periodic reports to the SSC Board on the SSIF's activities and performance.
- 6. Review the annual report on the SSIF's activities and related closing financial statements, and submit them to the SSC Board of Directors for approval.
- 7. Name the required committees for investment work in accordance with the executive instructions.
- 8. Draft SSIF executive instructions to ensure the realization of the SSC's objectives and submit them to the SSC Board of Directors.
- 9. Any other powers assigned or delegated to it by the SSC Board of Directors in accordance with the regulations and executive instructions issued pursuant to the Law.

2. Meetings of the Investment Board

The Board held 25 meetings during 2016

3. Remunerations of the Investment Board

Pursuant to the provisions of Article (14), Paragraph (E) of the Social Security Law No (1) of 2014, members of the Investment Board shall receive the following monthly remunerations:

- The Non-Executive Chairman of the Investment Board shall receive a monthly remuneration of JD 3,500, which was set by a decision of the Council of Ministers, based on the recommendation of the Chairman of the SSC Board of Directors.
- Members of the Investment Board shall receive a monthly remuneration of JD 500, payment of which is linked to the member's attendance of the Board's monthly meetings.



The Audit Committee

A. Audit Committee Duties

- 1. Oversee the SSIF's financial and investment activities and audit its financial reports including its financial data before they are submitted to the Investment Fund.
- 2. Review the Investment Fund's internal and external auditor's reports, follow-up on action taken regarding these reports, and submit their recommendations to the Investment Board.
- 3. Submit the annual internal audit plan to the Investment Board for approval.
- 4. Ensure the accuracy and soundness of accounting and auditing procedures and compliance with them.
- 5. Ensure the SSIF's compliance with the laws, regulations, and instructions that govern its work.
- 6. Exercise other powers vested in it by means of executive instructions issued in accordance with the provisions of this regulation.
- 7. Any other tasks assigned to it by the Investment Board.

B. Audit Committee Members

Mr.Ziad Al-Homsi	Chairman
Mr. Mazen Al Ma'aitah	Member
Mr. Alaa Eddine Diraniyeh	Member
Mr. Mohammad Madi	Committee's Secretary / Director of the Internal Audit Department

Committee Meetings

- The Committee held 17 meetings in 2016.
- The Chairman and members of the Committee receive a remuneration of JD 300 each per session, with a maximum of two sessions per month. The remuneration is linked to attendance of the committee meetings.
- The Committee's Secretary receives a monthly remuneration of JD 200.

Investment Governance Committee

- A. Investment Governance Committee Duties
- Recommend to the Good Governance Committee (of the SSC Board) created in accordance with the provisions of Article (17) of the Social Security Law No.(1) of 2014 to approve the investment governance policy and develop the principles and recommendations necessary for implementation of this policy.
- 2. Monitor the implementation of the code of conduct and report violations.
- 3. Ensure the existence of internal and external oversight and risk management systems, and the effectiveness and independence of these systems.
- 4. Ensure compliance with the rules and standards of good governance of the SSIF that are adopted by the Board.
- 5. Ensure the existence of a clear governance structure and effective instruments and responsibilities in investment decision making in terms of approvals, supervision of implementation, investment management and performance monitoring.
- Ensure the existence of a system for investment decision making that defines the ceilings and powers of the parties concerned with decision making and their compliance with the decision making matrix.
- Recommend to the Investment Board the rules governing corporate representation on the boards
 of directors of shareholding companies, including assessment criteria of people nominated to
 represent the Corporation.
- 8. Ensure the sound implementation of the rules and criteria set for the SSC's representation on the boards of directors and managements of companies.
- 9. Ensure the independent custody of investment assets.
- 10. Ensure compliance by Investment Board members, SSIF personnel, and representatives of the Corporation on the boards of directors of shareholding companies with the conflict of interest policies in force and their commitment to disclose any form of conflict of interest, whether financial, commercial, functional, or professional.
- 11. Ensure compliance with the rules and standards of personal trading by SSIF staff.
- 12. Ensure compliance with the investment performance assessment and evaluation policy.
- 13. Ensure the existence of specific criteria for the qualifications and capabilities that must be met by the SSIF staff.
- 14. Ensure the effectiveness of the investment reporting systems and their content.
- 15. Exercise other powers vested in it in accordance with executive instructions issued in accordance with this regulation.
- 16. Any other duties assigned to it by the Investment Board.



B. Investment Governance Committee Meetings

Dr. Tariq Al-Hammouri	Chairman
Her Excellency Ms. Suhair Al-Ali ⁵	Member
Her Excellency Mrs. Nadia Al Rawabdeh	Member
Mr.Ziad Al-Homsi	Member
Mr. Mazen Al Ma'aitah	Member
His Excellency Mr. Ahmad Al Hwayan ⁶	Member
Mr. Jehad Al Shara	Committee's Secretary/ Director of the Equity Support Department

Committee meetings

- 1. The committee held 15 meetings in 2016
- 2. The Chairman and members of the committee receive a remuneration of JD 300 each per session, with a maximum of two sessions per month. The remuneration is linked to attendance of the committee meetings.
- 3. The Committee's Secretary receives a remuneration of JD 200 per month.

⁽⁵⁾During the period of 3/1/2016 to 4/5/2016

⁽⁶⁾ As of 22/5/2016 and until 19/7/2016

Investment Risks Committee:

- A. Investment Risk Committee Duties
- 1. Ensure the soundness of methodologies followed in risk assessment, analysis and management in accordance with international risk management standards.
- 2. Ensure the existence of sound periodic reports to assess and analyze investment risks related to investment portfolios and ensure the optimal implementation of risk management.
- 3. Monitor deviations from the risk management policy and recommend the necessary decisions regarding them.
- 4. Study and review the Risk Management Department's reports and submit the necessary recommendations regarding them.
- 5. Exercise any other authority vested in it under the provisions of this regulation, and the instructions issued pursuant thereto.
- 6. Any other duties assigned to it by the Investment Board
- B. Investment Risk Committee Meetings

His Excellency Mr. Samir Murad	Chairman
Mr. Alaa Eddine Diraniyeh	Member
Dr. Tariq Al-Hammouri	Member
Her Excellency Ms. Suhair Al-Ali ⁷	Member
Mr. Nidal Al Qubbaj	Committee's Secretary Acting Director of the Risk Management and Strategic Planning Department

Committee Meetings

- The committee held 9 meetings in 2016
- The Chairman and members of the committee receive a remuneration of JD 300 each per session, with a maximum of two sessions per month. The remuneration is linked to attendance of the committee meetings.
- The Committee's Secretary receives a remuneration of JD 200 per month

⁽⁷⁾During the period of 3/1/2016 to 4/5/2016





Relationship between the SSIF Investment Board and the SSC Board of Directors

The provisions of Article (11) of the Social Security Law No. (1) of 2014 regulate the relationship between the Investment Board and the SSC Board of Directors. The Board of Directors oversees both streams of the SSC's affairs and activities: insurance (Social Security Corporation) and investment (Social Security Investment Fund). For this purpose, it is assigned all the necessary powers and responsibilities, including:

- 1. Approve the SSC's overall insurance policies.
- 2. Approve the overall investment policy to maximize the market value of assets, set investment objectives, and define the criteria, mechanisms and determinants of investments.
- 3. Monitor the investment process to maximize the portfolio, perform hedging and tracking and achieve the objectives of investment policy.
- 4. Approve the overall plan for investing the Corporation's funds.
- 5. Approve the organizational structure and the job scale and description and a description of the overall tasks and responsibilities in the institution
- 6. Appoint insurance and actuarial experts to examine and prepare the financial position of the institution.
- 7. Approve the annual budget of the corporation with a description of different disbursements and amounts allocated to each of them.
- 8. Approve the annual report and the end of year financial statements of the Corporation.
- 9. Appoint an external auditor to audit the Corporation's accounts.
- 10. Submit quarterly reports to the Council of Ministers and the Houses of Parliament, which should include the following:
 - a. Financial statements and accounts.
 - b. Key results related to investment performance.
 - c. Compatibility of the of portfolio managers' performance with the target values in the overall investment plan.
 - d. Investment Policy Statement for the Next Phase
 - e. External auditor's report on the Financial Position of the Corporation.
 - f. Quarterly reports for both the Oversight Committee and the Investment Board
 - g. Investment policies, standards and procedures.
 - h. Analysis and reconciliation of assets and liabilities.
 - i. A confirmation by the Board that all investments made during the previous period are consistent with the investment policy, standards and procedures in accordance with the law, regulations, decisions and instructions and that they any indicate any fault if it occurs.
- 11. Issuing internal executive, regulatory, financial, administrative, technical and investment instructions to the Corporation in order to achieve its objectives.
- 12. Propose draft laws and regulations for the Corporation.
- 13. Identify authorized signatories to sign on behalf of the Corporation in financial, judicial and administrative matters.



- 14. Forming permanent and temporary committees and determining their duties, powers and remunerations.
- 15. Establish the foundations and standards of good governance in the corporation, including policies to prevent possible conflicts of interest and develop procedures to reduce these conflicts.
- 16. Adopting a directory of the Corporation's investments and assets and update it whenever the need arises.
- 17. Any other powers vested in it under the provisions of this Law and the regulations and instructions issued pursuant thereto.



Human resources

At the end of 2016, the Fund's staff standed of 87 employees, of whom 27 were women. Eleven positions in senior and middle management were held by women.

In spite of the challenges faced by the Fund since it came under the umbrella of the Civil Service Bureau (CSB) in 2012 in attracting investment specialists of high ability, and in attracting and retaining outstanding personnel, the Fund has spared no effort to maintain the high caliber of its staff and to limit turnover. Staff training and empowerment take place at all administrative levels. The Fund's staff in the specialized investment and technical departments hold post-graduate academic qualifications as well as professional certificates specialized in financial analysis, auditing, project management, risk management, Oracle certificates, and others.

Executive Management

Treasury Department

The department manages the SSIF's cash surpluses through investment in money market instruments, bonds and participation in syndicated loans.

Treasury Department Manager: Mr. Issam Khateeb

Project Finance and Private Equity Department

The department manages and follows-up on the private equity portfolio, and studies and analyzes investment opportunities in different economic sectors and infrastructure projects.

Acting Department Manager: Mr. Emad Kodah

Real Estate Department

The department studies investment opportunities in the real estate sector and manages SSIF owned real estate including land, commercial complexes and others.

Department Manager: Eng. Ahmad Malkawi

Public Equity Department

The department studies investment opportunities and manages SSIF investments in public shareholding companies listed in the Amman Stock Market and in markets abroad.

Department Manager: Mr. Emad Kodah



Equity Support Department

The department follows-up on the SSIF's investments in public and private shareholding companies through a comprehensive management, monitoring, and direction system to ensure effective representation in the companies in which the SSC invests, and to ensure implementation of the principles of good governance.

Department Manager: Mr. Jehad Al Shara

Financial Control Department

The Department prepares the Fund's financial statements in accordance with international standards of financial disclosure, prepares budgets, and monitors and analyzes deviations from the Fund's annual budget.

Acting Department Manager: Mrs. Manal Oreigat

Risk Management and Strategic Planning Department

The department identifies types of investment and operational risks related to SSIF activities, assesses these risks and manages them to achieve the targeted returns on each investment activity within acceptable risk levels.

Acting Department Manager: Nidal Qubbaj

Internal Audit Department

The Department ensures the soundness of the Fund's different activities objectively and independently according to operative legislation, regulations, and instructions,

Department Manager: Mohammad Madi

Legal Office

The legal office provides legal opinion, drafts and reviews of agreements, contracts and MoUs, and it reviews regulations and instructions that govern the Fund's work.

Head of Legal Office: Ms. Reem Abzakh

Operations and Administrative Department:

The department executes all operations, financial affairs, opening accounts, and management of the archive system, and provides the support services needed to perform the Fund's activities.

Department Manager: Saeed Shanan





IT Department

The department manages all the Fund's E-Systems and connectivity with stakeholders.

Acting Department Manager: Mr. Issam Khateeb

Human Resources Department

The Department ensures the Fund's needs of competent human resources and trains them to refine their skills and knowledge.

Acting Department Manager: Mr. Khalid Al Dajah

Corporate Communications Department and Board Secretariat

The department works to strengthen the Fund's position as a long-term national investor by consolidating an environment of cooperation with partners, providing an effective internal communication environment, as well as following-up on the Investment Board's activities and resolutions.

Acting Department Manager: Ms. Amani Elkayed

Training and Development

The Fund invests in its human resources by providing them with the right environment for development, progress and teamwork. In line with this approach, the Investment Fund pursues an institutional culture that focuses on training, development and increasing knowledge to increase productivity, streamlining business processes and achieving strategic objectives through:

- Providing opportunities to participate in training courses and self-development programs.
- Providing training materials on the Intranet.
- Providing the opportunity for education / learning and obtaining a specialized technical certificate.
- Assistance in reducing the turnover rate.
- Preparation and analysis of job satisfaction questionnaire followed by improvement plans.
- Holding training courses to build administrative and leadership capacities.
- Engage staff in:
 - a. Forums and specialized technical communities related to their work and at the expense of the Fund as permitted by the operative laws and regulations.
 - b. Conferences and workshops related to the nature of the staff's work.
 - c. Personal skills development courses

In order to upgrade the human resources of the Investment Fund and qualify them to be able to perform their work more efficiently, the Fund's staff participated in 132 specialized courses in 2016



SSIF Strategic Plan

The SSIF's strategic plan reflects the objectives that the Investment Fund works to achieve in order to maximize the real value of SSC's assets in the targeted strategic distribution and within acceptable risk levels, consistent with the results of the actuarial studies, to meet the future obligations of the Corporation, as follows:

- 1. Realizing meaningful returns within acceptable risk levels and according to the investment policy adopted by the SSC Board of Directors.
- 2. Providing the necessary liquidity to cover the SSC's long-term commitments.
- 3. Consolidating the Investment Fund's image as a long-term national investor.
- 4. Compliance with the standards of good governance, transparency and disclosure.
- 5. Development of the skills of human resources and providing a stimulating and supportive environment for the Investment Fund's activities.
- 6. Implementing international best standards and practices.
- 7. Contributing to the enhancement of corporate social responsibility.

SSIF Investment Policy

Pillars of the investment policy:

1. Rewarding national investments

Priority is given to local investments within Jordan that generate meaningful returns and that are consistent with the strategic objectives of the SSIF.

2. Investment diversification.

Diversifying the instruments through which SSC funds are invested, as permitted by the general investment policy, to weaken the interrelation between assets in the portfolio, minimize investment risks, and achieve the best possible returns, while protecting the real value of SSC's assets and taking into consideration the geographic diversity of investments.

3. Asset Allocation.

Along with diversifying instruments through which SSC funds are invested, it is important to avoid concentration of investments within the same instrument.

4. Liquidity.

Maintaining the cash flow necessary to match assets with liabilities.

5. Economic data and indicators.

Basing investment decisions on economic data and indicators reflect the domestic and external economic situation, while avoiding investment in instruments that are inconsistent with this economic reality, as well speculation.



6. Hedging against inflation.

Investments in assets are hedged against inflationary factors that may adversely affect these assets.

7. Investment time horizon.

The time horizon of investments should be consistent with SSC's need to cover insurance liabilities according to the actuarial studies.

8. Safety.

Following the best procedures and principles in implementing investment transactions to ensure the soundness and safety of investments and conducting transactions only through an accredited custodian of high rating.

9. Ethical standards.

Investments are avoided in areas that are prohibited locally or internationally, or those that do not conform to standards of public morality or the public good.

Objectives of investment

1. Return Enhancement

Achieve a long-term average cumulative return over the cost of funds used in the actuarial analysis (analysis conducted by the SSC every three years) adopted for the purposes of the Social Security Corporation.

2. Risk Mitigation

Determine the acceptable risk level, taking into account the structure of the target asset distribution structure, based on the required rate of return as well as present and future liabilities of the Social Security Corporation (the results of actuarial studies).

Mechanism of investment decision making

The SSIF's investment decision-making process is governed by the tools of institutional work in order to regulate the powers of investment decision-making to ensure the integrity of the decision and investment merit. Instructions and powers to make investment decisions are in place, starting at the level of the investment departments concerned with studying each opportunity individually to ensure that it is compatible with the overall investment objectives of the Fund.

These opportunity studies are then presented to the Investment Committee, which in turn submits its recommendations to the Investment Board in light of the results of the financial, technical and legal studies. The Board makes the appropriate decision within its powers and the overall framework of the Fund's investment policy as approved by the SSC Board of Directors.

Its worth mentioning that the Investment Committee consists of four directors of investment departments and an observer from the Risk and Strategic Planning Department, under the chairmanship of the SSIF Executive Chairman. The Committee examines all recommendations received from the Fund's departments and takes the necessary decisions within its powers in accordance with the legislation in force.





Summary of the National Economy Performance in 2016*

The repercussions of the regional turmoil on the political and security levels, especially the closure of the borders with Iraq and Syria continued to cast their shadow on the performance of some economic indicators in 2016, mainly the external sector indicators such as national exports, income from tourism, remittances and foreign direct investment. During 2016 the government continued its reforms by adopting a new economic program for the period 2016-2019 supported by an Extended Fund Facility (EFF) agreement with the International Monetary Fund (IMF) signed in August 2016, after completing implementation of the fiscal and economic reform program under the Stand-By Agreement (SBA) with the IMF that expired in August 2015. The new program aims to strengthen financial and structural reforms, stimulate overall economic growth, raise the competitiveness of the national economy and create more job opportunities. The national economy grew by 2.0% in 2016 compared with 2.4% in 2015, and the general price level, as measured by the consumer price index, shrank by 0.8% after a contraction of 0.9% in 2015. The budget deficit (after grants) decreased by 0.3 percentage points to 3.2% of GDP compared to 3.5% in 2015. In addition, the current account balance of payments (post-grants) deficit was 9.3% as a percentage of GDP, compared with 9.1% during 2015.

On the monetary and banking levels, the Central Bank of Jordan's (CBJ) monetary and banking policy during the year 2016 was flexible and responsive to local, regional and global economic developments in order to preserve monetary and fiscal stability, including the stability of the Jordanian Dinar's exchange rate and the stability of the banking system. CBJ's foreign currency reserves remained at comfortable levels amounting to US \$12.9 billion, plus US \$1.5 billion in gold reserves and US \$ 96.5 million in special drawing rights (SDRs), which makes the CBJ's total foreign currency reserves at the end of 2016 US \$ 14.5 billion compared to \$ 15.7 billion at the end of 2015. In addition, the total outstanding balance of credit facilities increased by 8.5% and the balance of facilities granted to the private sector (resident) increased by 10.0% compared to 4.6% in 2015.

The Real Sector

In 2016, the national economy grew by 2.0% compared with 2.4% in 2015, despite the continued political and security turmoil in neighboring countries. This growth was driven by the growth of most economic sectors, particularly financial and insurance services, transport and storage, telecommunications, manufacturing, and electricity and water. These sectors combined contributed 1.4 percentage points (or 70%) of the growth achieved during 2016, which indicates the diversity of sources of economic growth in the Kingdom. In light of this, the per capita real GDP index decreased by 0.8% to JD 1.188, despite the slowdown in the population growth rate in 2016, which amounted to 2.8% compared with 7.9% in 2015, due to the decrease in the flow of Syrian refugees to the Kingdom.

Conversely, the unemployment rate among Jordanians rose by 2.3 percentage points to 15.3% in 2016, which is partly due to the preference to employ low-paid expatriate workers, especially Syrian labor which gained a large number of job opportunities created in the economy.

In light of the continued decline in prices of oil and related goods and services in the global markets and the impact on domestic prices of oil derivatives and transport services, the general level of



prices, measured by the relative change in the average consumer price index, shrank by 0.8% in 2016, after contracting by 0.9% in 2015.

On the legislative side, the government approved in 2016 a number of measures and legislations aimed at helping stimulate an environment conducive to investment, promoting economic growth, regulating the labor market, and raising the rate of economic participation in the Kingdom.

With regard to the competitiveness of the Jordanian economy, the World Economic Forum's 2016 Global Competitiveness Report showed that Jordan advanced by one step to be ranked 63 out of the 138 countries included in the report. This was due to Jordan's improved results in several indicators, including infrastructure, macroeconomic stability, and business network development. Conversely, Jordan scored worse in a number of indicators, notably health, basic education, efficiency of commodity markets, and higher education.

Monetary, Banking and Financial sector

CBJ's monetary and banking policy during 2016 continued its success in maintaining monetary and financial stability, including appropriate inflation rates, stability of the Jordanian Dinar exchange rate, maintaining the stability of the banking system and protecting the rights of depositors and shareholders.

In light of this, in December 2016, after a series of consecutive reductions in interest rates on monetary policy instruments since February 2013, CBJ raised interest rates by 25 basis points on the Central Bank's main interest rate, the overnight deposit window, and the interest rate Week depository certificates, while keeping the interest rates of other monetary policy instruments unchanged. The Bank also maintained its refinancing interest rates directed at a number of high value-added economic sectors unchanged to ensure continuity of funding for these sectors on appropriate and concessional terms.

With regard to the activity of licensed banks during 2016, the main indicators witnessed an improvement in their performance. Total assets / liabilities of the banks grew by 2.7% to JD 48.4 billion; the existing balance of credit facilities grew by 8.5% to JD 22.9 billion, and the balance of facilities granted to the private sector (resident) rose by JD 1,803.3 million (10.0%) to reach JD 19.9 billion. The balance of total deposits with licensed banks also increased by JD 301.5 million (0.9%) to JD 32.9 billion compared to the end of 2015.

As for interest rates in the banking market, interest rates on credit facilities decreased by more than the decrease in interest rates on deposits. Accordingly, the interest rate margin, measured by the difference between the interest rate on loans and advances and the interest on term deposits, declined by 39 basis points to 479 basis points at the end of 2016, compared to 518 basis points at the end of 2015.

With regard to banking policy, in 2016 the CBJ took further measures to regulate the work of banks, enhance their role in financing economic activity, and ensure the integrity and durability of the banking system. The Bank also continued its efforts to provide financing to small and medium enterprises (SMEs) at preferential interest rates and with appropriate maturities.





Public Finance Sector

The public finance sector saw an improvement in its performance in 2016. The budget deficit (after grants) decreased by 0.3 percentage points to 3.2% of GDP, compared to a deficit of 3.5% of GDP in 2015. This improvement in the performance of public finances came as a result of measures aimed at strengthening domestic revenues, reducing tax exemptions, and controlling current spending and regulating it according to priorities.

Public revenues (domestic revenues and external grants) increased by 4.0% in 2016 from their level in 2015, driven by higher domestic tax and non-tax revenues. Public expenditure, both current and capital, increased by 2.9% from its level in 2015.

With regard to indebtedness, both internal and external, the total public debt increased at the end of 2016 to reach JD 26,092.7 million (95.1% of GDP). This increase was the result of financing the budget deficit and the guaranteed loans of the National Electricity Company and the Water Authority, in addition to the continued slowdown of economic growth during 2016. It should be noted that the debts of the National Electricity Company and the Water Authority at the end of 2016 maintained the level achieved in the end of 2015 of JD 6.7 billion. Net public debt at the end of 2016 was JD 24,079.4 million (87.7% of GDP).

In 2016, the Government adopted a medium term public debt management strategy (2016-2020), which sets out the government debt policy to ensure that the government's financing needs are met, to meet its obligations at the lowest possible cost and at an acceptable risk level, and to extend maturities. The strategy is based on a number of tracks, notably: continuing the policy of relying on external sources of debt, extending the average maturity of domestic debt by issuing long-term debt instruments, reducing the volume of short-term debt due within one year, diversifying sources of financing, and expanding the base of investors in government debt instruments by working on non-conventional bonds such as Islamic sukuks and bonds for small savers.

External sector

The repercussions of adverse regional and international conditions continue to cast their shadow the performance of the external sector indicators, despite signs of improvement in some of these indicators, mainly income from tourism and remittances, since the second half of 2016.

In light of this, the current account deficit (including grants) increased slightly in 2016 to reach JD 2,560.2 million (9.3% of GDP) compared to JD 2,418.2 million (9.1% of GDP) in 2015, despite the decrease in the kingdom's energy imports bill rose by 24.5% and the reduction of the trade balance deficit by 7.8%. The rise in the current account deficit is mainly due to the decline in current transfers and service account receipts. The current account deficit (excluding grants) also rose during 2016 to 12.6% of GDP compared to 12.3% in 2015. It should be noted that the deficit in non-oil current account (including grants) was 2.3% of GDP in 2016, compared to a surplus of 0.3% in 2015.

Developments in the current account have led to an increase in the external financing gap, which compelled the Kingdom to resort to greater reliance on external sources of financing. Net government loans increased by JD 425.4 million. In addition, the government issued Eurobonds in international markets to the value of JD 710 million (\$ 1 billion). Direct investment also recorded net inflows of JD



1,090.3 million. The previous developments led to a balance of payments surplus of JD 412.6 million in 2016 against a surplus of JD 407 million in 2015.

The international investment situation at the end of 2016 showed a rise in the Kingdom's net liabilities abroad, to JD 26,697.1 million, compared with JD 24,815.1 million at the end of 2015. This was due to a decrease in the balance of foreign financial assets of all economic sectors residing in the Kingdom by JD 76.9, to reach JD 18.581 million. The balance of external financial liabilities on all economic sectors residing in the Kingdom increased by JD 1,805 million to JD 45,278.1 million at the end of 2016.



1. Summary of financial performance

A. Development of assets

Assets of the Investment Fund⁵ grew by JD 682.5 million as of 31/12/2016, the Fund's assets amounted to JD 8,325.3 million, compared to JD 7,642.9 million as of 31/12/2015, an increase of 8.9%.

Investment portfolios

The investment portfolios of the Social Security Fund consist of six main portfolios:

- 1. Money Market Tools Portfolio
- 2. Bonds portfolio
- 3. Loans portfolio
- 4. Equity portfolio
- 5. Real estate investment portfolio
- 6. Tourism investments portfolio

Table 1: Comparative distribution of investment portfolios as of 31/12/2016 (JD million)

	31/1:	2/2015	31/12	/2016	_	om the start of e year
Item	Value	Relative Weight	Value	Relative Weight	Value	Growth Rate
Money Market Tools Portfolio	934.2	12.72%	854.9	10.8%	-79.3	-8.5%
Bonds portfolio	3,230.5	44.00%	3,957.3	49.8%	726.8	22.5%
Loans portfolio	160.8	2.19%	168.0	2.1%	7.2	4.5%
Equity portfolio	2,231.7	30.39%	2,131.1	26.8%	-100.6	-4.5%
Real estate investment portfolio	537.9	7.33%	581.1	7.3%	43.3	8.0%
Tourism investments portfolio	247.5	3.37%	250.3	3.2%	2.8	1.1%
Total SSIF portfolios	7342.5	100.00%	7942.7	100.0%	600.2	8.2%
Other	300.4		382.7		82.3	
Total SSIF assets	7642.9		8325.3		682.5	8.9%

⁸ This part of the analysis is based on the stanalone financial statements of the Fund, therefore does not reflect the effect of the consolidation of the financial statements with the hotels, rest houses and subsidiaries wholly owned by the Social Security Corporation.





Figure 1: Distribution of SSIF investment portfolios as of 31/12/2016

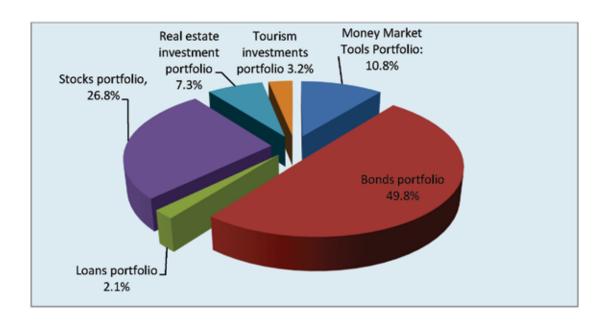
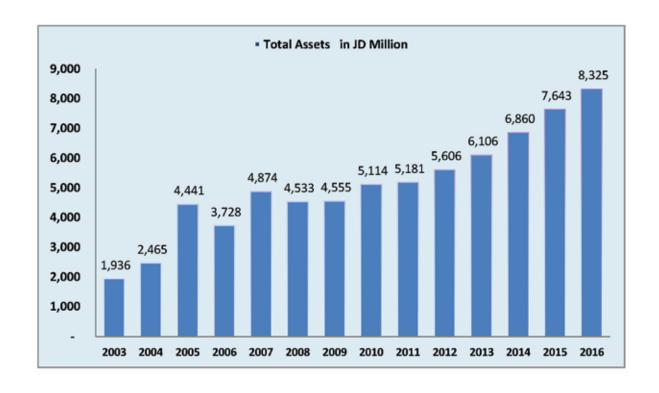


Figure 2: Assets Growth (2003-2016)





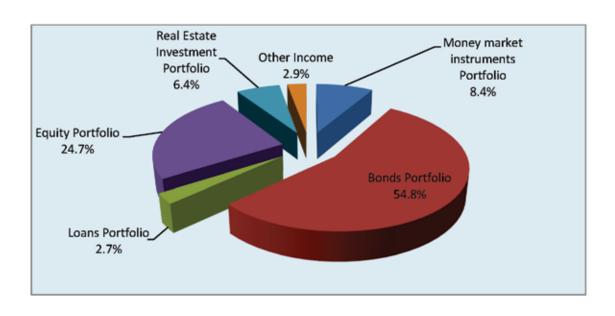
B. Investment returns

The Fund achieved net income this of JD 315.1 million in the 2016 compared to JD 277.2 million in the 2015, an increase of JD 38 million or 13.7%.

Table 2: Increase in income over expenses as of 31/12/2016

Item	JD Million	Percentage
Interest from Money Market Instruments	26.9	8.4%
Bonds Portfolio Income	174.9	54.8%
Loans Interest	8.6	2.7%
Equity Portfolio Income	78.9	24.7%
Real Estate Portfolio Income	20.6	6.4%
Other income	9.0	2.9%
Total	319.0	100%
Administrative and investment expenses	-3.9	
Increase in income over expenses	315.1	

Figure 3: Percentage distribution of revenues as of 31/12/2016



Financial performance of SSIF in 2016

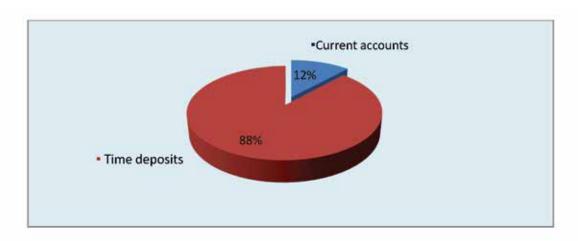
C. Details of Investment Portfolios

1. Money market instruments portfolio

The total assets of the money market instruments portfolio as balances and deposits with banks amounted to JD 854.9 million at 31/12/2016, representing 10.8% of the total investment fund portfolios compared to JD 934.2 million as of 31/12/2015, a decrease of JD (-79.3 million) or (-8.5%).

Table 3: Distribution of the money market portfolio as of 31/12/2016

Item	JD Million	Percentage	
Current accounts	100.2	12%	
Time deposits	754.7	88%	
Total	854.9	100%	



2. Bonds portfolio:

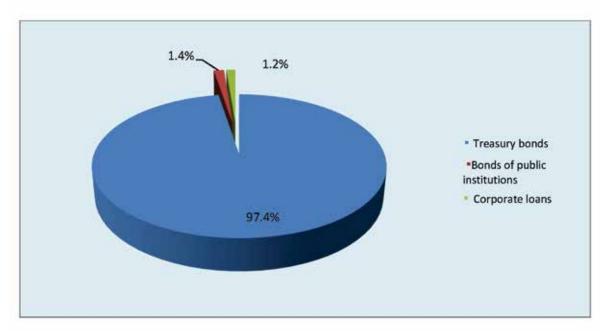
The total assets of the bonds portfolio amounted to JD 3,957.3 million as of 31/12/2016, representing 48.9% of the total investment fund portfolios compared to JD 3,230.5 million as of 31/12/2015, an increase of JD 726.8 million or 22.5%

Table 4: Distribution of the bonds portfolio as of 31/12/2016

Item	JD Million	Percentage	
Treasury bonds	3,854.3	97.4%	
Bonds of public institutions	54.5	1.4%	
Corporate loans	48.5	1.2%	
Total	3,957.3	100%	





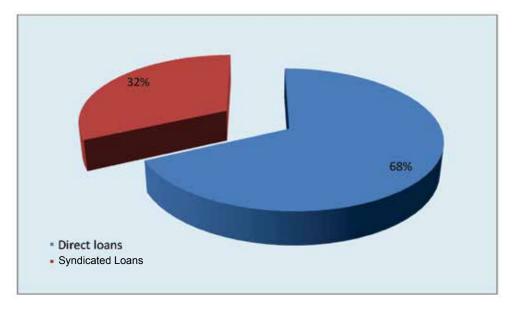


3. Loans Portfolio

The total assets of the loans portfolio stood at JD 168 million as of 31/12/2016, constituting 2.1% of the total Investment Fund portfolios compared with JD 160.8 million as of 31/12/2015, an increase of JD 7.2 million or 4.5%.

Table 5: Distribution of loans portfolio as of 31/12/2016

Item	JD Million	%
Direct loans	114.1	68.0%
Syndicated Loans	53.8	32.0%
Total	168	100.0%





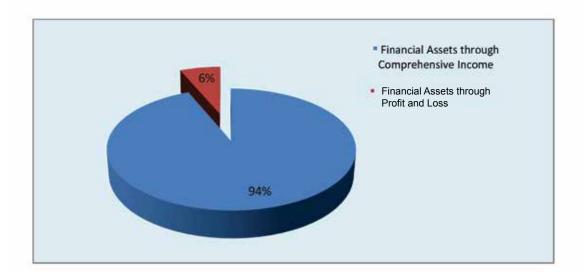


4. Equity Portfolio

The value of the equity portfolio on 31 December 2016 was JD 2,131.1 million, which represents 26.3% of the total Investment Fund portfolios compared to JD 2,231.7 million at the end of 2015, a decrease of JD 100.6 million (-4.5%).

Table 6: The accounting classification of the equity portfolio as of 31/12/2016

Item	JD Million	percentage
Financial Assets through Comprehensive Income	1,997.2	93.7%
Financial Assets through Profit and Loss	133.9	6.3%
Total	2,131.1	100.0%



Strategic Equity Portfolio through Comprehensive Income

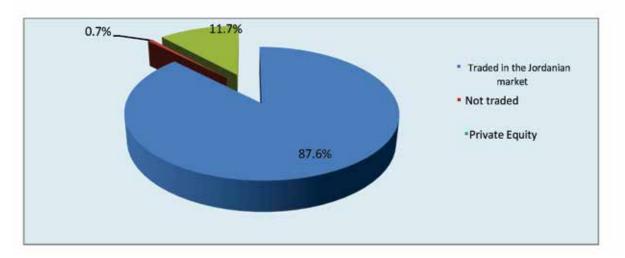
The total value of the Fund's investments classified as the strategic portfolio, including its subsidiary and affiliate companies and mutual funds, amounted to JD 1,997.2 million as of 31/12/2016, which represents 25.1% of the total of the Fund's portfolios compared to JD 2,105.8 million as of 31/12/2015, a decrease of JD 108.6 million, or -5.2%.

Table 7: Distribution of the Investment Portfolio in Strategic Equities at Fair Value through Comprehensive Income as of 31/12/2016

Item	JD Million	percentage
Traded in the Jordanian market	1,749.9	87.6%
Not traded	13.4	0.7%
Private Equity	233.9	11.7%
Total	1,997.2	100%



Financial performance of SSIF in 2016



Equity Portfolio at Fair Value through Profit and Loss

The value of the portfolio as of 31/12/2016 amounted to JD 133.9 million, which constitutes 1.7% of the Fund's total portfolio, compared to JD 125.9 million as of 31/12/2015, an increase of JD 8 million or 6.4%.

Through the management of the equity portfolio at fair value through profit and loss, the Fund seeks to maximize the returns achieved by taking advantage of price fluctuations in the stock exchange.

5. Real Estate investment portfolio

The total assets of the real estate investment portfolio amounted to JD 581.1 million as of 31/12/2016, representing 7.3% of the total investment fund portfolio compared to JD 537.9 million as of 31/12/2015, an increase of JD 43.3 million or 8%.

Table 8: Distribution of the Real Estate Investment Portfolio as of 31/12/2016

Item	JD Million	Percentage
Joint ventures	2	0.3%
Investment lands	565.4	97.3%
Investment Buildings	13.7	2.4%
Total	581.1	100.0%

Financial performance of SSIF in 2016 2.4% Joint ventures Investment lands Investment Buildings

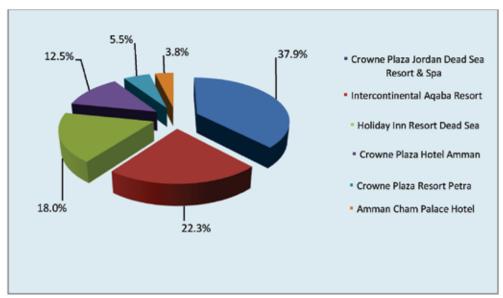
6. Tourism Investment Portfolio

The assets of the tourism investment portfolio amounted to JD 250.3 million as of 31/12/2016, which represents 3.1% of the total Investment Fund portfolio compared to JD 247.5 million as of 31/12/2015, an increase of JD 2.8 million or 1.1%

97.3%

Table 9: Distribution of the Tourism Investment Portfolio as of 31/12/2016

Item	JD Million	Percentage
Crowne Plaza Jordan Dead Sea Resort & Spa	94.9	37.9%
Intercontinental Aqaba Resort	55.7	22.3%
Holiday Inn Resort Dead Sea	45.2	18.0%
Crowne Plaza Hotel Amman	31.3	12.5%
Crowne Plaza Resort Petra	13.7	5.5%
Amman Cham Palace Hotel	9.5	3.8%
Total	250.3	100%







Social Security Corporation Social Security Investment Fund Standalone financial statements 31 December 2016

Social Security Corporation - Social Security Investment Fund Statements of Financial Position For the year ended 31 December 2016

(Thousands of Jordanian Dinars)

Assets	Notes	2016	2015
Cash and bank balances	4	106,579	812
Deposits at banks and financial institutions	5	754,716	934,541
Financial assets at fair value through statement of revenue and expenses	6	133,926	125,874
Loans and granted debts, net	7	168,018	160,775
Financial assets at fair value through other comprehensive income	8	1,390,701	1,386,361
Investments in subsidiary companies	9	248,965	236,756
Investments in associate companies	10	357,521	482,443
Financial assets at amortized cost	11	4,184,238	3,412,255
Due from related parties	25	42,998	14,567
Investments in real estate	12	579,140	536,451
Investments in joint projects	13	2,001	1,341
Investments in hotels	14	250,264	247,454
Property and equipment, net	15	2,759	2,810
Other assets	16	103,508	100,075
Total assets		8,325,334	7,642,875
Social Security Corporation equity and liabilities			
Social Security Corporation equity			
Social Security Corporation current account		4,732,793	4,216,891
Social Security Corporation current account - Unemployment Fund	18	236,114	184,951
Fair value reserve, net		414,790	535,760
Cumulative surplus of revenues over expenses		2,937,677	2,687,929
Total Social Security Corporation equity		8,321,374	7,625,531
Liabilities			
Other liabilities	17	3,440	16,740
Income tax provision	26	520	604
Total liabilities		3,960	17,344
Social Security Corporation total equity and liabilities		8,325,334	7,642,875

This attached note from 1 to 33 represent part of these Stand alone financial statments





	Notes	2016	2015
Revenue			
Interest income	19	220,078	213,269
Gain of financial assets at fair value through revenues and expenses	20	3,276	232
Gain (loss) on investment properties, net	21	20,799	(4,006)
Dividends income	22	75,594	72,584
Recoverable from provision for doubtful loans	7	36	-
Provision for doubtful leases		(177)	(303)
Loss of settlement of interest on the delay of Sakan Karim loan and other losses		-	(1,359)
Expenses and other income, net		(598)	79
		319,008	280,496
Expenses			
General and administrative expenses	23	(3,547)	(2,855)
Surplus of revenues over expenses for the year before tax		315,461	277,641
Income tax expense	26	(393)	(477)
Surplus of revenues over expenses for the year		315,068	277,164

Statements of Comprehensive Income

	2016	2015
Surplus of revenues over expenses for the year	315,068	277,164
Add: other comprehensive income not to be reclassified to revenues and expenses in subsequent periods		
Change in fair value of financial assets at fair value through other comprehensive income	(177,575)	16,8563
Total comprehensive income for the year	137,493	294,027



	Notes	Social Security Corpora- tion current account	Current account of the Social Security Corporation - Unemploy- ment Fund	Net fair value reserve	Surplus income over accrued expenses	Total
2016-						
D.I		4.040.004	404.054	505 700	0.070.000	7.005.504
Balance as of 1 January 2016		4,216,891	184,951	535,760	2,678,929	7,625,531
Profit for the year		-	-	-	315,068	315,225
Change in fair value of financial assets through other comprehensive income		-	-	(177,575)	-	(177,575)
Total comprehensive income for the year		-	-	(177,575)	315,225	137,650
Losses on sale of financial assets by associates		-	-	56,605	(56,605)	-
Net amounts transferred during the year		515,902	42,448	-	-	558,193
Unemployment Funds share of the Investment Funds returns	18	-	8,715	-	(8,715)	-
Balance as of 31 December 2016		4,732,793	236,114	414,790	2,937,677	8,321,374
2015 -						
Balance as of 1 January 2015		3,779,890	135,625	518,603	2, 417,972	6,852,090
Profit for the year		-	-	-	277,164	277,164
Change in fair value of financial assets through other comprehensive income		-	-	16,863	-	16,863
Total comprehensive income for the year		-	-	16,863	277,164	294,027
Losses on sale of financial assets by associates		-	-	294	(294)	-
Transfers during the year, net		437,001	42,413	-	-	479,414
Unemployment Fund>s share of the Investment Fund>s returns	18	-	6,913	-	(6,913)	-
Balance as of 31 December 2015		4,216,891	184,951	535,760	2,687,929	7,625,531

Social Security Corporation - Social Security Investment Fund Statements of cash flows For the year ended 31 December 2016

(Thousands of Jordanian Dinars)

	Notes	2016	2015
Operating activities			
Surplus of revenues over expenses for the year before tax		315.461	277.641
Adjustments			
Depreciation of property and equipment	15	83	77
Gains from revaluation of financial assets at fair value through revenues and expenses	20	(3,256)	(202)
Gains from sale of financial assets at fair value through revenues and expenses	20	(41)	(60)
Provision for doubtful leases		177	303
Change in fair value of investment properties and losses of lawsuits	12 & 21	(19,530)	5,282
Working capital changes			
Deposits at Banks and financial institutions with maturity of more than 3 months		197,909	(95,854)
Financial assets at fair value through revenues and expenses		(4,755)	(8,419)
Other assets		(3,466)	14,578
Liabilities to related parties		(28,431)	25,873
Other liabilities		(13,477)	9,662
Net cash flow from operating activities before income tax		440,674	228,881
Income tax paid	26	(477)	(819)
Net cash flow from operating activities		440,197	228,062
Investing activities			
Loans and debts granted		(7,243)	28,737
Financial assets at fair value through other comprehensive income		(66,891)	(35,964)
Financial assets at amortized cost		(771,983)	(416,597)
Investments in associate companies		(2,041)	(1,773)
Real Estate Investments	12	(22,884)	(127,102)
Property and equipment	15	(32)	(2,772)
Investments in hotels		(2,810)	(1,739)
Joint projects		(1,004)	-
Net cash flow used in investing activities		(874,888)	(557,210)
Financing activities			
Net cash transferred from the Social Security Corporation		558,542	479,414
Net cash flows used in financing activities		558,542	479,414
Net increase in cash and cash equivalents		123,851	150,266
Cash and cash equivalents on 1January		578,483	428,217
Cash and cash equivalents at 31 December	24	702,334	578,483

This attached note from 1 to 33 represent part of these Stand alone financial statments



1. General

The Social Security Corporation Investment Unit was established in accordance with the bylaw on the investment of Social Security Corporation funds (Investment Bylaw No. 111) of 2001, issued pursuant to Article (76) of Social Security Law No. 19 of 2001. The first of January 2003 was considered the date when the Unit started its activities because on that day the balances of investment accounts and other related accounts were transferred from the records of the Social Security Corporation (SSC) to those of the Unit pursuant to the decision of the SSC Board of Directors No. 1/2003 dated 2 January 2003.

Under the Social Security Temporary Law No. 7 of 2010, the name of the Investment Unit was amended during 2010 to become the Social Security Investment Fund. The registered address of the Fund is Zahran Street, PO Box 850633, Amman 11185, Hashemite Kingdom of Jordan.

The Fund's objective is to manage the investments of the SSC to ensure the growth of its financial resources. To achieve this objectives, the Fund undertakes the following tasks:

- Establish projects in cooperation with the public and private sectors and buy shares in economically feasible existing projects.
- Underwrite purchase and sell bonds, bills and other securities.
- Invest in cash deposits with the banking system with appropriate returns.
- Contribute in mutual funds.
- Contribute in financing economically feasible national projects by providing long-term loans and against appropriate guarantees.
- Purchase, sell and develop properties for the purposes of acquisition, participation, investment, or trading.
- Carry out any investment activities approved by the Investment Board and adopted by the SSC Board of Directors.
- Conduct economic feasibility studies for the projects in which it intends to invest, for which the SSIF has the right to seek the assistance of experts and specialists.
- Follow-up the performance of the institutions in which SSC contributes, and report on the performance of these companies with recommendations to the Investment Board.

The SSIF's financial statements for the year 2016 were approved by the Investment Board of Directors in its meeting held on 11 July 2017.

The SSIF prepared and issued consolidated financial statements for the year 2016 separately in accordance with International Financial Reporting Standards.





2. Accounting policies

2.1. Basis of preparation of financial statements

The Stand alone financial statements were prepared in accordance with the International Financial Reporting Standards (IFRS).

The financial statements were prepared in accordance with the historical cost convention except for financial assets at fair value through revenue and expenses, financial assets at fair value through other comprehensive income, investment property, and investments in subsidiary and associate companies, which were measured at fair value at the date of the statement of financial position.

The financial statements are presented in Jordanian Dinars, which is the principal currency of the Fund. All amounts are rounded to the nearest thousand (JD '000') unless otherwise indicated.

2.2. Changes in accounting policies

The accounting policies used in preparing the separate financial statements are consistent with those followed in the preparation of the financial statements for the year ended 31 December 2015, except that the Group has adopted the following amendments effective 1 January 2016:

Equity Method in Separate Financial Statements (Amendments to IAS 27 and IFRS 1)

In August 2014, the IASB amended IAS 27 'Separate Financial Statements' which restores to entities the option of applying the equity method to account for investments in subsidiaries, associates and joint ventures as described in IAS 28 'Investments in Associates and Joint Ventures'. Another amendment was also made to IFRS 1 'First-time Adoption of International Financial Reporting Standards', which allows establishments that apply the equity method in separate financial statements to apply the IFRS 1 exemption for mergers before the acquisition date.

IAS 1 Presentation of Financial Statements - (Amendments)

These amendments include limited improvements focused on:

- Materiality
- Disaggregation and subtotals
- Notes structure
- Disclosure of accounting policies
- Presentation of other comprehensive income items resulting from equity accounted investments

Investment entities (Amendments to IFRS 10 and IAS 28)

The amendments address issues arising in practice in the application of the investment entities consolidation exception and clarify that:

- The exemption from presenting consolidated financial statements applies to a parent entity that
 is a subsidiary of an investment entity, when the investment entity measures all of its subsidiaries
 at fair value.
- Financial statements are consolidated for a subsidiary that is not an investment entity itself and



that provides support services to the investment entity. All other subsidiaries of an investment entity are measured at fair value.

Application of the equity method by a non-investment entity that has an interest in an associate or
joint venture that is an investment entity: The amendments to IAS 28 'Investments in Associates
and Joint Ventures' allow the investor, when applying the equity method, to retain the fair value
measurement applied by the investment entity associate or joint venture to its interests in
subsidiaries

Amendments to IAS 16 and IAS 38: Clarification of acceptable methods for calculating depreciation and amortization

The amendments to IAS 16 and IAS 38 clarify that revenues reflect the economic benefits that accrue from operating businesses (of which the asset is part) and not the economic benefits in which the asset was used. As a result, this method may not be used for the depreciation of property, plant, equipment and machinery, and it can only be used in limited circumstances for the amortization of intangible assets.

Accounting for Acquisitions of Interests - Amendments to IFRS 11 Joint Arrangements

The amendments to IFRS 11 require an operator to apply the relevant IFRS 3 "Business Combinations" principles for business combinations accounting in accounting for the acquisition of an interest in a joint operation where the activity of the joint operation constitutes a business. The amendments also clarify that a previously held interest in a joint operation is not re-measured on the acquisition of an additional interest in the same joint operation while joint control is retained. In addition, a scope exclusion has been added to specify that the amendments do not apply when the parties sharing joint control are owned by the same mother company.

The amendments apply to both the acquisition of the initial interest in a joint operation and the acquisition of any additional interests in the same joint operation.

The adoption of these amendments did not have any impact on the financial position or performance of the Group.

2.3. Main accounting policies

Financial assets at amortized cost

These are the financial assets that the Fund's management, in accordance with its business model, intends to hold to collect the contractual cash flows which consist of payments of principal and interest on the outstanding debt balance.

These assets are recognized at cost, plus acquisition costs. The allowance / discount is amortized using the effective interest rate method, debited or credited to the interest account, and any provisions resulting from impairment in value that results in the non-recovery of the asset or part thereof is deducted, and any impairment in value is recognized in revenue and expenses.

The amount of impairment in value of these financial assets represents the difference between





the book value and the present value of the expected future cash flows discounted at the original effective interest rate.

Financial assets at fair value through statement of revenue and expenses

These assets represent investments in shares for trading purposes, the purpose for which is generating profits from short-term market price fluctuations or trading profit margins.

These assets are recognized at fair value at the time of purchase (the acquisition costs upon purchase are entered in the revenue and expenses upon purchase) and they are later revalued at fair value. The resulting gain or loss, including changes in fair value arising from differences in the transfer of non-monetary assets in foreign currencies, and if all or part of these assets are sold, is recorded in the statement of revenue and expenses.

Dividends or interest earned are recorded in the revenue and expenses statement.

Financial assets at fair value through other comprehensive income

These assets represent investments in equity instruments for the purpose of retention on the long term.

These assets are initially measured at fair value plus acquisition costs upon purchase. They are subsequently revalued at fair value. The change in fair value is recognized in the statement of comprehensive income and in the SSC equity statement, including changes in fair value arising from the differences in transfer of non-monetary items in foreign currencies; If all or part of these assets are sold, the resulting gain or loss is recorded in the comprehensive income statement and in the SSC equity statement. The balance of the valuation reserve of sold assets is transferred directly to retained earnings not through the profit and loss statement.

These assets are not subject to impairment testing.

Dividends are recognized in the revenues and expenses statement.

Investments in associate companies

Associate companies are those companies in which the Fund exercises effective influence on decisions related to financial and operating policies of the associate company without exercising control over them, and in which the Fund holds between 20% and 50% of the voting rights. Investments in associate companies are stated at fair value.

Investments in subsidiary companies

Subsidiary companies are those that are subject to the control of the Fund. Control is achieved when the Fund is exposed to the variable returns arising from an investment in subsidiary companies or has rights in such proceeds and it is able to influence such returns through its authority over these subsidiary companies. Investments in subsidiaries are stated at fair value.

Investments in hotels

Investment in hotels are stated at cost and the assets of these hotels are depreciated in the financial statements of each one of them, and reflected in the consolidated financial statements of the Fund.



Loans granted

A provision for impairment of direct loans and granted debts is recognized when there is an objective event that has a negative impact on the estimated future cash flows of the facilities and that can be reliably estimated. The impairment charged to the revenues and expenses statement.

Interest and commission on non-performing and doubtful granted loans and debts are suspended. Loans and the related provision for impairment are written off if the measures taken to collect them in accordance with the legislations in force are not effective through deduction from the booked provision. Any surplus in the total provision is transferred to the revenues and expenses statement. Any debts that are collected which had been previously written off, are credited to income.

Fair value

The Fund evaluates financial instruments such as financial assets at fair value through other comprehensive income and financial assets at fair value through the revenues and expenses statement at fair value on the date of the financial statements.

Fair value represents the price that would be received when the asset is sold or that would be paid to transfer a liability in an orderly transaction between market participants on the measurement date.

Fair value measurement is based on the assumption that the sale of the asset or transfer of the liability is made in the principal market for the assets and liabilities.

In the absence of a principal market, the most advantageous market for assets or liabilities is used. The Corporation measures the fair value of assets or liabilities using the assumptions that market participants would use when pricing assets or liabilities on the assumption that market participants act in their economic best interest.

The measurement of a fair value of non-financial assets takes into account the ability of market participants to generate economic benefits through the use of assets at their best use or its sale to another market participant who would use the asset at its best use.

The Fund uses appropriate valuation techniques that suit the circumstances and provide adequate data to measure fair value, maximize the use of directly observable inputs, and minimize the use of inputs that can be observed indirectly.

The Fund uses appropriate valuation techniques that suit the circumstances and provide adequate data to measure fair value, maximize the use of directly observable inputs, and minimize the use of inputs that can be observed indirectly.

The Fund uses the following valuation methods and alternatives in determining and recording fair value of financial instruments:

All assets and liabilities for which fair value is measured, disclosed in the financial statements or written off using the following levels of fair value, [are valued] based on the lowest level of inputs that





have a significant impact on the measurement of fair value as a whole:

- Level 1: Quoted market prices quoted in active markets for similar assets and liabilities.
- Level 2: Other techniques where inputs [are used that] have a significant impact on fair value and can be observed directly or indirectly.
- Level 3: Other techniques where inputs are used that have an important impact on fair value but are not based on observable market information.

Property and equipment

Property and equipment are measured at cost less accumulated depreciation and accumulated impairment in value. Property and equipment (excluding land) are depreciated using the straight-line method over their estimated useful life using the following annual rates:

	%
Buildings	2
Equipment and furniture	10-15
Means of transportation	15
Computers	25
Computer programs/ software	25

Where the recoverable value of property or equipment is less than its net carrying amount, assets are written down and the impairment is recognized in the revenues and expenses statement.

The useful life of property and equipment is reviewed at the end of each year. If the life expectancy is different from estimates made previously, the change is accounted for in future periods as a change in estimates.

Investments in real estate

Investments in real estate are stated at cost on the purchase date, including acquisition costs. They are subsequently measured at fair value, which primarily reflects market conditions and prices on the date of the financial statement.

Gains or losses arising from changes in the fair value of investments in real estate are recognized in the revenues and expenses statement.

Investments in real estate are valued on the basis of assumptions based on market conditions and prices. The market value is calculated as the average of five valuations by licensed five real estate experts after excluding the highest and lowest valuations.



Revenues and expenses recognition

Income and expense are recognized on an accrual basis except for interest and commissions on non-performing loans that are not recognized as revenue and are recorded in the suspended interest and commissions account.

Dividend income is recognized on the date it is realized (approved by the General Assembly).

Date of recognition of financial assets

The purchase and sale of financial assets are recognized on the trade date (the date on which the Fund commits to the sale or purchase of financial assets).

Repurchase or resale contracts

The financial statements continue to recognize assets sold with a corresponding commitment to repurchase them at a future date, because the Fund continues to control these assets and because any related risks or rewards, if they arise, accrue to the Fund. They continue to be evaluated in accordance with the applicable accounting policies and the amounts corresponding to the amounts received with respect to these contracts are included as liabilities in the borrowed funds. The difference between the sale price and the repurchase price is recognized as interest expense that is amortized over the period of the contract using the effective interest method.

Assets purchased with a corresponding commitment to resell at a specific future date are not recognized in the financial statements because there is no control over these assets and any risks or benefits do not accrue to the Fund upon occurrence. Payments with respect to these contracts are recorded in deposits at banks and other financial institutions or loans and granted debts. The difference between the purchase price and the resale price is treated as interest revenue amortized over the period of the contract using the effective interest rate method.

Foreign currency

Transactions denominated in foreign currencies during the financial year are recorded at the rates of exchange prevailing at the dates of the transactions.

Balances of financial assets and financial liabilities are translated at the average foreign currency exchange rates prevailing on the date of the financial position statement published by the Central Bank of Jordan.

Gains and losses resulting from the translation of foreign currencies are charged to the statement of revenues and expenses.

Differences in the translation of non-monetary assets and liabilities denominated in foreign currencies (such as financial assets at fair value through the revenues and expenses statement) are recorded as part of the change in fair value.

Cash and cash equivalents

Cash and cash equivalents that are due within three months and include: cash and balances with the Central Bank and balances with banks and financial institutions.





Joint projects

Joint operations are contractual agreements between the Fund and other parties in jointly controlled economic activities where financial, operational and strategic policy decisions on project activities require the unanimous approval of the parties involved in the control.

In accordance with the joint operating agreements, the Fund recognizes assets, liabilities, revenues and expenses related to jointly controlled according to the percentage of ownership.

Offsetting

Financial assets and the financial liabilities are offset and the net amount is reported in the statement of financial position only when the legally binding rights are available, also when they are settled on a clearing basis or the asset is verified and the liability settled simultaneously.

3. Use of estimates

The preparation of the financial statements and the application of accounting policies require the Fund's management to make estimates and assumptions that affect the amounts of assets and liabilities and to disclose potential liabilities. These estimates and assumptions also affect revenues and expenses in particular, which requires the Fund's management to make significant judgments to estimate the amounts and timing of future cash flows arising from the conditions of those estimates in the future. These estimates are necessarily based on multiple hypotheses and factors with varying degrees of estimation and uncertainty, and actual results may differ from estimates as a result of future changes in the state and conditions of those provisions.

4. Cash and bank balances

	2016	2015
Current and demand deposits	106,579	812
	106,579	812

- Current accounts include JD 5,000 at Jordan International Bank as of 31 December 2016 and there were no balances in 2015.
- There are no restricted balances as of 31 December 2016 and 2015.



5. Deposits with banks and financial institutions

The details of this item are as follows:

	2016	2015
Deposits maturing within a period of 3 months or less	595,755	577,671
Deposits maturing within a period of 3 to 6 months	147,261	345,170
Deposits maturing within a period of 6 -12 months	11,700	11,700
	754,716	934,541

- Annual interest rates on deposits in Jordanian Dinars range from 2.35% to 4.5% for the year ended 31 December 2016 and from 1.35% to 5.75% for the year ended 31 December 2015.
- There are no deposits with foreign banks and financial institutions and there are no restricted balances as of 31 December 2016 and 2015.
- Deposits include JD 126 million representing deposits against government bonds in favor of the Fund linked to Société Générale Bank Jordan.

6. Financial assets at fair value through the revenues and expenses statement The details of this item are as follows:

	2016	2015
Shares of companies listed in financial markets		
Local	124,483	115,490
Foreign	9,443	10,384
	133,926	125,874

7. Loans and granted debts, net

	2016	2015
Direct loans	114,171	104,294
Syndicated Loans	54,597	57,232
Housing loans	10	57
	168,778	161,583
Provision for impairment of loans and receivables granted	(760)	(808)
	168,018	160,775



The detailed movement on the provision for impairment of loans and receivables granted is as follows:

	2016	2015
Balance at the beginning of the year	808	808
Recovered during the year	(36)	-
provisions written-off	(12)	-
Balance at the end of the year	760	808

The table below shows interest rates, maturity dates, and guarantees for each of the above loans:

	Balance	Interest rate %	Due date of last instalment	Guarantees
Direct loans	114,171	4.36-8.37	31 Dec. 2040	Government, Real Estate, Corporate
Bank loans	54,597	3.49-9	18 Oct 2025	Government, Mortgage of shares, Corporate
Housing loans	10			Mortgage
	168,778			

Non-performing loans and debts granted amounted to JD 750,000 representing 0.46% of the balance of loans and receivables granted as of 31 December 2016, compared to JD 750,000 or 0.53% of the balance of loans and receivables granted as of 31 December 2015. A provision was made against them in full.

8. Financial assets at fair value through other comprehensive income

	2016	2015
Shares of companies listed in local financial markets	1,301,385	1,293,770
Shares of companies not listed in financial markets *	70,360	75,380
Other financial assets:		
Investment in mutual funds (US \$)*	18,956	17,481
	1,390,701	1,386,631

^{*} The fair value of unlisted shares and mutual funds was determined in a variety of ways to suit the nature of the company. The book value of the shares, discounted cash flows and net assets were used.



Financial assets at fair value through other comprehensive income by sector:

This item consists of the following:

	Rate (%)	2016	Rate (%)	2015
Banking sector	81.5	1,060,487	84	1,087,114
Industrial sector	15.8	205,850	13.3	170,862
Services sector	20.5	32,293	2.5	33,020
Insurance sector	0.2	2,755	0.2	2,774
		1,301,385		1,293,770

9. Investments in subsidiary companies

The details of this item are as follows:

Company name	No. of shares	No. of shares held by the Fund	Ratio %	Activity	2016	2015
Traded in Amman Stock Exchange						
Jordanian Duty Free Shops	7,500,000	4,237,002	56.5	Duty free shops	88,553	79,656
Jordan Press Foundation (Al Rai)	10,000,000	5,492,000	55	Press and publication	4,284	4,778
Al-Daman For Investment	10,000,000	6,140,000	61.4	Investment	6,140	6,140
					98,977	90,574
Not traded:						
National Co for Tourism Development	2,050,000	2,050,000	100	Tourism services	37,618	35,263
Rama Investments	3,310,000	3,310,000	100	Investment	2,891	2,855
Markaz Al Intilaq Al Muwahhad Co	4,654,339	4,654,339	100	Rental services	3,792	3,805
Daman Energy Investment Company (DEIC)	20,000,000	20,000,000	100	Energy investment	70,045	66,356
Al Daman for Development Zones Company	40,000,000	40,000,000	100	Investment	35,442	34,507
Al Daman for International Business Co.	100,000	100,000	100	Investment	-	3,396
Al Daman	100,000	100,000	100	Finance lease	100	-
Al Daman for Hotel Transport Services	100,000	100,000	100	Tourism services	100	-
					149.988	146.182
					248,965	236,756

Investments in traded and non-traded subsidiaries are carried at fair value at the reporting date





10. Investments in associate companies

Company name	No. of shares	No. of shares held by the Fund	Ratio %	Activity	2016	2015
Traded in Amman Stock Exchange						
Jordan Cement Factories Co	60,444,460	13,197,226	21.8	Construction	20,588	17,024
Jordan Petroleum Refinery Company	100,000,000	20,140,624	20.1	Petrochemical industry	68,881	64,198
Jordan Kuwait Bank	100,000,000	21,041,644	21	Banking and finan- cial services	82,904	86,271
The Jordan Worsted Mills Co	15,000,000	3,000,000	20	Textiles	11,910	12,420
Jordan Telecom Group Orange***	187,500,000	54,150,000	28.9	Telecommunication	125,087	253,422
Jordanian Electric Power Co ***	77,490,000	16,520,341	21.3	Energy	40,144	40,628
					349,514	473,963
Not traded						
Salam Investment *	1,400,000	700,000	50	Investment	-	-
Arab Engineering Industries Co *	1,816,990	376,363	20.7	Construction and engineering	+	-
Jordan Magnesia Company *	10,000,000	2,333,333	23.3	Mining industries	-	-
Munia for Specialized products**	20,000,000	5,200,000	26	Investment	-	-
South of The Dead Sea Development For Specialist Resorts	17,000,000	5,100,000	30	Investment	8,007	8,480
					8,007	8,480
					357,521	482,443

^{*} The value of these investments is recorded at one Dinar

^{**}The Board of Directors of the Company decided, in its meeting on 29 March 2016 to liquidate the company

^{***}Jordan Electricity Company became an associate company in November 2015 as a result of the increase of the Fund's investment in the Company from 19.5% to 20.2%. Investments in associated traded and non-traded companies are stated at fair value at the reporting date.

^{****} Jordan Telecom>s capital was reduced by 25% in April 2015



11. Financial assets at amortized cost

The details of this item are as follows:

	Annual interest rates %	2016	2015
Government and public institution bonds			
Treasury bonds*	2.75-8.60	4,081,227	3,295,874
Loans to public institutions	3.96-7.70	54,511	60,431
		4,135,738	3,356,305
Bonds and other securities			
Loans and bonds to private sector companies	2.65-9.75	49,067	56,517
Provision for impairment of doubtful debts		(567)	(567)
		48,500	55,950
		4,184,238	3,412,255

^{*} This item includes an amount of JD 226,982 thousand as of 31 December 2016 which represents treasury bonds for the Unemployment Fund (31 December 2015: JD 181,760 thousand).

12. Real estate investments

The details of this item are as follows:

	2016	2015
Investment lands	565,398	526,293
Investment buildings	13,742	10,158
	579,140	536,451

The movement of real estate investments during the year is as follows

	2016	2015
Balance at the beginning of the year	536,451	414,631
Purchase of real estate investments	22,884	127,102
Transfer to the Social Security Corporation	(192)	-
Transfer from joint projects	434	-
Land losses / lawsuits *	-	(2,638)
Gain (loss) on investment property valuation at fair value (note 21)	19,530	(2,644)
Transfer from projects under implementation	33	-
Balance at the end of the year	579,140	536,451



 Represents 50% of the fair value of a plot of land that was wholly owned by the Fund. In 2015, a partner emerged as co-owner of said land, and the reason for this change in ownership was investigated. It transpired that there was a lawsuit that predated the Corporation's acquisition of the land.

13. Investments in joint projects

This item represents investments in joint land development ventures with the Housing and Urban Development Corporation (HUDC). The HUDC sold part of the land, but title to the majority of it was not transferred to the buyers, and the amounts received were recognized as deferred income. The Fund recognizes net related income in the revenue and expenses statement on transfer of title. Investments in joint projects are stated at cost as of 31 December 2016. Details of these transactions are as follows:

	2016	2015
Al Zaytouneh Project 1	1,004	-
Al Zaytouneh Project 2	997	997
Faw'arah land Project *	-	434
	2,001	1,431

^{*} This project was transformed into a real estate investment project

14. Investments in hotels

Details of this item are as follows:

	2016	2015
Crowne Plaza Hotel Amman	31,307	30,346
Crowne Plaza Hotel Petra Resort	13,715	13,516
Intercontinental Aqaba Resort	55,668	55,490
Amman Cham Palace Hotel	9,493	9,326
Crowne Plaza Spa – Dead Sea	94,908	94,041
Holiday Inn Resort Dead Sea	45,153	44,735
	250,264	247,454

Investments in hotels are stated at cost and the assets of these hotels are depreciated in their respective financial statements and consolidated in the consolidated financial statements of the Fund.



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15. Net property and equipment

	Land	Buildings	Equipment and furniture	Means of transporta- tion	Computer hardware	Computer software	Total
2016-							
Cost							
Balance at the beginning of the year	958	1,732	153	147	301	405	3,696
Additions	-	-	5	6	7	14	32
Exclusions	-	-	-	-	-	-	-
Balance at the end of the year	958	1,732	158	153	308	419	3,728
Accumulated depreciation							
Balance at the beginning of the year	-	27	80	139	242	398	886
Depreciation for the year	-	34	20	2	22	5	83
Exclusions	-	-	-	-	-	-	-
Balance at the end of the year	-	61	100	141	264	403	969
Net book value as of 31 December 2016	958	1,671	58	12	44	16	2,759

The balance of completely depreciated property and equipment amounted to JD 791,000 as of 31 December 2016

	Land	Buildings	Equipment and furniture	Means of transporta- tion	Computer hardware	Computer software	Total
2015-							
Cost							
Balance at the beginning of the year	-	-	91	147	303	400	941
Additions	958	1,732	63	-	14	5	2,772
Exclusions	-	-	(1)	-	(16)	-	(17)
Balance at the end of the year	958	1,732	153	147	301	405	3,696
Accumulated depreciation							
Balance at the beginning of the year	-	-	71	130	234	391	826
Depreciation for the year	-	27	9	9	25	7	77
Exclusions	-	-	-	-	(17)	-	(17)
Balance at the end of the year	-	27	80	139	242	398	886
Net book value as of 31 December 2015	958	1,705	73	8	59	7	2,810



16. Other assets

The details of this item are as follows:

	2016	2015
Accrued Interest *	57,668	52,414
Projects in progress **	39,491	41,434
Housing Fund Safe deposits	3,247	3,451
Advance payments for land purchase	939	794
Tenants' loans and penalties	1,389	1,166
Other	774	816
	103,508	100,075

^{*} This item includes JD 2,733 thousand as of 31 December 2016, which represents interest accrued for the Unemployment Fund (31 December 2015: JD 2,043 thousand).

17. Other liabilities

	2016	2015
Deferred income	950	1,007
Brokers' Payables	91	9,301
Sales tax provision *	1,087	1,303
Reserves for purchase of land	-	4,000
Other	1,312	1,129
	3,440	16,740

^{*} A provision was made for the sales tax imposed previously on the investment sites in order to address the lawsuit filed concerning these sites.

^{**}This item includes JD 32,067 thousand that represents the value of the tourist beach project, which is expected to be completed during 2016 and at a total expected cost of JD 56 million (31 December 32,067: 2015 thousand Dinars)



18. Social Security Corporation current account - Unemployment Fund

Based on the SSC Board of Directors' decision No. 14/2013 dated February 4, 2013, investments related to the Unemployment Fund were separated from other insurance funds. Accordingly, the funds of the Unemployment Fund were transferred from the SSC accounts to a separate account within the SSIF's accounts during 2013. The Fund invested these funds in Jordanian treasury bonds based on the Investment Board decision dated June 26, 2013.

Below are the movements of the account during 2016 and 2015:

	2016	2015
Balance at the beginning of the year	184,951	135,625
Cash transferred during the year by the SSC to the Unemployment Fund account	42,448	42,413
Transfers to the Unemployment Fund from the Investment Fund's returns for the year	8,715	6,913
Balance at the end of the year	236,114	184,951

19. Interest payable

The details of this item are as follows:

	2016	2015
Interest on balances and deposits with banks and financial institutions *	28,036	29,438
Interest on bonds and loan	183,397	174,101
Interest on loans and debts granted	8,645	9,730
	220,078	213,269

^{*} These items include JD 8,693 thousand as of 31 December 2016, which represents interest payable to the Unemployment Fund (31 December 2015: JD 6,946 thousand).

20. Profit on financial assets at fair value through revenues and expenses statement, net

	2016	2015
Realized gains	41	60
Unrealized valuation gains	3,256	202
Purchase and sale commission for financial assets at fair value through revenues and expenses statement	(21)	(30)
	3,276	232





Net (loss) gain on real estate investments 21.

The details of this item are as follows:

	2016	2015
Revenue:		
Property rental income	1,628	1,495
Operating income of investment properties	-	18
Losses of investment property / lawsuits Note (12)	-	(2,638)
Expenses:		
Management fees, valuation, and other fees and expenses	(359)	(237)
Change in fair value:		
Change in fair value of real estate investments (Note 12)	19,530	(2,644)
	20,799	(4,006)

22. **Dividends**

	2016	2015
Dividends from subsidiary companies	7,722	11,256
Dividends from associate companies	12,689	19,794
Dividends through other comprehensive income	49,487	36,014
Dividends through the income statement	5,696	5,520
	75,594	72,584



23. Administrative and general expenses

The details of this item are as follows:

	2016	2015
salaries and other benefits	1,693	1612
Contribution to social security	212	191
Contribution to the Savings Fund	11	10
Remunerations of the Investment Board members	67	40
Incentives and bonuses	327	265
Travel	45	37
Cleaning	27	26
Bank expenses	5	4
Training and courses	25	20
Per diems and external travel	2	3
Professional, legal and technical consultancy fees	686	248
Mail, communications and internet	13	18
Electricity, water and heating	92	84
Depreciation, note (15)	83	77
Remuneration of Board committees	43	40
Subscriptions	55	45
Other insurance fees	13	13
Advertising and public relations	13	20
Software maintenance and support	27	26
Stationery	25	20
General maintenance	8	10
Other	75	46
	3,547	2,855

24. Cash and cash equivalents

	2016	2015
Current and on-demand accounts	106,579	812
Deposits due within three months or less	595,755	577,671
	702,334	578,483





25. Transactions with related parties

The Fund conducted transactions with the SSC and its subsidiary and associate companies in course of the Fund's ordinary activities and using commercial interest and commission rates. All loans and debts granted to related parties are considered operational and no provision was made for them.

Movement of transactions with related parties during the year are as follows:

		2016		2015
Items in the statement of financial position	Subsidiary companies	Associate companies	Total	Total
Acces and linkilising.				
Assets and liabilities:-				
Balances and deposits with banks			•	40.000
Jordan Kuwait Bank	-	3	3	40,600
Investments in shares	284,965	357,521	642,486	478,443
Due from related parties -				
National Company for Tourism Development *	10,252	-	10,252	10,155
Al Daman for Energy Investment	2,209	-	2,209	2,209
Al Daman for international business Co.**	30,535	-	30,535	2,202
Al Mafraq Development Company	-	-	-	1
Al Daman for hotel transportation service	1	-	1	-
Al Daman for finance lease	1	-	1	-
	42,998	-	42,998	14,567
Loans				
Al Daman for international business Co**	-	-	-	51,060



		2016			2015
Elements of the income and expenditure list	Subsidiary companies	Associate companies	Other	Total	Total
Interest					
Current account with the Jordan Kuwait Bank	-	-	-	-	36
Deposits at the Jordan Kuwait Bank	-	-	-	-	1,298
Loan to Markaz Al Intilaq Al Muwahhad Co	-	-	-	-	-
Cash dividends received					
AL Daman Investment	307	-	-	307	-
Jordanian Duty Free Shops Co	7,415	-	-	7,415	6,356
Al Daman Energy	-	1,511	-	1,511	4,900
Jordan Petroleum Refinery Co.	-	750	-	750	2,266
The Jordan Worsted Mills	-	4,620	-	4,620	750
Jordan Telecom Group Orange	-	4,208	-	4,208	12,130
Jordan Kuwait Bank	-	-	-	-	4,208
Salaries and remunerations of the senior management	-	+	694	694	552
Remuneration of the Investment Board	-	-	110	110	102

^{*} This item includes The cost of buying the Al Muthallathiyah land in Aqaba at a value of JD 9.9 million. The amount was paid by the SSIF and title was registered in the name of the National Company for Tourism Development.

26. Income tax

Below is the movement of the income tax provision for the year ended 31 December 2016 and 2015:

	2016	2015
Balance at the beginning of the year	604	946
Provision for the year	393	477
Paid income tax	(477)	(819)
Balance at the end of the year	520	604

Income tax was calculated for the year ended 31 December 2016 in accordance with Income Tax Law No. 34 of 2014. In the opinion of the Administration, the provision of JD 393,000 is sufficient and no additional funds are required. Most of the activities of the SSIF are exempt from income tax under the Income Tax Law.



^{**}The Fund transferred the amounts due from Al Daman for international business Co. to a loan at a fixed annual interest rate of 5%



The self-assessment tax return was filed showing the results of the Fund's work in 2016, and the Income Tax Department has not reviewed the Company's records to date.

The Fund received a final clearance from the Income Tax Department until the end of 2015.

Fair value of financial instruments 27.

Financial instruments consist of financial assets and financial liabilities.

Financial assets consist of cash, bank balances, deposits at banks and financial institutions, financial assets at fair value through the revenues and expenses statement; loans and granted debts. financial assets at fair value through the other comprehensive income; investments in associate and subsidiary companies; financial assets at amortized cost; due from related parties; investments in real estate; investments in joint operations; and investments in hotels and other assets. Financial liabilities consist of due to banks, loans, due to related parties and other liabilities.

The fair values of financial instruments are not materially different from the carrying values of these instruments.

Risk management 28.

The SSIF manages financial risks through a structured methodology and a comprehensive strategy that identify their sources, types, mechanisms of measuring and analyzing them, and plans to mitigate and manage them either by reducing the likelihood of their occurring or by avoiding them through available hedging instruments.

Risk management is a continuous process in which the Fund monitors risks and addresses variances that exceed the allowable limits.

In the context of risk management, the Fund ensures full compliance with the laws and regulations that govern its work, and it reflects them in policies and procedures.

Risk management is carried out by a department specialized in the management and measurement of compliance, in addition to the presence of supporting committees such as the Internal Committee for Investment, and the Assets and Liabilities Committee.

Credit risks

Risks that may arise from the inability of the parties involved to fulfill their obligations.

The Fund performs the required financial and credit analysis needed when acquiring any bonds for public or private shareholding companies or when granting loans. The Fund also sets deposit ceilings for local banks based on a specific methodology and the bank's credit rating. SSIF also sets ceilings for the volume of transactions with financial intermediaries based on a specific methodology.

Operating risks

The risks that may arise during the execution of transaction and may be caused by internal factors related to staff, support processes or IT systems.



The fund issues instructions and procedures to ensure proper execution of transactions, provides the best computerized information systems, and specialized technical personnel to draw plans to ensure business continuity under any emergency circumstances.

Market risks

Market risks arise from fluctuations in the value of investment instruments, most notably fluctuations in stock prices and real estate investments. The Fund measures these risks through standard statistical measures (standard deviation, variance and covariance, coherence, beta, value at risk) and determines acceptable risk levels based on the prevailing strategic investment policy.

To mitigate the impact of these risks, particularly in the absence of the necessary hedging instruments, SSIF increases diversification in its portfolio and reduces the grade of correlation between portfolio instruments through sound sectoral distribution and geographic distribution, by turning to investments and markets that are less correlated.

Interest rate risks

The risks arise from changes in the basic structure of interest rates, which in turn affect the value of investment instruments related to interest rates, the returns of these instruments, and the reinvestment of returns on these instruments.

To mitigate these risks, the Fund increases or decreases the recovery period of investment instruments that are directly affected by interest rates such as deposits and bonds in accordance with the Fund's expectations for interest rate movements.

The Fund also analyzes the gaps in the investment instruments maturities and correlates them with the investment maturities and other liabilities through the Assets and Liabilities Committee. This is done by allocating the cash market management portfolio and the bonds portfolio to match their maturities with the liabilities of the SSIF and other liabilities.

The sensitivity of the revenues and expenses statement is effected by the assumed changes in interest rates on the Fund's profit for one year. It is calculated on the basis of the financial assets and liabilities with floating interest rates as of 31 December.

The following table illustrates the sensitivity of the revenues and expenses to reasonably expected changes in interest rates as of 31 December, with all other variables held constant.

Currency	Increase in interest rate %	Impact on surplus of revenue over expenses for the year
2016-		
Jordan Dinars	1	51,427
US Dollars	1	750
2015-		
Jordan Dinars	1	44,553
US Dollars	1	549





In case of a negative change in interest rates, the effect is equal to the above change with the reversal of the sign.

The sensitivity of interest rates are as follows:

2016-	Until 1 month	1-3 months	3-6 months	6 months to 1 year	1 - 3 years	More than 3 years	Elements without interest	Total
Assets								
Cash and balances with banks	106,579	-	-	-	-	-	-	106,579
Deposits with banks and financial institutions	269,606	326,149	147,261	11,700	-	-	-	754,716
Financial assets at fair value through statement of revenue and expenses	-	-	-	-	-	-	133,926	133,926
Net loans granted	6,356	2,669	3,238	10,229	33,976	111,550	-	168,018
Financial assets at fair value through other comprehensive income	-	-	-	-	-	-	1,390,701	1,390,701
Investments in subsidiary companies	-	-	-	-	-	-	248,965	248,965
Investments in associate companies	-	-	-	-	-	-	357,521	357,521
Financial assets at amortized cost	13,000	100,762	150,511	151,760	1,686,774	2,081,431	-	4,184,238
Amounts due from related parties	-	-	-	-	-	-	42,998	42,998
Real estate investments	-	-	-	-	-	-	579,140	579,140
Investments in joint projects	-	-	-	-	-	-	2,001	2,001
Investments in hotels	-	-	-	-	-	-	250,264	250,264
Net property and equipment	-	-	-	-	-	-	2,759	2,759
Other assets	-	-	-	-	-	-	103,508	103,508
Total assets	395,541	429,580	301,010	173,689	1,720,750	2,192,981	3,111,783	8,325,334
Equity of the SSC and liabilities								
Equity of the SSC								
Current account of SSC	-	-	-	-	-	-	4,732,793	4,732,793
Current account of SSC – Unemployment Fund	-	-	-	-	-	-	236,114	236,114
Fair value reserve	-	-	-	-	-	-	414,790	414,790
Profit (accumulated surplus of revenues over expenses)	-	-	-	-	-	-	2,937,677	2,937,677
Total equity of the SSC	-	-	-	-	-	-	8,321,374	8,321,374
Liabilities-								
Other liabilities	-	-	-	-	-	-	3,440	3,440
Income tax Allocation	-	-	-	-	-	-	520	520
Total liabilities	-	-	-	-	-	-	3,960	3,960
Total equity of the SSC and liabilities	-	-	-	-	-	-	8,325,334	8,325,334
Sensitivity difference	395,541	429,580	301,010	173,689	1,720,750	2,192,981	(5,213,551)	-
Cumulative sensitivity difference	395,541	825,121	1,126,131	1,299,820	3,020,570	5,213,551	-	-

Social Security Corporation - Social Security Investment Fund Notes to the Stand alone financial Statements For the year ended 31 December 2016

(Thousands of Jordanian Dinars)

The sensitivity of interest rates are as follows:

2015-	Until 1 month	1-3 months	3-6 months	6 months to 1 year	1 - 3 years	More than 3 years	Elements without interest	Total
Assets								
Cash and balances with banks	812	-	-	-	-	-	-	812
Deposits with banks and financial institutions	305,518	272,153	345,170	11,700	-	-	-	934,541
Financial assets at fair value through statement of revenue and expenses	-	-	-	-	-	-	125,874	125,874
Net loans granted	5,663	267	4.964	10,730	43,186	95,965	-	160,775
Financial assets at fair value through other comprehensive income	-	-	-	-	-	-	1,386,631	1,386,631
Investments in subsidiary companies	-	-	-	-	-	-	236,756	236,756
Investments in associate companies	-	-	-	-	-	-	482,443	482,443
Financial assets at amortized cost	19,266	319,609	130,450	419,419	742,929	1,780,582	-	3,412,255
Amounts due from related parties	-	-	-	-	-	-	14,567	14,567
Real estate investments	-	-	-	-	-	-	536,451	536,451
Investments in joint projects	-	-	-	-	-	-	1,431	1,431
Investments in hotels	-	-	-	-	-	-	247,454	247,454
Net property and equipment	-	-	-	-	-	-	2,810	2,810
Other assets	-	-	-	-	-	-	100,075	100,075
Total assets	331,259	592,029	480,584	441,849	786,115	1,876,547	3,134,492	7,642,875
Equity of the SSC and liabilities								
Equity of the SSC								
Current account of SSC	-	-	-	-	-	-	4,216,891	4,216,891
Current account of SSC – Unemployment Fund	-	-	-	-	-	-	184,951	184,951
Fair value reserve	-	-	-	-	-	-	535,760	535,760
Profit (accumulated surplus of revenues over expenses)	-	-	-	-	-	-	2,687,929	2,687,929
Total equity of the SSC	-	-	-	-	-	-	7,625,531	7,625,531
Liabilities-								
Other liabilities	-	-	-	-	-	-	16,740	16,740
Income tax Allocation	-	-	-	-	-	-	604	604
Total liabilities	-	-	-	-	-	-	17,344	17,344
Total equity of the SSC and liabilities	-	-	-	-	-	-	7,642,875	7,642,875
Sensitivity difference	331,259	592,029	480,584	441,849	786,115	1,876,547	(4,508,383)	-
Cumulative sensitivity difference	331,259	923,288	1,403,872	1,845,721	2,631,836	4,508,383	-	-



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	For the year ended	d 31 December 2016	100 00 00 00 00 00 00 00 00 00 00 00 00	gro aa	Les	
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Share price risk

Share price risk arises from changes in fair value of investment in shares. SSIF manages these risks by diversifying share investments in several economic sectors and geographic areas. Share investments in the financial statements are listed mainly in the Amman Stock Exchange.

The following table shows the sensitivity of the revenues and expenses statement (financial assets at fair value through statement of revenues and expenses) and fair value reserve (financial assets at fair value through other comprehensive income) as a result of reasonably expected changes in share prices, holding all other variables constant.

	Change in indicator %	Effect on surplus of revenue over expenses for the year	Effect on equity of SSC
2016 -			
Indicator			
Amman Stock Exchange	5	6,224	93,718
Palestine Stock Exchange	5	519	519
		6,743	94,237
2015 -			
Indicator			
Amman Stock Exchange	5	5,775	70,463
Palestine Stock Exchange	5	519	519
		6,294	70,982

In case of a negative change in the indicator, the effect is equal to the change above, with the reversal of the signal.

Foreign currency risks

Foreign currency risk is the risk of change in the value of a financial instrument as a result of fluctuations in foreign exchange rates. The Jordanian Dinar is the base currency for the Social Security Investment Fund, and the US Dollar is the base currency for foreign investment; as a result of the stabilization of the US Dollar exchange rate against the Dinar, the Fund is not exposed to significant risks related to fluctuations in foreign currency exchange rates. In addition, the Fund has no foreign currency liabilities to hedge against the risks related thereto.

Liquidity risks

Liquidity risk is the risk that the Fund may not be able to provide the necessary cash to cover its obligations on their due date. As there are no commitments to the Fund in the short and medium term, the Fund manages liquidity to provide financing for its investment operations by balancing the

69



maturities of investment instruments and investment obligations.

The contractual maturity dates of the assets are determined on the basis of the remaining period before the contractual maturity date, without taking into account the actual maturities reflected by the historical facts for the retention of deposits and the provision of liquidity.

The table below summarizes the maturity profile of assets and liabilities:

2016 -	Until 1 month	1-3 months	3-6 months	6 months to 1 year	1 - 3 years	More than 3 years	Without maturity	Total
Assets								
Cash and balances with banks	106,579	-	-	-	-	-	-	106,579
Deposits with banks and financial institutions	269,606	326,149	147,261	11,700	-	-	-	754,716
Financial assets at fair value through statement of revenue and expenses	-	-	-	-	-	-	133,926	133,926
Net loans granted - 2016	6,356	2,669	3,238	10,229	33,976	111,550	-	168,018
Financial assets at fair value through other comprehensive income	-	-	-	-	-	-	1,390,701	1,390,701
Investments in subsidiary companies	-	-	-	-	-	-	248,965	248,965
Investments in associate companies	-	-	-	-	-	-	357,521	357,521
Financial assets at amortized cost	13,000	100,762	150,511	151,760	1,686,774	2,081,431	-	4,184,238
Amounts due from related parties	-	-	-	-	-	-	42,998	42,998
Real estate investments	-	-	-	-	-	-	579,140	579,140
Investments in joint projects	-	-	-	-	-	-	2,001	2,001
Investments in hotels	-	-	-	-	-	-	250,264	250,264
Net property and equipment	-	-	-	-	-	-	2,759	2,759
Other assets	-	-	-	-	-	-	103,508	103,508
Total assets	395,541	429,580	301,010	173,689	1,720,750	2,192,981	3,111,783	8,325,334
Equity of the SSC and liabilities								
Equity of the SSC								
Current account of SSC	-	-	-	-	-	-	4,732,793	4,732,793
Current account of SSC – Unemployment Fund	-	-	-	-	-	-	236,114	236,114
Fair value reserve	-	-	-	-	-	-	414,790	414,790
Profit (accumulated surplus of revenues over expenses)	-	-	-	-	-	-	2,937,677	2,937,677
Total equity of the SSC	-	-	-	-	-	-	8,321,374	8,321,374
Liabilities								
Other liabilities	384	-	-	732	-	2,324	-	3,440
Income tax Allocation	-	-	520	-	-	-	-	520
Total liabilities	384	-	520	732	-	2,324	-	3,960
W								

Social Security Corporation - Social Security Investment Fund Notes to the Stand alone financial Statements For the year ended 31 December 2016

(Thousands of Jordanian Dinars)

Total equity of the SSC and liabilities 384 - 520 732 - 2,324 8,321,374 8,325,334

2015 -	Until 1 month	1-3 months	3-6 months	6 months to 1 year	1 - 3 years	More than 3 years	Without maturity	Total
Assets								
Cash and bank balances	812	-	-	-	-	-	-	812
Deposits at banks and financial institutions	305,518	272,153	345,170	11,700	-	-	-	934,541
Financial assets at fair value through statement of revenue and expenses	-	-	-	+	-	-	125,874	125,874
Net loans granted - 2016	5,663	267	4,964	10,730	43,186	95,965	-	160,775
Financial assets at fair value through other comprehensive income	-	-	-	+	-	-	1,386,631	1,386,631
Investments in subsidiary companies	-	-	-	-	-	-	236,756	236,756
Investments in associate companies	-	-	-	-	-	-	482,443	482,443
Financial assets at amortized cost	19,266	319,609	130,450	419,419	742,929	1,780,582	-	3,412,255
Due from related parties	-	-	-	-	-	-	14,567	14,567
Real estate investments	-	-	-	-	-	-	536,451	536,451
Investments in joint projects	-	-	-	-	-	-	1,431	1,431
Investments in hotels	-	-	-	-	-	-	247,454	247,454
Net property and equipment	-	-	-	-	-	-	2,810	2,810
Other assets	-	-	-	-	-	-	100,075	100,075
Total assets	331,259	592,029	480,584	441,849	786,115	1,876,547	3,134,492	7,642,875
Equity of the SSC and liabilities								
Equity of the SSC								
Current account of SSC	-	-	-	-	-	-	4,216,891	4,216,891
Current account of SSC – Un- employment Fund	-	-	-	-	-	-	184,951	184,951
Fair value reserve	-	-	-	-	-	-	535,760	535,760
Profit (accumulated surplus of revenues over expenses)	-	-	-	-	-	-	2,687,929	2,687,929
Total equity of the SSC	-	-	-	-	-	-	7,625,531	7,625,531
Liabilities								
Other liabilities	9,300	-	4,000	1,007	-	2,433	-	16,740
Income tax Allocation		-	604		-	-	-	604
Total liabilities	9,300	-	4,604	1,007	-	2,433	-	17,344



29. Segment information

liabilities

The Fund and its subsidiary companies operate mainly in the Hashemite Kingdom of Jordan. The assets and liabilities are concentrated according to the following geographic distribution:

	20	16	2015		
	Assets	Liabilities	Assets	Liabilities	
Within the Kingdom	8,315,892	3,960	7,632,491	17,344	
Arab countries	9,442	-	10,384	-	
	8,325,334	3,960	7,642,875	17,344	

Below is the distribution of SSIF revenues and capital expenses within the Kingdom and abroad:

	Within the Kingdom		Abr	oad	Total		
	2016	2015	2016	2015	2016	2015	
Total revenues	318,248	279,736	760	760	319,008	280,496	
Capital expenses	32	77	-	-	32	77	

30. Commitments and contingent liabilities

Contingent liabilities and commitments to the Fund as of 31 December 2016 are as follows:

- a. Bank guarantees and letters of credit to the amount of JD 30,000 without cash guarantees as of 31 December 2016. (31 December 2015: JD 30,000).
- b. Contractual Obligations

	2016	2015
Swap contracts	76,611	48,604

c. Commitments to meet project contracts under implementation for the establishment of the tourist beach project in Aqaba at an expected cost of zero to complete these projects, as of 31 December 2016 (31 December 2015: JD 56,000).

31. Litigation

There are lawsuits filed against the Fund totaling JD 325,000 as of 31 December 2016 (31 December 2015: JD 790,000). In the opinion of the Management and the legal advisers of the Fund, the Fund will not have any obligations.



issued and not yet effective

New and amended financial standards were issued as of 31 December 2016, but they are not yet

International Financial Reporting Standards and new interpretations

IFRS 9 Financial Instruments

32.

The International Accounting Standards Board issued (IASB) issued IFRS 9 'Financial Instruments' in all its stages in July 2014. This standard sets out the requirements for recognizing and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. This Standard was issued to replace IAS 39, « Financial Instruments: Recognition and Measurement «. The Fund adopted the first stage of IFRS 9 as issued in 2009. The initial application of the first stage was on 1 January 2011. The Corporation will apply the new IFRS 9 on the mandatory date of 1 January 2018 which will have an effect on the recognition and measurement of financial assets.

IFRS 15 Revenue from Contracts with Customers

binding and they were not applied by the Group:

Standard 15 shows the accounting treatment for all types of revenue arising from contracts with customers. This standard applies to all entities entering into contracts to supply services and goods to customers except for contracts that are subject to other standards such as IAS 17 Leases.

This standard replaces the following standards and interpretations

- IAS 11 Construction Contracts
- IAS 18 Revenue
- Clarification of the Reporting Standards Committee 13 Customer Loyalty Programs
- Clarification of the Reporting Standards Committee 15 Real Estate Construction Agreements
- Clarification of the Reporting Standards Committee 18 Transfers of Assets from Customers
- Interpretation 31 Revenue Barter operations involving advertising services

The standard shall be applied for periods beginning on or after 1 January 2018 with early application permitted.

IFRS 16 - Leases

The IASB issued IFRS 16 «Leases» in January 2016, which sets out the principles of recognition, measurement, presentation and disclosure of leases.

The requirements of IFRS 16 are substantially similar to the accounting requirements of the lessor in IAS 17. Accordingly, the lessor continues to classify leases as operating leases or finance leases, and to treat the two types of contracts differently.

IFRS 16 requires the lessee to recognize assets and liabilities for all leases over 12 months, unless



the asset is of low value. The lessee is required to recognize its right use the asset, which consists of recognizing the leased asset and the resulting obligation which consists of payments of rent.

This Standard will be effective as of 1 January 2019, with early application permitted.

Amendments to IAS 7 - Amendment to Interpretations

The amendments to IAS 7 - Cash Flows — come as part of the IASB's initiative related to the clarifications that require the entity to provide users of financial statements with clarifications that to enable them to assess changes in liabilities that result from financing activities, which include monetary and non-monetary changes. Initial application of this amendment does not require the entity to disclose comparative figures for previous years. These amendments will be effective for periods beginning on or after 1 January 2017, with early application permitted.

Application of these amendments requires the Group to add limited explanatory information.

Amendments to IFRS 2 - Classification and measurement of share-based payment transactions

The IASB issued amendments to IFRS 2 - Share-based Payment - which include three main issues: the effect of vesting conditions on the measurement of the shares-for-cash transaction, classification of the share-based payment transaction with the option of settlement against tax liabilities, and accounting for amendments to the terms and conditions of a payment transaction on the basis of shares whose classification changes from a share-for-cash payment transaction to a share-for-equity instruments payment transaction.

These amendments shall be applied prospectively for periods beginning on or after 1 January 2018 with early application permitted.

Amendments to IFRS 4 - Application of IFRS 9 "Financial Instruments" with IFRS 4 "Insurance Contracts"

In September 2016, the IASB issued amendments to IFRS 4 to address issues that may arise from the different reporting dates of IFRS 9 and the new IFRS 17 "Insurance Contracts".

The amendments provide alternative options for entities that issue contracts subject to IFRS 4: Temporary exception to IFRS 9 for years beginning before 1 January 2021 as a maximum limit, or to allow an entity that applies IFRS 9 to reclassify profit or loss resulting from these financial assets during the period from profit or loss to comprehensive income as if the entity had applied IAS 39 to these financial assets.

Amendments to IAS 40 - Transfers of investment property

These amendments indicate when the Group must convert (reclassify) real estate, including properties under construction or development, into or from investment properties.

The amendments state that the change in the use of the property occurs when the requirements for the definition of real estate investments are present (or if the definition requirements are no longer present) and there is evidence of change in use. The mere change in the management's intention on the use of the property is not evidence of change in use.



These amendments are effective prospectively for periods beginning on or after 1 January 2018. Early adoption of these amendments is permitted.

Interpretation 22 - International Financial Reporting Interpretations Committee - Transactions in Foreign Currency and Advance payments

This interpretation clarifies that when determining the prevailing exchange rate to be used at the initial recognition of an asset, expense or income (or part thereof) or upon de-recognition of a non-monetary asset or liability related to an advance payment, the date of the transaction is the date on which the entity initial recognizes the asset or the non-monetary obligation that resulted from said advance payments.

Institutions may apply these amendments retroactively or prospectively.

This interpretation is effective for periods beginning on or after 1 January 2018. Early application of this Interpretation is permitted with a disclosure requirement.

33. Comparative figures

Certain figures for the consolidated financial statements 2015 were reclassified to conform to the classification of figures in the consolidated financial statements 2016. The reclassification did not have any impact on profit or equity for 2016.



SOCIAL SECURITY CORPORATION - SOCIAL SECURITY INVESTMENT FUND CONSOLIDATED FINANCIAL STATEMENTS 31 DECEMBER 2016



	Notes	2016	2015
<u>Assets</u>			
Oach and hards halances	0	100 100	47.007
Cash and bank balances	3	120,188	17,207
Deposits at banks and financial institutions	4	822,713	993,873
Financial assets at fair value through revenues and expenses	5	133,926	125,874
Loans and granted debts, net	6	121,842	112,525
Financial asset at fair value through other comprehensive income	7	1,456,472	1,443,450
Investments in associates	8	448,016	509,094
Financial assets at amortized cost	9	4,184,238	3,412,255
Subscribers' contribution and rural fils assets	10	173,969	169,997
Projects in progress	11	89,991	77,176
Inventory	12	33,083	28,147
Property and equipment, net	13	330,506	326,427
Investment properties	14	637,659	591,753
Investments in joint operations	15	2,001	1,431
Due from related parties	36	-	9,288
Intangible assets, net	16	69,861	72,937
Other assets	17	320,676	297,272
Total assets		8,945,141	8,188,706
Liabilities and Equity			
13,1390			
<u>Liabilities</u>	10	470.000	400.007
Subscribers' contributions and rural fils liabilities	10	173,969	169,997
Electricity service subscribers' deposits	18	54,575	48,813
Advance payments form electricity subscribers	19	18,676	18,030
Due to National Electric Power Company	20	190,244	173,211
Loans	21	65,213	68,695
Income tax provision	43	4,150	2,669
End of service indemnity provision	22	13,151	10,810
Due to banks	23	39,238	34,789
Other liabilities	24	112,475	112,447
Total liabilities		671,691	639,461
<u>Equity</u>			
Social Security Corporation equity:			
Social security corporation account		4,686,968	4,173,560
Social security corporation account – unemployment fund	27	236,114	184,951
Property and equipment revaluation reserve	25	31,812	31,812
Fair value reserve, net	26	335,371	447,026
Cumulative surplus of revenues over expenses		2,926,991	2,657,342
Total Social Security Corporation equity		8,217,256	7,494,691
Non Controlling interests	20	E6 101	51 EE1
Non-Controlling interests	28	56,194	54,554
Total Equity		8,273,450	7,549,245
Total liabilities and equity		8,945,141	8,188,706



	Notes	2016	2015
Revenues -			
Hotels sector		34,036	33,201
Press and publication sector		16,379	17,067
Energy sector		548,607	531,018
Commercial sector		61,070	54,777
Other sectors		1,803	2,004
Total revenues		661,895	638,067
Cost of revenues		(532,805)	(534,602)
Net operating revenues	29	129,090	103,465
			,
Interest income	30	219,578	212,634
Gain of financial assets at fair value through revenues		·	
	31	3,276	232
and expenses Group's share of associates' profit	8	21,244	17,562
Gain on investment properties, net	32	21,719	2,797
Dividends income	32	55,763	42,419
	34	(53,936)	42,419
Impairment losses of investments in associates Other revenues	34	23,198	18,376
Net revenues		419,932	397,485
General and Administrative expenses	33	(84,072)	(73,323)
Energy and maintenance expenses	33	(7,944)	(8,737)
Selling and distribution expenses		(6,641)	(6,443)
Depreciation of property and equipment	13	(30,889)	(30,569)
Amortization of intangible assets	16	(30,889)	(3,462)
Provision for doubtful debts	17		
	12	(1,151) (551)	(811) (587)
Provision for slow moving inventory Pre-opening expenses for Crown Plaza Resort-Dead Sea	12	(551)	(567)
Tre-opening expenses for Grown Flaza Resort-Dead Gea		(587)	(2,162)
and other expenses		, ,	, ,
Total expenses		(134,946)	(126,094)
Surplus of revenues over expenses for the year before		204.006	274 204
income tax		284,986	271,391
Income tax Income tax expense	43	(4,629)	(2,399)
Surplus of revenues over expenses for the year		280,357	268,992
Attributable to:			
Social Security Investment Fund		267,644	263,066
Non-Controlling interests		12,713	5,926
NOH-COHUOIHIU HILEIESIS			



	Note	2016	2015
Surplus of revenues over expenses for the year		280,357	268,992
Add: other comprehensive income not to be reclassified			
to revenues and expenses in subsequent periods			
Net change in fair value reserve	26	(111,655)	_15,126_
Total comprehensive income for the year		168,702	284,118
Attributable to:			
Social Security Investment Fund		155,989	278,192
Non-Controlling interests		12,713	5,926
		168,702	284,118

Consolidated Statements of Changes in Equity

	Social Security Corporation account	Social Security Corporation account – unemployment fund	Property and equipment revaluation reserve	Fair value reserve, net	Cumulative surplus of revenues over expenses	Total Social Security Corporation equity	Non- controlling interests	Total
2016:								
Balance at 1 January 2016	4,173,560	184,951	31,812	447,026	2,657,342	7,494,691	54,554	7,549,245
Total comprehensive income for the year	-	-	-	(100,935)	267,644	166,709	12,713	179,422
Transfers during the year, net	513,408	42,448	-	-	-	555,856	-	555,856
Transfer from/ to unemployment fund, net	-	8,715	-	-	(8,715)	-	-	-
Realized gains on sale of financial assets at fair value through other comprehensive income	-	-		(10,720)	10,720	-	-	-
Net change in non-controlling interests							(11,073)	(11,073)
Balance at 31 December 2016	4,686,968	236,114	31,812	_335,371_	2,926,991	_8,217,256_	56,194	8,273,450
2015:								
Balance at 1 January 2015	3,738,799	135,625	31,812	431,900	2,406,000	6,744,136	51,735	6,795,871
Prior years adjustments	-	-	-	-	(1,811)	(1,811)	(258)	(2,069)
Non – controlling interests contribution (Note 44)					(3,000)	(3,000)	3,000	
Adjusted balance at 1 January 2015	3,738,799	135,625	31,812	431,900	2,401,189	6,739,325	54,477	6,793,802
Total comprehensive income for the year	-	-	-	15,126	263,066	278,192	5,926	284,118
Transfers during the year	434,761	42,413	-	-	-	477,174	-	477,174
Transfer to (from) unemployment fund, net	-	6,913	-	-	(6,913)	-	-	-
Adjustments to prior year differences	-	-	-	-	-	-	(2,262)	(2,262)
Net change in non-controlling interests		-					(3,587)	(3,587)
Balance at 31 December 2015	4,173,560	184,951	31,812	447,026	2,657,342	_7,494,691_	54,554	7,549,245

	Notes	2016	2015
Operating activities			
Surplus of revenues over expenses for the year before income tax		284,986	271,391
Adjustments for:			
Depreciation of property and equipment	13	30,889	30,569
Amortization of intangible assets	16	3,111	3,462
End of service indemnity provision	22	3,206	1,747
Share of associates' profit	8	(21,244)	(17,562)
Impairment losses of investments in associates	34	53,936	(17,502)
	34	177	303
Provision for doubtful rents	24		
Gains from revaluation of financial assets at fair value through revenues and expenses	31	(3,256)	(202)
Realized gain on sale of financial assets at fair value through revenues and expenses	31	(41)	(60)
Provision for slow moving inventory	12	551	587
Provision for doubtful accounts	17	1,151	811
Gains from changes in fair value of investments properties	14,32	(20,627)	(1,824)
Gain on disposal of property and equipment		(274)	(200)
Contribution to non - controlling interests		-	(3,000)
Gain on sales of subsidiaries		-	(10)
Working capital changes:			, ,
Deposits at Banks and financial institutions with maturity of more than 3 months		189,204	(101,962)
Financial assets at fair value through revenues and expenses		(4,755)	(8,419)
Inventory		(5,487)	4,282
Other assets		(24,732)	(41,876)
		9,288	(3,515)
Related parties, net			
Electricity service subscribers' deposits		5,762	4,782
Advance payments form electricity subscribers		646	485
Due to National Electric Power Company		17,033	31,636
Other liabilities		28	8,331
Net cash flows from operating activities before income tax and end of service indemnity fund paid		519,552	179,756
Income tax paid	43	(3,148)	(2,568)
Paid end of service indemnity	22		(2,300)
Net cash flows from operating activities	22	(865) 515,539	175,709
Net cash nows from operating activities		515,559	175,709
Investing activities			
Financial assets at fair value through other comprehensive income		(113,957)	27,888
Financial assets at amortized cost		(771,983)	(416,597)
Investment in associates		15,520	(35,597)
Dividends from associates		12,866	19,773
Investment properties	14	(25,279)	(127,413)
Property & equipment and projects in progress, net	1-7	(49,742)	(48,942)
Loans and granted debts		(9,317)	26,527
Intangible assets	16	(35)	(43)
	10		3,049
Proceeds from sale of property and equipment		2,233	
Investments in joint operations Net cash flows used in investing activities		(570) (940,264)	(551,355)
Financing activities			
Net of amounts transferred from social security corporation		555,856	479,414
Loans		(3,482)	27,587
Due to banks		4,449	16,719
Change in non-controlling interests		(11,073)	(239)
Prior year adjustments		-	(4,535)
Adjustments on prior years difference		-	(2,262)
Net cash flows from financing activities		545,750	516,684
Net increase in cash and cash equivalents		121,025	141,038
		E00 700	4E7 CQ4
Cash and cash equivalents at 1 January Cash and cash equivalents at 31 December	35	598,722 719,747	457,684 598,722



(1) General

Social Security Investment Fund was established in accordance with Social Security Fund's Investment Law No. (111) for the year 2001 and in conjunction with article (76) of the Social Security Law No. (19) for the year 2001. The date 1 January 2003 was considered the date for commencing the Fund's activities, and in accordance with the Social Security Corporation's Board of Directors Decision No. 1/2003 dated 2 January 2003, the balances of investment accounts and their other related accounts were transferred from the Social Security Corporation records to the records of the Social Security Investment Fund.

In accordance with Social Security temporary law No. (7) For the year 2010 the name of the investment fund was modified to become "Social Security Investment Fund" "The Fund". The fund's registered address is Mecca St., P.O.Box 85033, Amman 11185, The Hashemite Kingdom of Jordan.

The Fund's main activity is to manage the investments of Social Security Corporation in a manner that ensures the development of its financial resources, and in order to achieve the Social Security Corporation's objectives, the Fund undertakes the following tasks:

- Establishing projects in cooperation with the public and private sectors on Corporation investments.
- Under writing purchasing and selling of bonds, bills and other securities.
- Investing in cash deposits with the banking system with appropriate returns.
- Contributing in mutual funds.
- Contributing in the financing of national projects of economic feasibility by providing long-term loans and against appropriate guarantees.
- Purchase, sale and development of properties for the purpose of acquisition, participation, investment or trading.
- Carry out any investment activities approved by the Investment Board and approved by the Board of Directors of the Social Security Corporation.
- Conducting economic feasibility studies for the projects it intends to invest in, and in this field, to use the role of experts and specialists.
- Follow-up on the performance of the institutions in which the corporation contributes, and report on the performance of these companies, along with recommendations to the Board of Investment.

The consolidated financial statements of the Social Security Investment Fund for the year 2016 have been approved by the Board of Investment on its meeting held on 11 July 2017.

(2) Accounting policies

(2-1) Basis Of Preparation

The consolidated financial statements are prepared in accordance with the International Financial Reporting Standards (IFRS).

The consolidated financial statements have been prepared in accordance with historical cost convention, expect for the financial assets at fair value through revenues and expenses, financial assets at fair value through other comprehensive income and investment properties which have been measured at fair value at the date of these consolidated financial statements.

The consolidated financial statements have been presented in Jordanian Dinars "JD" which is the functional currency of the Group.





(2-2) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Social Security Investment Fund and the financial statements of its subsidiaries "the Group" as of 31 December 2016.

Following are the subsidiaries that have been included in the consolidated financial statements:

	Paid in		Percentage of Ownership	
	capital	Sector	%	%
			2015	2016
Jordan Press Foundation PLC/Al-Rai	10,000,000	Press and publication	55	55
Jordan Duty Free PLC	7,500,000	Trading	56.5	56.5
Al-Daman for Investment PLC	10,000,000	Investments and leasing	61.4	61.4
Rama for Investments and saving LLC	3,310,000	Investments	100	100
National Company for Touristic Development LLC	2,050,000	Tourism	100	100
United Travelling Center LLC	4,600,000	Leasing	100	100
Daman for Zone Development private shareholding company*	40,000,000	Leasing	100	100
Daman for Energy Investments private shareholding company**	20,000,000	Energy distribution	100	100
Jordan Daman Company for International operations***	100,000	Investment	100	100

^{*} The financial statements of Daman for Zone Development Private Shareholding Company include the following subsidiaries:

	Percentage of Ownership	Country of Incorporation
Al-Mafraq Development Company	80%	Jordan
North Development Company	100%	Jordan

** The financial statements of Daman for Energy Investments Private Shareholding Company include the following subsidiary:

	Percentage of Ownership	Country of Incorporation
Kingdom Electricity Engergy Investments Private Shareholding Company	70%	Jordan

*** The financial statements of Jordan Daman Company for International Operations include the following subsidiary:

	Percentage of Ownership	Country of Incorporation
Jordan Daman Company for International Operations	100%	Jordan





Following are the hotels and resorts that have been included in the consolidated financial statements and are fully owned by the Fund:

Crowne Plaza Hotel - Amman

Crowne Plaza Hotel Petra and its Rest House

Intercontinental Hotel - Aqaba

Amman Cham Palace Hotel - Amman

Holiday Inn Hotel - Dead Sea

Crowne Plaza Resort - Dead Sea

(2-2) Basis of consolidation (continued)

The financial statements of the Fund and its subsidiaries are prepared using the same accounting period as the Funds and using the same accounting policies, expect for the following:

- 1- Land owned by National Company for Touristic Development (fully owned) is stated at cost and presented as part of property and equipment. However, according to the accounting policies of the fund it is classified as part of investment properties at fair value and proper reconciliations are prepared in the Fund's consolidated financial statements.
- 2- Investment properties for AI Daman for Investments are presented at cost. However, it is presented at fair value in the consolidated financial statements and proper reconciliations are prepared in the Fund's consolidated statements.

Control is achieved when the Group is exposed, or has the rights, to variable returns from its involvement with the subsidiaries, and has the ability to affect those returns through its power over the investee. Control over the investee is exercised when the following factors exist:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee).
- Exposure, or rights, to variable returns from its involvement with the investee.
- The ability to use its power over the investee to affect its returns.

When the Group owns less than a majority of the voting rights in an investee, in this case, the Corporation considers all factors and circumstances to determine whether it has control over the investee, which include the following:

- Contractual agreements with shareholders that have voting rights in the investee
- Rights resulting from other contractual arrangements
- The Group's voting rights and potential voting rights

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group obtain control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of OCI are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full.





A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of subsidiary.
- Derecognises the carrying amount of any non-controlling interest.
- Derecognises the cumulative translation differences recorded in equity.
- Recognises the fair value of the consideration received.
- Recognises the fair value of any investment retained by subsidiary.
- Recognises any gains or losses as a result of losing control.
- Reclassifies the Group's share of components previously recognised in OCI to profit or loss.

(2-2) Basis of consolidation (continued)

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, noncontrolling interest and other components of equity, while any resultant gain or loss is recognised in profit or loss. Any investment retained is recognised at fair value.

(2-3) Changes in accounting policies

The accounting policies used in the preparation of the consolidated financial statements are consistent with those used in the preparation of the annual financial statements for the year ended 31 December 2015, except that the Group had implemented the following amendments starting 1 January 2016:

Equity Method in Separate Financial Statements (Amendments to IAS 27 and IFRS 1)

In August 2014, the IASB amended IAS 27 Separate Financial Statements which restore the option for entities, in the separate financial statements, to account for investments in subsidiaries, associates and joint ventures using the equity method as described in IAS 28 Investments in Associates and Joint Ventures. A consequential amendment was also made to IFRS 1 First-time Adoption of International Financial Reporting Standards. The amendment to IFRS 1 allows a first-time adopter accounting for investments in the separate financial statements using the equity method, to apply the IFRS 1 exemption for past business combinations to the acquisition of the investment.

IAS 1 Presentation of Financial Statements - Amendments to IAS 1

The amendments to IAS 1 include narrow-focus improvements related to :

- Materiality
- Disaggregation and subtotals
- Notes structure
- Disclosure of accounting policies
- Presentation of items of other comprehensive income (OCI) arising from equity accounted investments

Investment entities (Amendments to IFRS 10 and IAS 28)

The amendments address the issues arising in practice in the application of the investment entities consolidation exception and clarify that:

- The exemption from presenting consolidated financial statements applies to a parent entity that is a subsidiary of an investment entity, when the investment entity measures all of its subsidiaries at fair value.
- Subsidiary that is not an investment entity itself and provides support services to the investment entity is consolidated.



All other subsidiaries of an investment entity are measured at fair value.

Application of the equity method by a non-investment entity that has an interest in an associate or joint venture that
is an investment entity: The amendments to IAS 28 Investments in Associates and Joint Ventures allow the investor,
when applying the equity method, to retain the fair value measurement applied by the investment entity associate
or joint venture to its interests in subsidiaries.

(2-3) Changes in accounting policies (continued)

Amendments to IAS 16 and IAS 38: Clarification of Acceptable Methods of Depreciation and Amortization

The amendments clarify the principle in IAS 16 and IAS 38 that revenue reflects a pattern of economic benefits that are generated from operating a business (of which the asset is part) rather than the economic benefits that are consumed through use of the asset. As a result, a revenue-based method cannot be used to depreciate property, plant and equipment and may only be used in very limited circumstances to amortize intangible assets.

Amendments to IFRS 11 Joint Arrangements: Accounting for Acquisitions of Interests

The amendments to IFRS 11 require that a joint operator accounting for the acquisition of an interest in a joint operation, in which the activity of the joint operation constitutes a business, must apply the relevant IFRS 3 principles for business combinations accounting. The amendments also clarify that a previously held interest in a joint operation is not remeasured on the acquisition of an additional interest in the same joint operation while joint control is retained. In addition, a scope exclusion has been added to IFRS 11 to specify that the amendments do not apply when the parties sharing joint control, including the reporting entity, are under common control of the same ultimate controlling party.

The amendments apply to both the acquisition of the initial interest in a joint operation and the acquisition of any additional interests in the same joint operation.

The implementation of the new amendments did not have impact on the Company's financial position or performance and became effective for annual periods which started from 1 January 2016.

(2-4) Summary of Significant Accounting Policies

Financial assets at amortized cost

Financial assets that the Group's management aims, according to its business model to hold the assets to collect their contractual cash flows and that the contractual terms of the financial asset give rise, on specified dates, to cash flows constituting solely principal and interest on the outstanding principal amounts.

Debt instruments meeting these criteria are initially measured at amortized cost plus transaction costs. Subsequently they are amortized using the effective interest rate method less allowance for impairment. The losses arising from impairment are recognized in the consolidated statement of revenues and expenses.

The amount of the impairment consists of the difference between the book value and present value of the expected future cash flows discounted at the original effective interest rate.

No assets may be reclassified from/to this item except in the cases specified in IFRS and, (if any such asset is sold before its maturity date, the result of the sale is recognized in the consolidated statement of revenues and expenses in a separate line and disclosed in accordance with the requirements of International Financial Reporting Standards In particular).

(2-4) Summary of Significant Accounting Policies (continued)

Financial assets at fair value through revenues and expenses

These assets represent investments in the Companies' shares for trading purposes and are intended to generate profits from fluctuations in short-term market prices or trading profit margins.





Financial assets at fair value through revenues and expenses are initially measured at cost, subsequently, these assets are revalued at fair value. Gains or losses arising on subsequent measurement of these financial assets including the change in fair value arising from non-monetary assets in foreign currencies are recognized in the consolidated statement of revenues and expenses. When these assets or portion of these assets are sold, the gain or loss arising is recorded in the consolidated statement of revenues and expenses.

Dividend and interest income are recorded in the consolidated statement of revenues and expenses.

Financial assets at fair value through other comprehensive income

These assets represent investments in equity instruments for the purpose of retention over the long-term.

These financial instruments are initially measured at their fair value plus transaction costs. Subsequently, they are measured at fair value. Gains or losses arising on subsequent measurement of these equity investments including the change in fair value arising from non-monetary assets in foreign currencies are recognized in the consolidated statement of comprehensive income. In case of sale of such asset or part of it, the gain or loss is recorded at the consolidated statement of comprehensive income and in the statement of changes in equity and the valuation reserve balance for sold assets will be transferred directly to retained earnings and not through the consolidated statement of profit or loss.

It is not permitted to reclassify assets to/from this item except in certain circumstances determined in IFRS.

These financial assets are not subject to impairment testing.

Dividend income is recognized in the consolidated statement of revenues and expenses.

Loans and granted debts

Provision for impairment of direct loans and granted debts is recognized when there is an objective event that has a negative impact on the estimated future cash flows of the facilities and that can be reliably estimated. The impairment is charged to the consolidated statement of revenues and expenses.

Interest and commissions on the non-performing and doubtful granted loans and debts are suspended.

Loans and the related provision for impairment are written off when collection procedures become ineffective according to the applicable regulations through deduction from the booked provision. The excess in the allowance of possible loan losses, if any, is transferred to consolidated statement of revenues and expenses, and cash recoveries of loans previously written off are credited to income.

(2-4) Summary of Significant Accounting Policies (continued)

Fair value

The Group evaluates its financial instruments such as financial assets at fair value through other comprehensive income at the date of the consolidated financial statements as disclosed in (Note 37).

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place in the principal market for the asset or liability. In the absence of a principal market, most advantageous market for the asset or liability is used. The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.



The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

The Group uses the following valuation methods and alternatives in measuring and recording the fair value of financial instruments:

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows. based on the lowest level input that is significant to the fair value measurement

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

(2-4) Summary of Significant Accounting Policies (continued)

Impairment of financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. Impairment loss is recognised in the consolidated statement of revenues and expenses.

An assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. Such reversal is recognised in the consolidated statement of revenues and expenses.

Impairment testing procedures:

- Goodwill: goodwill is tested for impairment annually at least, or when circumstances indicate that the carrying value may be impaired. The impairment losses for goodwill cannot be recovered.
- Intangible assets with indefinite useful life: indefinite useful life intangible assets are tested for impairment annually at least, or when circumstances indicate that the carrying value may be impaired.





(2-4) Summary of Significant Accounting Policies (continued)

Property and equipment

Property and equipment are measured at cost less accumulated depreciation and accumulated impairment in value. Depreciation is calculated using the straight-line method, (except for lands), to write down the cost of property and equipment to their residual values over their estimated useful lives, when the assets become ready to use. Depreciation rates used are as follows

	%
Buildings	2-10
Furniture and fixtures	9-25
Machinery and equipment	3-20
Vehicles	15-20
Additions and improvements	15
Computers	20-25
Electromechanical equipment	15
Sanitary extensions	15
Others	10-20

When the recoverable value of property and equipment is less than their carrying amount, assets are written down to its recoverable amount and impairment losses are recognised in the consolidated statement of revenues and expenses.

Useful lives of property and equipment are reviewed at the end of each year. If the expectations of useful lives are different from the previous estimates, the change is accounted for as changes in estimate in future periods.

Goodwill

Goodwill is initially measured at cost which represent the excess of the cost of acquisition or purchase of investment in an associate or subsidiary company over the Group's share in the net fair value of the identifiable assets at the date of acquisition. Goodwill arising from the investment in subsidiaries is separately presented within intangible assets, while goodwill arising from the investment in associates is recognised within investment in associates and subsequently adjusted for any impairment losses.

Goodwill is allocated to each of the Group's cash-generating units, or groups of cash generating units for the purpose of impairment testing.

Goodwill is reviewed for impairment at the date of the consolidated of the financial statements, if events or conditions indicate that the estimated recoverable amount of a cash-generating unit or group of cash-generating units is less than their carrying amount, impairment losses are recognised in the consolidated statement of revenues and expenses.

(2-4) Summary of Significant Accounting Policies (continued)

Intangible assets are classified based on the assessment of their useful life to definite and indefinite. Intangible assets with definite lives are amortized over the useful economic life, while intangible assets with indefinite useful lives are assessed for impairment at each reporting date and impairment loss is recognized in the consolidated statement of revenues and expenses.

Internally generated intangible assets are not capitalized and are expensed in the consolidated statement of revenues and expenses.



Indications of impairment of intangible assets are reviewed and their useful economic lives are reassessed at each reporting date. Adjustments are reflected in the subsequent periods.

Investment properties

Investment properties are stated at cost including the acquisition costs and is measured subsequently at fair value which primarily reflects the conditions and market prices as of the date of the consolidated financial statements.

Gains and losses resulting from changes in the fair value of investment properties are recognised in the consolidated statement of revenues and expenses.

Investment properties are valued using assumptions that reflects the market prices using the average valuation amounts for five real estate experts after excluding the highest and lowest valuations.

End of service indemnity provision

Provision for end of service indemnity is calculated for the period of service accrued on the basis of the last salary and allowances paid by the employee multiplied by the accumulated service period less periodic contributions paid by the Company to the Social Security corporation for the period of service up to the date of the consolidated financial statements.

Revenue and expense recognition

Revenues and expenses are recognized on an accrual basis, except for interest and commissions of non-performing loans which are not recognized as revenue and are recorded as interest in suspense account.

Interest income is computed based on an accrual basis, accrued time periods, the original amounts and the interest rates.

Summary of Significant Accounting Policies (continued) (2-4)

Revenue and expense recognition (Continued)

Dividend income is recognised when it is realized (declared and approved by the Shareholders' General Assembly).

Newspapers and magazines revenues are recognised when the sale process is completed by the distribution agents and invoices are issued to the agents.

Advertisement revenues are recognised when posted and the invoices are issued to the customer.

Printing revenues are recognised upon the delivery of publications and the issuance of invoices to the customer.

Hotels and rest houses revenues are recognised as follows:

Rooms revenues are recognised on an accrual basis.

Food and beverage and other departments revenues are recognised when the services is rendered.

Energy revenues are recognized when consumed by the customer and the invoice is issued.

Sales

Sales revenue is measured at fair value of the consideration received or receivable, excluding sales tax, when all of the following conditions are satisfied:

- The Group has transferred to the buyer all significant risks and rewards of ownership of the goods;
- The Group does not retain either continuing managerial involvement to the degree usually associated with ownership or effective control over the goods sold;
- The amount of revenue can be reliably measured;
 - It is probable that the economic benefits associated with the transaction will flow to the Group; and



The costs incurred or to be incurred in respect of the transaction can be measured reliably.

Recognition of financial assets

Purchases and sales of financial assets are recognised at the trade date (the date that the Group commits to purchase or sell the asset).

(2-4) Summary of Significant Accounting Policies (continued)

Derivative financial instruments

Trading financial derivatives are stated at fair value (such as future interest rates, swaps agreements and foreign currency option contracts) in the consolidated statement of financial position within other assets or other liabilities, fair value is measured according to the prevailing market prices, the change in their fair value is recognised in the consolidated statement of revenues and expenses.

Repurchase and resale agreements

Assets sold with a corresponding commitment to repurchase them at a future date continue to be recognised in the consolidated financial statements as a result of the Group's continuous control over these assets and as the related risks and benefits are transferred to the Group upon occurrence. They also continue to be measured in accordance with the adopted accounting policies. Amounts received against these contracts are recorded within liabilities under borrowed funds. The difference between the sale price and the purchase price is recognised as an interest expense amortized over the contract period using the effective interest rate.

Purchased assets with corresponding commitment to sell at a specific future date are not recognised in the consolidated financial statements because the Group has no control over such assets and the related risks and benefits are not transferred to the Group upon occurrence. Payments related to these contracts are recorded under deposits at banks and other financial institutions or loans and granted debts in accordance with the nature of each case. The difference between the purchase price and resale price is recorded as interest revenue amortized over the life of the contract using the effective interest rate method.

Investments in associates

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee. The Group's investments in associates are accounted for using equity method.

Under equity method, investment in an associate is initially recognised at cost. The carrying amount of the investment is adjusted to recognise changes in the Group's share of net assets of the associate since the acquisition date. Goodwill relating to the associate is included in the carrying amount of the investment and is not tested for impairment individually.

The consolidated statement of revenues and expenses reflects the Group's share of the results of operations of the associate. Any change in other comprehensive income of those investees is presented as part of the Group's consolidated statement of other comprehensive income. In addition, when there has been a change recognised directly in the equity of the associate, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associate.

(2-4) Summary of Significant Accounting Policies (continued)

Inventory

Inventory is valued at the lower at cost or net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

Income tax

Income tax expense represents accrued tax and deferred tax.





- Income tax expenses are accounted for on the basis of taxable income. Taxable income differs from income declared in the consolidated financial statements as the declared income includes non-taxable revenue or not deductible expenses in the current year, but deductible in subsequent years, accumulated losses acceptable by the tax authorities, and items not accepted for tax purposes or subject to tax.
- Taxes are calculated on the basis of the tax rates prescribed according to the prevailing laws, regulations and instructions of the Hashemite kingdom of Jordan. Social Security Corporation revenues is exempted from income tax by law except for the rental revenue, revenue of some hotels and foreign investment revenue.
- Deferred income tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.
- Deferred tax assets and liabilities are reviewed as of the date of the consolidated financial statements, and reduced in case it is expected that no benefit will arise therefrom, partially or totally.

Foreign currencies

Transactions in foreign currencies during the year are recorded at the exchange rates prevailing at the date of the transaction.

Financial assets and financial liabilities denominated in foreign currencies are translated at the average rates prevailing on the date of the consolidated statement of financial position as declared by the Central Bank of Jordan.

Gains or losses resulting from foreign currency translation are charged to the consolidated statement of revenues and expenses.

Translation differences for non-monetary assets and liabilities denominated in foreign currencies (such as equity securities) are recorded as part of the change in fair value.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, balances with central banks and balances with banks and financial institutions maturing within three months.

(2-4) Summary of Significant Accounting Policies (continued)

Subscribers' contributions assets and liabilities

These assets are stated separately based on the Energy and Mineral Regulatory Commission regulations within noncurrent assets, with a similar contra liability account under non-current liabilities with the same amount.

Amortization is calculated on a straight line basis at an annual rate of 4%. The amortization of assets and liabilities of subscribers contributions are offset, and accordingly has no impact on the consolidated statement of revenues and expenses.

Rural fils assets

This term represents the infrastructure assets used to connect the electricity Company to rural areas. It is recorded as non-current asset under the term "Rural fils assets", and is offset with a liability under the term "Rural files liabilities" carrying the same amount, and that is to conform with the legislations. Amortization is calculated on a straight-line basis at annual rate of 4%. The amortization of assets and liabilities of rural files are offset, and accordingly has no impact on the consolidated statement of revenues and expenses.

Investment in joint operations

Joint operations are a contractual agreement between the Fund and other parties in jointly controlled economic activities where financial, operational and strategic policy decisions on project activities require the unanimous approval of the parties involved in the control.





Assets, liabilities, revenues and expenses related to joint operations are recognized by the Group according to the percentage of ownership.

Offsetting

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

(2-5) Use of estimates

The preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of financial assets and liabilities and the disclosure of contingent liabilities. These estimates and assumptions also affect the revenues and expenses, In particular, considerable judgment by management is required in the estimation of the amount and timing of future cash flows when determining the level of provisions required. Such estimates are necessarily based on assumptions about several factors involving varying degrees of judgment and uncertainty and actual results may differ resulting in future changes in such provisions.

(3) Cash and bank balances

This item consists of the following:

	2016	2015
Cash on hand	456	395
Balances at Central Bank of Jordan	-	-
Current accounts and demand deposits*	119,732	16,812
	120,188	17,207

- As of 31 December 2016, current accounts include JD 5 Thousands at Jordan International Bank (2015: JD Zero).
- There were no restricted balances as of 31 December 2016 and 2015.

(4) Deposits At Banks And Financial Institutions

This item consists of the following:

	2016	2015
Deposits maturing within 3 months or less	599,559	581,515
Deposits maturing within 3 to 6 months	211,454	400,658
Deposits maturing within 6 to 12 months	11,700	11,700
	822,713	993,873

- Interest rates on Jordanian Dinar deposits range between 1.35% to 5.75% for the year ended 31 December 2016 (2015: from 4% to 7.35%)
- Interest rate on Sterling Pound deposits is 0.5%.
- There are no balances with foreign banks and financial institutions and there are no restricted balances as of 31 December 2016 and 2015.
- Deposits include an amount of JD 111 Million; this amount represents deposits against the mortgage of government bonds for the benefit of the Fund held at Societe Generale Bank Jordan.



(5) Financial Assets at Fair Value Through Revenue and Expense

This item consists of the following:

Quoted shares	2016	2015
Local	124,483	115,490
Foreign	9,443	10,384
	133,926	125,874

(6) Loans and Granted Debts, net

This item consists of the following:

	2016	2015
Direct loans	66,933	55,064
Syndicated loans	54,597	57,232
Housing and other loans*	1,072	1,037
	122,602	113,333
Impaired provision for loans and granted debts	(760)	(808)
Loans and granted debts, net	121,842	112,525

During 2013, housing loans accounts were separated from the Fund accounts in accordance with the Civil Service bylaws for public sector. These amounts were presented in the consolidated financial statements within housing fund deposits included in other current assets (Note 17).

Provision for impaired loans

The movement on provision for impaired loans is as follows:

	2016	2015
Balance as of 1 January	808	808
Recovery for the year	(48)	-
Balance as of 31 December	760	808

The table below illustrates interest rates, maturity dates, and collaterals for the aforementioned loans:

	Balance	Interest rate	Maturity rates	Guarantees
		%		
Direct loans	66,933	5.4 – 7.75	31 march 2024	Governmental, real estates, legal
Syndicated loans	54,597	2.08 – 10.75	18 October 2025	Governmental, pledge of shares, legal





Housing and other loans	1,072		Real estate, life insurance for borrower
	122,602		

Non-performing loans and debts amounted to JD 750 thousand representing 0.6% of loans and granted debts as of 31 December 2016 compared to JD 750 thousand representing 0.5% of loans and granted debts at 31 December 2015. A provision was provided for against the full amount.

(7) Financial Assets at Fair Value Through Other Comprehensive Income

This item consists of the following:

	2016	2015
Financial Assets- Quoted Shares:		
Quoted shares – local	1,301,629	1,294,065
Quoted shares – foreign	65,522	56,519
	1,367,151	1,350,584
Financial Assets- Unquoted Shares:		
	70,365	75,385
Other financial assets- Unquoted		
Investments in mutual fund – USD	18,956	17,481
Total financial assets at fair value through other comprehensive income	1,456,472	1,443,450

^{*}The fair value of unquoted shares and mutual funds was determined using several methods that comply with the corporation's business nature. These methods include net book value, discounted cash flows and net assets.

Quoted Financial Assets at fair value though other comprehensive income distributed according to sectors:

	%	2016	%	2015
Banking sector	77.5	1,060,656	84	1,087,277
Manufacturing sector	19.9	271,404	13.2	170,904
Services sector	2.4	32,336	2.6	89,587
Insurance sector	0.2	2,755	0.2	2,816
		1,367,151		1,350,584

(8) Investments in associates

This item consists the following:

	Number of shares capital	No. of shares owned by the Corporation	Ownership percentage	Nature of business	Last issued audited financial statements	Balance using equity method at the beginning of the year
Listed in Amman stock exchange			%			
Jordan Kuwait Bank	100,000,000	21,041,644	21,042	Banking	31 December 2016	93,265
Jordan Petroleum Refinery Co.	75,000,000	15,105,468	20,14	Petrochemical	31 December 2016	41,427
Jordan Cement Factory	60,444,460	13,197,226	21,85	Construction	31 December 2016	19,835
Jordan Telecommunication Co.	250,000,000	72,200,000	28,88	Telecommunication	31 December 2016	292,564
Jordan Vorsted Mill Factories	15,000,000	3,000,000	20,03	Textiles	31 December 2016	13,198
Jordan Press and Publishing / Al- Dastour**	4,500,000	1,347,000	30	Press and Publishing	31 December 2016	-
East Company for Investments	16,000,000	4,183,178	26.15	Hotel services	31 December 2016	5,367
Jordan Electricity Company	75,600,000	15,331,196	20.28	Energy	31 December 2016	36,634
						502,290
Unlisted in Amman stock exchange						
South Dead Sea Development Co.	17,000,000	5,100,000	30	Investment	31 December 2016	5,564
Monya Company for Resorts	20,000,000	5,200,000	26	Investment	31 December 2016	-
salam Industrial Development and Investment Company*	1,400,000	700,000	50	Investment	31 December 2016	-
Jordan Saudi company for Mafrag Development	100,000	50,000	50	Investment	31 December 2016	-
Jordan Magnesia co. *	10,000,000	2,333,333	33	Mining	31 December 2016	-
Electrical Equipment Industries co.	3,750,000	881,250	23,5	Manufacturing	31 December 2016	1,091
Al Zanpaq Company	167,000	50,100	30	Electricity generation	31 December 2016	43
Zahrat Al salam Company	167,000	50,100	30	Electricity	31 December 2016	42
Alward Aljoury Company	167,000	50,100	30	Electricity	31 December 2016	43
Jordan solar Company	167,000	30,000	30	Electricity	31 December 2016	21
Arab Engineering Industries*	1,816,990	376,363	20,71	Building and engineering	31 December 2016	
				Criginicaling	2010	6,804
						509,094

^{*} These investments are recorded at JD 1 as a result that the accumulated losses exceeded the paid in capital.

^{**} The financial statements of Jordan Press and Publishing for the year ended 2016 were not issued up the date of the consolidated financial statements.





					201	6	20	15
Purchase/ Capital increase	Sale/ Capital decrease	Cash dividends received	Share of profit (loss) of associate	Share of fair value reserve	Balance using equity method at year end	Fair market value at year end	Balance using equity method at vear end	Fair market value at year end
-	-	(4,208)	6,259	321	95,637	82,904	93,265	86,271
-	-	(1,102)	6,890	(28)	47,187	68,881	41,427	64,198
-	-	-	(928)	(3)	18,904	20,588	19,835	17,024
-	(71,986)	(4,621)	5,220	-	221,177	125,087	292,564	253,423
-	-	(750)	770	(149)	13,069	11,910	13,198	12,420
-	-	-	-	-	-	-	-	418
-	-	(208)	140	(30)	5,269	8,328	5,367	-
2,041		(1,599)	2,715		39,791	40,144	36,634	4,628
	(71,986)	(12,488)	21,066	111	441,034	357,842	502,290	438,382
-	-	-	(5)	-	5,559	8,007	5,564	8,480
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	140	-	1,231	-	1,091	-
-	-	-	10	-	53	-	43	-
-	-	-	19	-	61	-	42	-
-	-	-	17	-	60	-	43	-
-	-	-	(3)	-	18	-	21	-
			178		6,982	8,007	6,804	8,480
2,041	(71,986)	(12,488)	21,244	111	448,016	365,849	509,094	446,862



(8) Investments in Associates (continued)

The following schedules illustrate summarized financial information for the Corporation's major investments in associates:

	Jordan Kuwait Bank		
	2016	2015	
Assets	2,739,985	2,844,732	
Liabilities	(2,274,811)	(2,390,478)	
Non-Controlling Interest	(5,482)	(5,675)	
Total Equity	459,692	448,579	
Percentage of ownership	21%	21%	
Net investment as of 31 December	95,637	93,265	
Interest revenues, commissions and foreign currency, Net	107,561	106,435	
Losses on financial assets at fair value through the statement of income	(66)	(633)	
Cash dividends at fair value through other comprehensive income	1,097	870	
Provision for direct credit facilities impairment	(19,784)	(20,979)	
Employees expenditures	(25,454)	(23,134)	
Other expenses, Net	(33,348)	(23,147)	
Profit for the year	30,006	39,412	
Attributable to Bank's Shareholders	29,747	38,558	
Attributable to Non-Controlling interests	259	854	
Group's share of profit	6,259	8,113	

	Jordan Petroleum Refine	
	2016	2015
Current assets	1,085,071	1,121,152
Non-current assets	158,162	162,047
Current liabilities	(997,769)	(1,052,052)
Non-Current liabilities	(48,393)	(61,575)
Non-Controlling interest	(4,812)	(3,425)
Total equity	192,259	166,147
Percentage of ownership	20.1%	20.1%
Net investment as of 31 December	47,187	41,427
Sales	1,762,068	2,618,175
Cost of Sales	(1,520,676)	(2,325,255)
Bank interests and commissions	(17,588)	(31,374)
Selling and distribution expenses	(51,593)	(66,861)
Profit settlement with the government	(155,040)	(153,635)
Other revenues (expenses), Net	16,895	(9,702)
Profit for the year	34,066	31,348
Attributable to the Company's share holders	33,749	31,132
Attributable to Non-Controlling interests	317	216
Group's share of profit	6,797	6,270



	Jordan Cement Factory	
	2016	2015
Current assets	65,236	66,101
Non-Current assets	122,227	128,910
Current liabilities	(72,408)	(82,646)
Non-Current liabilities	(33,941)	(22,635)
Non-Controlling interests	(7,747)	(8,148)
Total equity	73,367	81,582
Percentage of ownership	21.8%	21.8%
Net investment as of 31 December	18,904	19,835
Sales	91,547	104,164
Cost of Sales	(74,425)	(80,994)
Administrative expenses	(9,611)	(8,541)
Selling and distribution expenses	(1,211)	(1,226)
Finance cost	(2,024)	(2,280)
Other expenses, Net	(5,988)	(1,359)
(Loss) Gain for the year	(1,712)	9,764
Attributable to Company's shareholders	(4,251)	6,943
Attributable to Non-Controlling interests	2,539	2,821
Group's share of profit	(928)	1,517



	Jordan Telecomm	Jordan Telecommunication Company		
	2016	2015		
Current assets	162,922	218,598		
Non-Current assets	461,307	358,945		
Current liabilities	(266,181)	(245,176)		
Non-Current liabilities	(89,834)	(3,727)		
Total equity	268,214	328,640		
Percentage of ownership	28.9%	28.9%		
Net investment as of 31 December	221,177	292,564		
Sale	344,061	337,849		
Cost of sales	(167,283)	(158,802)		
Administrative expenses	(25,446)	(21,951)		
Selling and marketing expenses	(43,155)	(45,185)		
Interest income	1,210	2,301		
Other expenses, Net	(91,343)	(98,106)		
Profit for the year	18,074	16,106		
Attributable to Company's shareholders	18,074	16,106		
Attributable to Non-Controlling interests		-		
Group's share of profit	5,220	4,651		





	Jordan Worst	Jordan Worsted Mill Factory	
	2016	2015	
Current assets	17,267	17,107	
Non-Current assets	57,756	59,316	
Current liabilities	(1,345)	(1,668)	
Non-Current liabilities	(1,054)	(998)	
Non-Controlling interest	(4,893)	(4,805)	
Total equity	67,731	68,952	
Percentage of ownership	20%	20%	
Net investment as of 31 December	13,069	13,198	
Sales	7,271	8,615	
Cost of sales	(3,744)	(4,367)	
Administrative expenses	(1,779)	(1,330)	
Selling and marketing expenses	(80)	(109)	
Other revenue, net	2,744	2,799	
Profit for the year	4,412	5,608	
Attributable to Company's shareholders	3,850	4,911	
Attributable to Non-Controlling interests	562	697	
Group's share of profit	770	983	



(8) Investments in Associates (continued)

	East Company for Investments Projects		
	2016	2015	
Current assets	5,235	5,335	
Non-Current assets	15,241	15,493	
Current liabilities	(668)	(643)	
Total equity	19,808	20,185	
Percentage of ownership	26%	26%	
Net investment as of 31 December	5,269	5,367	
Operating revenues	4,758	5,225	
Operating expenses	(1,669)	(1,685)	
Administrative expenses, maintenance, marketing and deprecation	(2,538)	(2,680)	
Other revenues	147	768	
Profit for the year before tax	698	1,628	
Income tax expense	(133)	(264)	
Profit for the year	565	1,364	
Group's share of profit	140	357	

	Jordan Electricity Company	Jordan Electricity Company
	2016	2015
Current assets	389,478	386,774
Non-Current assets	538,703	517,132
Current liabilities	(413,138)	(451,991)
Non-Current liabilities	(400,432)	(342,478)
Net equity	114,611	109,437
Percentage of ownership	21.3%	20.3%
Net investment as of 31 December	39,791	36,634
Operating revenues	996,441	989,379
Operating expenses	(877,132)	(868,798)
Administrative expenses, maintenance, marketing and deprecation	(94,949)	(89,954)
Other revenues and (expenses), net	(4,871)	(2,677)
Profit for the year before tax	19,489	27,950
Income tax expense	(6,755)	(5,141)
Profit for the year	12,734	22,809
Group's share of profit	2,715	391





(9) Financial Assets at Amortized Cost

This item consists of the following:

	Average interest rates %	2016	2015
A- Government and public institution bonds			
guaranteed by government:			
Treasury bonds	2.75 – 8.60	4,081,227	3,295,874
Public institution bonds	3.96 – 7.70	54,511	60,431
		4,135,738	3,356,305
B- Bonds, debts and other securities:			
Private companies bonds and	2.65 – 9.75	49,067	56,517
Provision for doubtful bonds		(567)	(567)
		48,500	55,950
		4,184,238	3,412,255

(10) Subscribers and Rural Fils Contribution Assets and Liabilities

This item represents the infrastructure constructed by the subsidiaries of Al Daman for Energy Investment (Subsidiary) to connect customer's rural areas to electricity. The cost of infrastructures paid by Subscribers and Jordanian Rural Fills Fund Project and recognized as assets and liabilities in the consolidated statement of financial position. Movement on this account was as follows:

	2016	2015
Cost		
Balance as of 1 January	284,698	267,863
Addition during the year	15,745	16,835
Balance at 31 December	300,443	284,698

	2016	2015
Accumulated amortization		
Balance as of 1 January	114,701	103,539
Amortization for the year*	11,773	11,162
Balance at 31 December	126,474	114,701
Net book value at 31 December	173,969	169,997

Subscribers and rural fils contribution assets are amortized at 4% annually and subscribers and rural fils contributions liabilities are amortized at the same rate, accordingly there is no effect on the financial performance of the Group. Details of subscribers and rural fils contributions liabilities are as follows as of 31 December:

	2016	2015
Subscribers contribution liability	127,261	123,314
Rural fils liabilities	46,708	46,683
	173,969	169,997





(11) Projects in progress

This item consists of the following:

	2016	2015
Al-Mafraq project's land infrastructure cots*	27,441	24,120
Electricity connection projects	17,285	8,701
Crowne Plaza Hotel – Dead Sea	1,602	2,424
Amra Crowne Plaza rehabilitation – Amman	323	1,045
Crowne Plaza Resort rehabilitation – Petra	859	831
Intercontinental Hotel rehabilitation – Aqaba	113	403
Duty free rehabilitation on cross boarders	2,479	719
Aqaba Touristic Beach Project**	32,123	32,067
Holding Inn Resort – Dead Sea Project	-	419
Infrastructure costs for Irbid Projects***	2,928	1,668
Amman Al-Sham Hotel	197	292
Projects in progress for the remaining hotels and resorts***	4,641	4,487
	89,991	77,176

*This project is estimated to be completed in 2030 with a total estimated cost of JD 180 million as of 31 December 2016. It is estimated that the cost of completion for the development per meter square is 15/880 JD after distributing the estimated cost on the total space of the lands amounting to 11,3 Squared kilometers. The study was updated by an Architecture company and supported by two studies done by the architecture department where the estimated value for completing the project amounts to JD 180 million as of 26 November 2015. Management believes that the valuation is reasonable and reflects the value and cost of developing the infrastructure for the year 2011 till 2016. The registered area under the company's name granted by the government for the project purpose is 19,8 Squared kilometers and it's recorded under a nominal value of JD 1.

**The estimated cost for the completion of this project is JD 32,067 thousand, which represents the value of Aqaba touristic beach project. This project is estimated to be completed in 2017 with a total estimated value of JD 466 thousand.

***This project is estimated to be completed in 2030 and with an estimated cost of completion of JD 48 million and was valued by the architecture department in the company as of 6 November 2013. Management believes that the valuation is reasonable and reflects the value and cost of developing the infrastructure for the years 2011 till 2016. The additions on land development amounted to JD 33,249 thousand as of 31 December 2016 (2015: Zero). The area of the land granted by the government for the Irbid Project is 1,196 acres and is registered under the company's name with a nominal value of JD 1.



(12) Inventory

This item consists of the following:

	2016	2015
Raw materials	3,371	3,242
Electricity tools and material – Al Daman for Energy Investments Co.	16,717	13,961
Food and beverage	303	291
Kitchen tools	37	60
Supplies and operational tools	45	61
Finished goods – Duty free	10,741	8,266
Goods in transit	162	102
Others	4,342	5,555
Less: provision for slow moving inventory	(2,635)	(3,391)
	33,083	28,147

Movements on provision for slow moving inventory were as follows:

	2016	2015
Balance as of 1 January	3,391	3,277
Provision for the year	551	587
Inventory write off	(1,307)	(473)
Balance as of 31 December	2,635	3,391

(13) property and equipment, net

This item consists of the following:

	Land	Buildings	Furniture and fixtures	Machinery and equipment	Vehicles	Additions and improvements	Computers	Electromechanical equipment	Sanitary extensions	Others	Total
2016:											
Cost											
Balance as of 1 January 2016	16,367	161,040	44,886	285,576	14,197	6,553	16,838	45,174	11,378	7,751	609,760
Additions	277	1,855	664	21,003	2,380	-	1,606	1,004	158	59	29,006
Disposal	-	(24)	(29)	(3,869)	(342)	-	(202)	-	-	-	(4,466)
Transfers from projects in progress	_210_	304	_1,138_	6,795			22				8,469
Balance at 31 December 2016	16,854	<u>163,175</u>	46,659	_309,505_	_16,235_	6,553	_18,264_	46,178	_11,536_	7,810	642,769
Accumulated depreciation and impairment											
Balance as of 1 January 2016	-	40,737	30,819	133,771	9,149	6,533	13,615	33,536	8,957	6,216	283,333
Depreciation for the year	-	3,415	3,277	15,859	1,459	7	1,393	3,763	1,015	701	30,889
Disposal		11	(15)	(1,512)	(296)		(147)				(1,959)
Balance at 31 December 2016		44,163	34,081	148,118	10,312	6,540	14,861	37,299	9,972	6,917	312,263
Net book value at 31 December 2016	<u>16,854</u>	119,012	12,578	161,387	5,923	13	3,403	8,879	1,564	893	330,506
2015:											
Cost											
Balance as of 1 January 2015	15,381	158,128	43,208	260,474	11,745	6,554	15,282	44,991	11,354	7,670	574,787
Additions	986	2,411	743	17,970	2,697	-	1,333	327	24	81	26,572
Disposal	-	(92)	(109)	(4,034)	(245)	(1)	(128)	(144)	-	-	(4,753)
Transfers from projects in progress		593	_1,044_	11,166			351				13,154
Balance at 31 December 2015	<u>16,367</u>	161,040	44,886	285,576	_14,197_	6,553	_16,838_	45,174	_11,378_	7,751	609,760
Accumulated depreciation and impairment											
Balance as of 1 January 2015	-	37,429	27,637	119,866	8,070	6,527	12,395	29,476	7,848	5,432	254,680
Depreciation for the year	-	3,355	3,281	15,197	1,290	7	1,346	4,200	1,109	784	30,569
Disposal		(47)	(99)	(1,292)	_(211)_	(1)	(126)	(140)			(1,916)
Balance at 31 December 2015		40,737	30,819	133,771	9,149	6,533	13,615	33,536	8,957	6,216	283,333
Net book value at 31 December 2015	<u>16,367</u>	120,30	14,067	151,805	_5,048_	20	3,223	11,638	2,421	1,535	326,427





(14)**Investment properties**

This item consists of f the following:

	2016	2015
Land held for investment	614,517	574,388
Buildings held for investment	19,405	15,857
Advanced payments to purchase investment properties	3,737	1,508
	637,659	591,753

Movements on investment properties for the year were as follows:

	2016	2015
Balance as of 1 January	591,753	462,516
purchases of property investments	25,004	127,413
Disposals of property investments	(192)	(6)
Transferred from projects in progress	467	-
Gain on valuation of investment properties at fair value	20,627	1,830
Balance as of 31 December	637,659	591,753

(15)Investment in joint operations

This item represents investment in joint operations with the housing and urban development Corporation for the purpose of building housing units. The housing and urban development corporation sold part of these housing units, however, ownership was not transferred to the buyers. Thus, amounts received were recognized as differed income, the Fund recognizes these amounts as revenues when ownership is transferred. During 2013, Al-Zaytuna project (1) was completed. And accordingly, net profit of JD 1.2 Million was recognized in the statement of revenue and expenses. Furthermore, the investments in joint operations is stated at cost as of 31 December 2016, the details of the projects were as follows:

	2016	2015
Al-Zaytuna project (1)	1,004	-
Al-Zaytuna project (2)	997	997
Foara land projects*	-	434
	2,001	1,431

During 2016, the project was transferred to investment properties.

(16) intangible assets, net

2016:	Exclusive right*	Licenses**	Right of passing ***	Right to use and operate ****	Goodwill****	Total
Cost						
At 1 January 2016	8,000	39,397	8,224	4,135	28,014	87,770
Additions			34	1		35
At 31 December 2016	8,000	39,397	8,258	4,136	28,014	87,805
Accumulated amortization						
At 1 January 2016	5,733	5,910	1,944	1,246	-	14,833
Amortization for the year	400	1,979	418	314		3,111
Balance at 31 December 2016	6,133	7,889	2,362	1,560		17,944
Net book value at 31 December 2016	1,867	31,508	5,896	2,576	28,014	69,861
2015:	Exclusive right*	<u>Licenses**</u>	Right of passing ***	Right to use and operate	Goodwill*****	Total
Cost						
Balance as of 1 January 2015	8,000	39,397	8,208	4,108	28,014	87,727
Additions			16	27		43
Balance as of 31 December 2015	8,000	39,397	8,224	4,135	28,014	87,770
Accumulated amortization						
At 1 January 2015	5,333	3,940	1,150	948	-	11,371
Amortization for the year	400	1,970	794	298	-	3,462
Balance at 31 December 2015	5,733	5,910	1,944	1,246		14,833
Net book value at 31 December 2015	2,267	33,487	6,280	2,889	28,014	72,937

^{*} This item represents amounts paid by the Jordan Duty Free PLC (subsidiary) to the Jordanian Treasury Department in return for the exclusive right to establish duty free shops within land borders and marine ports for the period of 10 years starting from 30 August 2001 where the company is committed to pay 8% (9% starting from September 2011) of its total sales as a return to the Jordanian Treasury Department. During 2009, the Company paid an amount of JD 2 million for extending the exclusive right for 20 years instead of 10 years in addition to the payment of JD 2 million during February 2010 to comply with the agreement terms.



^{**} This item includes an amount of JD 39,397 thousand, which represents the fair value of Electricity Distribution License granted by the Energy Regulatory Commission to the subsidiaries. These licenses are amortized over the remaining life of the license of 19 years. During 2015, the amount of JD 102 thousand was disposed which represents the license's value of Jordan Dubai for Communication and Technology Company as 90% of the company's stocks were sold during 2015.



(16) intangible assets, net (continued)

*** This item represents compensations paid by a subsidiary of Al-Daman for Energy Investments to land lords for damages caused by the passage of power lines over their property as per the specialized court's decision or the decrease in market value of these properties. The Group started to amortize the passing rights starting from 2015 over the remaining useful life of the license

This item represents amounts paid by United Traveling Center Company for the construction and improvement of infrastructure to obtain a use and operation right (License). Amounts paid were recognized as intangible assets in accordance with IFRIC (12) (service concession arrangements) as the amounts paid represent the right (License) to use and operate for 20 years.

***** Details of this item is as follows:

- Goodwill resulting from acquisition of Electricity Distribution Company with a total amount of JD 5,271 Thousand. This Company was identified as a cash – generating unit for the purpose of Goodwill impairment testing. Where Al Daman for Energy investment Co. performed a goodwill impairment test as of 31 December 2016 as follows:
 - The Recoverable amount for Irbid Electricity Distribution Company was determined based on the recoverable amount of the projected cash flows using the financial budget of 2016 that was approved by the Board of Directors. Cash flows after the year 2016 was calculated using a growth rate of 5%. Management believes that the growth rate is appropriate considering the nature of the business and overall inflation in the region. The projected cash flow was discounted at a rate of 11.74%, no impairment losses were recognized. Management believes that there are no predicted changes on the basic assumptions used to determine the value in use that can reduce the recoverable amount against the net book value.
- Goodwill resulting from acquisition of Al Daman for Energy Investment Private Shareholding Company (previously, Jordan Dubai for Electricity Distribution Investment Company) by Social Security Investment Fund with a total amount of JD 22,743 Thousand in 2011, which represents the amount of the revaluation difference.

The Recoverable amount for Al Daman for Energy Investments was determined based on the recoverable amount for Kingdom Electricity Company (Subsidiary of Daman for Energy Investments) which was calculated based on the projected cash flow. This Company was identified as a cash - generating unit for the purpose of Goodwill impairment testing. The projected cash flows was performed using a 12.18% discount rate and a growth rate of 3.3%. Based on the impairment test results, no impairment losses was recognized.

(17) Other Assets

This item consists of the following:

	2016	2015
Accrued revenues and interests	55,624	52,784
Prepaid expenses and other current assets	24,169	24,349
Deferred tax assets	579	2,628
Trade receivables	248,617	226,673
Checks under collection	2,882	978
Housing fund deposits (Note 6)	3,321	3,451
Others	3,247	3,048
Less: provision for doubtful debts	(17,790)	(16,639)
	320,676	297,272





Movements on provision for doubtful debts were as follows:

	2016	2015
Balance as of 1 January	16,639	15,828
Provision for the year	1,151	811
Balance as of 31 December	17,790	16,639

The balance of the allowance for doubtful debts was JD 16,639 Thousand as of 31 December 2016 (2015: JD 15,828). As of 31 December, the aging of unimpaired trade receivables is as follows:

Past due but not impaired								
	<u>1 – 30 days</u>	31 – 60 <u>days</u>	61 – 90 days	91 – 120 <u>days</u>	More than 120 days	Total		
2016	81,530	257	26,865	13,899	108,276	230,827		
2015	94,936	642	295	11,170	104,571	211,614		

Management of the Group expects unimpaired receivables to be collected in full. Guarantees are obtained against these receivables.

(18) Electricity service Subscribes' Deposits

This item represents amounts received by the subsidiaries of AL-Daman for Energy Investments (Subsidiary) from the subscribers as cash deposits for electricity connection services, based on the instructions of delivery costs of the Electricity Regulatory Commission.

(19) Advance Payments From Electricity Subscribes

This item represents the amounts received in advance by the subsidiaries of AL-Daman for energy investments (subsidiary) from the subscribers for electricity connecting services based on the Energy Regulatory Commission Instructions.

(20) Due to National Electric Power Company

This item represents the amounts due on the subsidiaries of Al-Daman for Energy Investments (Subsidiary) in addition to interest on late payments related to purchased energy from National Electric Power Company (NEPCO). Interest penalties amounted to JD 27,405 Thousand as of 31 December 2016 (2015:JD 19,364 Thousand).





(21)Loans

This item consists of the following:

	31 December 2016		
	Short term Long term		Total
Arab Bank (1)	365	-	365
Arab Bank (2)	636	875	1,511
Jordan Kuwait Bank	-	28,000	28,000
Housing Bank	6,000	25,201	31,201
Jordan Kuwait Bank Loan (US Dollar)	4,136		4,136
	11,137	54,076	65,213

	31 December 2015		
	Short term Long term		Total
Arab Bank (1)	1,100	165	1,265
Arab Bank (2)	550	1,475	2,025
Jordan Kuwait Bank	-	28,000	28,000
Housing Bank	2,000	29,201	31,201
Jordan Kuwait Bank Loan (Dollar)	2,068	4,136	6,204
	5,718	62,977	68,695

(21) Loans (continued)

Arab Bank (1)

This amount represents the loan amount granted to Jordan Press Foundation / Al Rai (subsidiary) on 18 September 2012, the company obtained a loan with a celling JD 7,000,000, bearing a fixed interest of 6.25%. for the first two years starting from the granting date. Interest rate will be adjusted thereafter based on the announced lending rates of Arab Bank's top clients after a deduction of 1.1% with a condition not to pledge any of the company's assets or to obtain any other facilities without obtaining prior written approval from the bank, and to use the loan proceed for its specified purpose. The loan is repayable over 48 monthly installments of JD 146 thousand, the first installment was due on 30 July 2012 and the last installment was due on 30 July 2016. The loan was granted to finance the printing press complex.

Arab Bank (2)

This amount represents the loan amount granted to Jordan Press Foundation / Al Rai (subsidiary) on 13 March 2014, the company obtained a loan with a celling of JD 3.5 million, bearing an interest rate of 8.625% and repayable over 44 monthly installments of JD 80 thousand, except for the last installment amounting to JD 60 thousand. First installment was due on 1 April 2014 and the last installment will due on 1 November 2017. The purpose of the loan is to finance the remaining printing press complex project and support the working capital and finance other administrative expenses.





Jordan Kuwait Bank - Jordanian Dinar

This item represents the loan amount granted to Kingdom Electricity Company for Energy Investments in May 2015 from Jordan Kuwait Bank amounting to JD 28,000,000 with a grace period of 3 years after the first withdrawal, to finance the company's capital and operating projects.

The loan is repayable over 18 semi-annual installments with an amount of JD 1,555,555 including the interest due. Interest payable based on applicable interest rate on deposits with the Central Bank of Jordan plus a margin of a maximum rate of 2.65%, the minimum applicable interest rate is 5.3% annually.

Jordan Kuwait Bank - Dollar

This item represents the loan amount granted to Al-Daman for Energy Investments (subsidiary) in May 2015 from Jordan Kuwait Bank with an amount of USD 8,750,000 (JD 6,203,750) for the period of 2.5 years with a grace period of one and a half years after the first withdrawal to fund company's projects in renewable energy.

The loan is repayable over 3 semi-annual installments with an amount of JD 2,067,917 for each installment, bearing an interest rate of 3.5% plus 6 months LIBOR, the minimum applicable interest rate is 4.5% annually. The first installment will be due on 1 November 2016 and the last one on 1 November 2017.

(21)Loans (continued)

Housing Bank for Trade and Finance - Jordanian Dinar

This item represents loan amount granted to Electricity Distribution Company on 24 November 2015 from the Housing Bank for Trade and Finance with an amount of JD 31,201,190, and a ceiling of JD 40,000,000, with a grace period of one year, bearing an interest rates between is 5% to 5.4% or the granted rate to the bank's top customers less 3% whichever is lower for the first five years of the loan life, and starting from the sixth year of the loan life till the maturity date, with an interest rate as the granted rate to the bank's top customers less 3% with a minimum rate of 5.25% annually. The loan is repayable over 20 equal semi-annual installments, the first installment will be due on 1 December 2016, the interest is repayable every six months.

(22)**End of Service Indemnity Provision**

Movements on end of service indemnity provision were as follows:

	2016	2015
Balance as of 1 January	10,810	10,542
Provision for the year *	3,206	1,747
Payments during the year	(865)	(1,479)
Balance at 31 December	13,151	10,810

^{*} AL-Daman for Energy Investments (subsidiary) capitalized an amount JD 627,000 on project in progress as of 31 December 2016 (2015: JD 321,000).





The employees end of service indemnity provision during the year was distributed as follow:

	2016	2015
Expenses in the statement of revenues	2,579	1,426
Capitalized to projects in progress	627	321
Balance at 31 December	3,206	1,747

(23) Due to Banks

This item represents credit facilities granted to AL-Daman for Energy Investments and its subsidiaries from local banks, in addition to amounts granted to Jordan Press Foundation / AL-Rai and United Travelling Center bearin annual interest rates that ranges between 5% to 10%. The ceilings for these facilities amounted to JD 63.6 Thousand as of 31 December 2016.

(24) Other Liabilities

This item consists of the following:

	2016	2015
Revenues and grants received in advance	39,332	38,816
Contractors payables and retentions	645	4,810
Governmental provisions and fees	3,704	3,860
Trade payables	13,965	11,822
Projects deposits	2,957	2,957
Accrued expenses	3,441	2,195
Waste fees	5,625	4,128
Due to the ministry of Finance – television fees	2,629	2,463
Rural fils payable	4,467	3,996
Accrued additional payments*	2,613	2,613
Brokers payables	91	9,301
Other libilities	33,006	25,486
	112,475	112,447

^{*} This item represents the expected adjustment on the purchase price of the subsidiaries of AL-Daman for Energy Investments (Electricity Distribution Company and Irbid District Electricity Company) in accordance with the purchase agreement signed with the Government of the Hashemite Kingdom of Jordan on 18 November 2008.

(25) Property and Equipment Revaluation Reserve

The land owned by the National Company for Touristic and Development (subsidiary) is stated at cost as part of Property and Equipment. However, it was classified in accordance with the Group's accounting policies as part of Investment Properties at fair value and the necessary reconciliations were prepared in the consolidated financial statements. The difference between the book value and the fair value at the reclassification date on 1 January 2006 was recorded in the consolidated statement of Owners Equity as Property and Equipment Revaluation Reserve.



(26) Fair value Reserve, net

The movement on fair value reserve is as follows:

	2016	2015
Balance as of 1 January	447,026	431,900
Net change in fair value reserve	(111,655)	15,126
Balance as of 31 December	335,371	447,026

(27) Social Security Corporation Account, Unemployment Fund

Based on the Corporation's Board of Directors' decision No. 14/2013 dated February 4, 2013, the investments related to the Unemployment Fund were separated into a safe portfolio in an independent manner of other insurance funds. Accordingly, amounts related to the Unemployment Fund were transferred from the accounts of the Corporation to a separate account within the Fund's accounts during the year 2013, those amounts to be invested in Jordanian treasury bonds based on the decision of the Board of Investment, on 26 June 2013.

Movements during the years 2016 and 2015 were as follows:

	2016	2015
Balance as of 1 January	184,951	135, 625
Unemployment Fund's share of amounts transferred from the Corporation	42,448	42,413
Unemployment fund's share of Investment Fund's returns	8,715	6,913
Balance as of 31 December	236,114	184,951

(28) Material partially-owned subsidiaries

Financial information of material partially-owned subsidiaries with material non-controlling interest balance, were as follows:

	Country	Nature of activity		age of non- ling interest 2015
Jordan Press Foundation / AL-Rai	Jordan	Press and publishing	45.08%	45.08%
Jordan Duty Free	Jordan	Trading	43.5%	43.5%
AL-Daman for Investment	Jordan	Investment and Renting	38.6%	38.6%

condensed financial information of these subsidiaries is provided below. This information is based on amounts before intercompany elimination.



	2016	2015
Accumulated balance for non-controlling interests		
Jordan Press Foundation / AL-Rai	14,040	15,072
Jordan Duty Free	22,608	20,661
AL-Daman for Investment	4,055	4,187

	2016	2015
Material (loss) profit attributable to non-controlling interests		
Jordan Press Foundation / AL-Rai	(1,032)	(1,000)
Jordan Duty Free	7,658	7,018
AL-Daman for Investment	73	112

(28) **Material partially-owned subsidiaries (continued)**

	Jordan Press Foundation / AL-Rai		
Condensed statement of financial position	2016 2015		
Current assets	6,226	5,810	
Non-current assets	37,045	39,659	
Current liabilities	(10,851)	(9,889)	
Non-current liabilities	(1,275)	(2,146)	
Total equity	31,145	33,434	
Non-controlling interests in equity	14,040	15,072	
Condensed statement of comprehensive income			
Revenue	16,379	17,067	
Cost of revenues	(13,117)	(13,934)	
Administrative expenses	(4,302)	(3,993)	
Selling and distribution expenses	(718)	(814)	
Other revenues and expenses, net	(532)	(541)	
Loss for the year before income tax	(2,290)	(2,215)	
Income tax expense	-	(4)	
Total comprehensive income for the year	(2,290)	(2,219)	
Total comprehensive income attributable to non-controlling interests	(1,032)	(1,000)	
Condensed statement of cash flows			
Operating activities	1,579	1,300	
Investing activities	(55)	(133)	
Financing activities	(2,025)	(1,681)	
Net decrease in cash and cash equivalents	(501)	(514)	



(28) Material partially-owned subsidiaries (continued)

	Jordan Duty Free	
	2016	2015
Condensed statement of financial position		
Current assets	44,042	41,767
Non-current assets	12,897	9,562
Current liabilities	(4,173)	(3,036)
Non-current liabilities	(801)	(804)
Total equity	51,965	47,489
Non-controlling interests in equity	22,608	20,661
Condensed statement of comprehensive income		
Sales	67,074	60,184
Cost of sales	(41,265)	(31,017)
Administrative expenses	(3,950)	(3,384)
Selling and distribution expenses	(4,287)	(3,984)
Other revenues and expenses, net	287	(5,438)
Profit for the year before tax	17,859	16,361
Income tax provision	(258)	(228)
Profit for the year	17,601	16,133
Other comprehensive income	-	-
Total comprehensive income for the year	17,601	16,133
Total comprehensive income attributable to non-controlling interests	7,658	7,018
Condensed statement of cash flows		
Operating activities	16,494	15,412
Investing activities	(5,169)	(7,642)
Financing activities	(13,125)	(11,250)
Net decrease in cash and cash equivalents	(1,800)	(3,480)



Material partially-owned subsidiaries (continued) (28)

	AL-Daman fo	r Investment
Condensed statement of financial position	2016	2015
Current assets	2,944	3,209
Non-current assets	7,694	7,822
Current liabilities	(133)	(185)
Total equity	10,505	10,846
Non-controlling interests in equity	4,055	4,187
Condensed statement of comprehensive income		
Operating revenues	437	334
Operating expenses	(311)	(335)
Administrative expenses	(206)	(189)
Share of profit of associate	140	363
Other revenues and expenses, net	129	176
Profit for the year before income tax	189	349
Income tax expense	-	-
Profit for the year	189	349
Other comprehensive income items	(30)	(60)
Total comprehensive income for the year	159	289
Total comprehensive income attributable to non-controlling interests	73	112
Condensed statement of cash flows		
Operating activities	29	(21)
Investing activities	(2,223)	(2,100)
Financing activities	(500)	-
Net decrease in cash and cash equivalents	(2,694)	(2,121)

(29) **Net operating revenues**

2016:	Hotels sector*	Press & publishing sector	Power sector	Commercial sector	Other sectors	Total
Operating revenues	34,036	16,379	548,607	61,070	1,803	661,895
Operating expenses	(14,577)	(10,526)	(472,195)	(35,261)	(246)	(532,805)
Net operating revenues	19,459	5,853	76,412	25,809	1,557	129,090



* The net operating revenues for the hotel sector consists of the following:

	Amman AL Sham Palace Hotel	Intercon- tinental Hotel Agaba	Crown Plaza Hotel – Amman	Crown Plaza Resort- Petra	Crown Plaza – Dead Sea	Holiday Inn Dead Sea	Total
Operating revenues	1,050	8,191	9,528	2,150	8,369	4,748	34,036
Operating expenses	(527)	_(3,596)_	_(3,512)_	_ (949)	_(3,784)_	(2,209)	_(14,577)_
	523	4,595	6,016	1,201	4,585	2,539	19,459

2015:	Hotels sector	Press & publishing sector	Power sector	Commercial sector	Other sectors	Total
Operating revenues	33,201	17,067	531,018	54,777	2,004	638,067
Operating expenses	(14,182)	_ (11,244)	(477,509)	(31,017)	_(650)_	(534,602)
Net operating revenues	19,019	5,823	53,509	23,760	1,354	103,465

(30)**Interest Income**

This item consists of the following:

	2016	2015
Balances and deposits at banks and financial institutions	30,433	31,529
Bonds and treasury bills	183,397	174,101
Loans	5,748	7,004
	219,578	212,634

(31) Gain of Financial Assets at Fair Value through Revenues and Expenses

This item consists of the following:

	2016	2015
Realized gains	41	60
Unrealized revaluation gains	3,256	202
Commission on purchasing and selling financial assets at fair value through revenues and expenses	(21)	(30)
Ŭ ,	3,276	232





Gain on Investment Properties - Net

This item consists of the following:

	2016	2015
Revenues:		
Leased properties revenue	1,628	1,513
Expenses:		
Management fees and other expenses	(359)	(237)
Allowance for doubtful rents receivables	(177)	(303)
	1,092	973
Change in fair value of investment properties	20,627	4,462
Loss on property investments / Lawsuits	-	(2,638)
	21,719	2,797

General and Administrative Expenses (33)

This item consists of the following:

	2016	2015
Salaries, wages and employees' benefits	45,993	40,851
Training expense	316	369
Telephone and mail	920	836
Stationery and printings	372	341
Rent	207	198
Electricity, water and Fuel	980	923
Repair and maintenance	113	94
Insurance expense	692	645
Consultancy and professional fees	1,635	1,231
Board of director's remuneration and transportation	760	645
Vehicles and transportation expense	2,693	2,457
Spare parts and material	565	480
Governmental licenses and fees	1,549	1,430
End of service compensation	2,579	1,426
Hotels supervision and operating fees	937	784
Bank charges, interest, and commission*	16,562	13,762
Others	7,199	6,851
	84,072	73,323

^{*} This item includes interest penalty on late payments of energy invoices for AL-Daman for Energy Investments (subsidiary) amounting to JD 9,813 Thousand as of 31 December 2016 (2015: JD 8,041 Thousand).





(34) Impairment Losses of Investments in Associates

The General assembly of the Jordan Telecommunications Company (Associate) had resolved in its extraordinary meeting held on 19 April 2016 to decrease the Company's capital by 25%, which in return lead to recording an impairment loss with and amount of JD 54 Million as a result of that capital decrease.

(35) Cash and cash equivalents

This item consists of the following:

	2016	2015
Cash and balances at the central bank that mature within three months	-	-
Cash on hand and current accounts with local banks	120,188	17,207
Deposits mature within three months	599,559	581,515
	719,747	598,722



Related Parties Transactions (36)

The Group entered into transactions with associates and subsidiaries in its normal course of business with normal pricing, policies and terms. All loans granted to related parties are considered performing loans and no provisions were taken against these loans.

The following is a summary of related parties transactions during the year:

	2016			2015
Consolidated Statements of financial position items	Associates	Others	Total	Total
101110				
Assets and liabilities:				
Bank balances and deposits-				
Jordan Kuwait Bank	-	-	-	40,601
Investments in shares-				
Cash dividends				
Jordan Petroleum Refinery Co.	1,511	-	1,511	2,266
The Jordan Worsted Mills Factory	750	-	750	751
Jordan Telecommunication Co.	4,621	-	4,621	12,130
Jordan Kuwait Bank	4,208	-	4,208	4,208
East Company for Investment projects	208	-	208	418
Jordanian Electric Power Co.	1,599	-	1,599	440
Due from related parties-				
Development and Investment projects fund – Jordan Armed Forces*	-	-	-	7,079
Jordanian Electric Power	-	-	-	2,209
AL-Sham Company for hotel management	-	19	19	-
Intercontinental Hotel Jordan	-	365	365	-
Consolidated statement of revenues and expenses				
- Apolioco				
Executive management salaries and remuneration	-	694	694	522
Investment Board remuneration	-	110	110	102

^{*} This item represents the amount requested from the development and investment projects fund- Jordan Armed Forces for a full purchase of subsidiary company of the AL-Daman Company for zone development (Business Complex Company - Private Shareholding Company.)



(37) Fair Values of Financial Instruments

Financial instruments comprise of financial assets and financial liabilities.

Financial assets consist of cash and bank balances, deposits at banks and financial institutions deposits, financial assets at fair value through revenues and expenses, loans and granted debts, financial assets at fair value through other comprehensive income, investments in associates, financial assets at amortized cost, investment properties, investments in joint operations and other assets. Financial liabilities consist of due to banks, loans, due to related parties and other liabilities.

The fair value of financial instruments are not materially different from their carrying values.

(38) Risk Management

The Group manages financial risks through a systematic methodology and a comprehensive strategy to identify the sources, types of risks and the mechanism of measuring, analyzing and planning to mitigate and manage the risk by reducing the effect of such risks and the probability of occurrence through available hedging instruments.

Risk management represents a continuous process where the Group monitors the risks and the handle the variances that exceed the allowable limits.

In addition, the Group also ensures the compliance with laws and regulations that governs the Group's activities which is reflected it in its policies and procedures.

Risk management function is performed by specialized risk management and measurement compliance department, in addition to the existing supporting committees such as investment committee and assets and liabilities committee, perform risk management.

Credit Risk

Credit risk is the risk that one party to financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss.

The Group performs necessary financial and credit analysis when acquiring any bonds for public or private shareholding companies or when granting loans. The Fund sets deposit ceiling for the local banks based on defined methodology and the credit rating of the bank in addition to setting a ceiling for the volume of transactions with the brokers based on a defined methodology. Also, the Fund limits its risk by dealing with reputable banks.

(38) Risk Management (continued)

Operating Risk

Operating risk is the risk that may arise during the execution of transactions and may be caused by internal factors related to employees, support services or information technology systems.

The Group issues policies and procedures to ensure proper execution of the transactions in addition to providing the best information systems and specialized technical personnel and to develop plans to maintain business continuity under any emergency circumstances.





Market Risk

Market risk arises from fluctuations in the value of investment instruments, especially the fluctuations in stock prices and investment properties value, where the Group measures the risk through known statically measures (standard deviation, variance and covariance, coherence, beta, value at risk) and thus determines levels of acceptable risks based on approved strategic investment policy.

To mitigate the impact of such risks, especially in the absence of necessary hedging instruments, the Group increases the level of diversification in its portfolio and decreases the grade of correlation between the portfolio tools through proper sector distribution, and geographical distribution through approaching markets and investments less correlated.

Interest Rate Risk

Interest rate risk is the risk that results from changes in market value or future cash flows of financial instruments as a result of changes in interest rate.

The Group manages such risk through increasing or decreasing the recovery period of the investment instrument portfolio which is affected directly by the interest rates such as deposits and bonds based on the Group's expectations of interest rate trends.

The Group performs analysis on the gaps of the investment instruments maturities and links it with the investment maturities and other liabilities which is performed by assets and liabilities committee, by allocating cash market management portfolio and bonds portfolio to fit its maturities with the Group's liabilities.

Risk Management (continued) (38)

The sensitivity of the consolidated statement of revenues and expenses is affected by the assumed changes in interest rates on the Group's profit for one year, and calculated for financial assets and financial liabilities with floating rates held at 31 December.

The following table demonstrates the sensitivity of the consolidated statement of revenues and expenses to reasonably possible changes in interest rate as of 31 December while other variables held constant:

2016:

Currency	Increase in interest rate	Impact on surplus of revenue over expenses for the vear	_Impact on owners' equity_
	%	JD	JD
JD	1	51,739	51,739
USD	1	750	750

2015:

Currency	Increase in interest rate	Impact on surplus of revenue over expenses for the vear	Impact on owners' equity
	%	JD	JD
JD	1	42,182	42,182
USD	1	549	549

The effect of decrease in interest rates with same percentage is expected to be equal and opposite to the effect of the increase shown above.



Share price risk

This represents the risk resulting from changes in fair value of investment in shares. The Group manages these risks by diversifying investments in several economic sectors and geographical areas. The investment in shares included within the consolidated financial statements are mainly listed in Amman Stock Exchange.

(38)Risk Management (continued)

The following table demonstrates the sensitivity of the consolidated statement of revenues and expenses (financial assets at fair value through statement of revenues and expenses) and fair value reserve (financial at fair value through other comprehensive income) as a result of reasonable changes in share prices, assuming that other variables held constant.

2016:

Indicator	Change in indicator	Effect on surplus of revenue over expenses for the year	Effect on owners' equity
	%		
Amman stock exchange	5	6,224	71,305
Palestine stock exchange	5	472	472
London stock exchange	5	-	3,276
		6,696	75,053

2015:

Indicator	Change in indicator	Effect on surplus of revenue over expenses for the year	Effect on owners' equity
	%		
Amman stock exchange	5	5,774	70,477
Palestine stock exchange	5	519	519
London stock exchange	5		2,826
		6,293	73,822

The effect of decreases in share prices with the same percentage is expected to be equal and opposite to the effect of the increases shown above.

Foreign Currency Risk

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to the changes in foreign exchange rates. The Group's functional currency is the Jordanian Dinars, and US Dollar is considered as the base currency for foreign investments. Therefore, due to the fact the Jordanian Dinar is fixed against the US Dollar, the Fund is not exposed to significant currencies risk in relation to the US Dollar. Furthermore, the Fund does not have any obligations in foreign currencies, accordingly, no hedging were performed against their obligations.



(38) Risk Management (continued) Liquidity Risk

Liquidity risk is defined as the Group's inability to cover its obligations at their respective due dates. Since the Group does not have short term and middle term obligations, the liquidity is managed to provide the required funding for investing activities to balance between the maturities of investment instruments and investment obligations.

The following table summarizes the maturities of assets, liabilities and equity:

2016	Up to one month	One to three months	Three to six months	More than six months up to a one year	More than one year up to three vears	More than three years	Without maturity	Total
<u>Assets</u>								
Cash and Bank balances	120,188	-	-	-	-	-	-	120,188
Deposits at bank and financial institutions	269,606	329,953	211,454	11,700	-	-	-	822,713
Financial assets at fair value through revenue and expense	-	-	-	10,462	-	-	133,926	133,926
Loans and granted debts, net	6,356	2,669	1,597	-	33,976	66,782	-	121,842
Financial asset at fair value through	-	-	-	-	-	-	1,456,472	1,456,472
comprehensive income Investments in associates	-	-	-	151,760	-	-	448,016	448,016
Financial assets at amortized cost_	13,000	100,762	150,511	-	1,686,774	2,081,431	-	4,184,238
Subscribers' contribution and rural fils assets	-	_	-	-	-	173,969	-	173,969
Projects in progress	-	-	-	-	-	-	89,991	89,991
Investment properties	-	-	-	-	-	-	637,659	637,659
Investments in joint operations	-	-	-	-	-	-	2,001	2,001
Inventory, net	-	-	-	-	-	-	33,083	33,083
Property and equipment, net	-	-	-		-	-	330,506	330,506
Intangible assets, net	-	-	-	-	-		69,861	69,861
Other assets				-			_320,676_	320,676
Total Asset	409,150	433,384	363,562	173,922	1,720,750	2,322,182	3,522,191	8,945,141
Liability and equity								
Liability								
Subscribers' contribution and rural fils assets	_	_	_	-	_	173,969	_	173,969
Electricity service subscribers' deposits	_	_	-	-	_	54,575	_	54,575
Advance payments from electricity subscribers	_	-	-	-	-	18,676	-	18,676
Due to National Electric Power Company	_	-	-	-	-	190,244	-	190,244
Loans	-	-	-	-	-	54,077	-	65,213
Income tax provision	-	-	-	11,136		-	-	4,150
End of service indemnity provision	-	-	4,150	-	-	13,151	-	13,151
Due to banks	39,238	-	-		-	-	-	39,238
Other liabilities				-		112,475		112,475
Total liabilities	39,238	-	4,150	11,136	_	617,167		671,691
Equity								
Social security corporation equity	-	-						
Social security corporation account	-	-	-	-	-	-	4,686,968	4,686,968
Social security corporation account – unemployment fund	-	-	-	-	-	-	236,114	236,114
Fair value reserve, net	-	-	-	-	-	-	335,371	335,371
Property and equipment revolution reserve	-	-	-	-	-	-	31,812	31,812
Cumulative surplus of revenue operation							2,926,991	2,926,991
Total social security sectors corporation equity							8,217,256	8,217,256
Non-controlling interests							_56,194_	56,194
Total liabilities and equity	39,238		4,150	11,136		617,167	8,273,450	8,945,141



(38) Risk Management (continued)

Liquidity RISK (continued)

2015	Up to one month	One to three months	Three to six months	More than six months up to a one vear	More than one year up to three years	More than three years	Without maturity	<u>Total</u>
Assets				yeai				
Cash and Bank balances	17,207	-	-	-	-	-	-	17,207
Deposits at bank and financial institutions	577,671	3,844	400,658	11,700	-	-	-	993,873
Financial assets at fair value through revenue and expense	-	-	-	-	-	-	125,874	125,874
Loans and granted debts, net	5,663	267	4,964	10,730	44,717	46,184	-	112,525
Financial asset at fair value through	_	_	_	_	_	_	1,443,450	1,443,450
comprehensive income Investments in associates			_	_	_	_	509,094	509,094
Due from related parties			_	_	_	9,288	-	9,288
Financial assets at amortized cost_	19,266	319,609	130,450	419,419	742,929	1,780,582	_	3,412,255
Subscribers' contribution and rural fils assets	19,200	319,009	100,400	410,410	142,323	169,997	-	169,997
Projects in progress	-	-	-	-	-	-	77,176	77,176
Inventory	-	-	-	-	-	-	28,147	28,147
Property and equipment, net	-	-	-	-	-	-	326,427	326,427
Investment properties	-	-	-	-	-		591,753	591,753
Investments in joint operations	-	-	-	-	-	-	1,431	1,431
Intangible assets, net	-	-	-	-	-	-	72,937	72,937
Other assets							297,272	297,272
Total Asset	619,807	323,720	536,072	441,849	787,646	2,006,051	3,473,561	<u>8,188,706</u>
Liability and equity								
<u>Liability</u> Subscribers' contribution and rural fils assets	-	-	-	-	-	169,997	-	169,997
Electricity service subscribers deposits	-	-	-	-	-	48,813	-	48,813
Advance payment from electricity	-	-	-	-	-	18,030	-	18,030
Due to National Electric Power Company	-	-	-	-	-	173,211	-	173,211
Loans	_	-		5,718	-	62,977	_	68,695
Income tax provision	_	-	2,669	-	-	-	_	2,669
End of service indemnity provision	_	-	-	-	-	10,810	-	10,810
Due to related parties	_	-	-	-	-	-	-	-
Due to banks	34,789	-	-	-	-	-	-	34,789
Other liabilities	-	-	-	-	-	112,447	-	112,447
Total liabilities	34,789		2,669	5,718	-	596,285	-	639,461
Equity					1			
Social security corporation equity								
Social security corporation account	_	_	-	_	_	-	_	_
Social security corporation account –		_		_				
unemployment fund Property and equipment revolution reserve	-	-	-	-	-	-	-	-
Fair value reserve, net	-	-	-	-	-	-	-	-
Cumulative surplus of revenue operation Total social security sectors							2,657,342	2,657,342
corporation equity							7,494,691	7,494,691
Non-controlling interests							54,554	54,554
Total liabilities and equity	34,789		2,669	5,718		596,285	7,549,245	<u>8,188,706</u>

(38) Risk Management (continued)

Sensitivity of interest prices were as follows:

2016	Up to one month	One to three months	Three to six months	More than six months up to a year	More than one year up to three years	More than three years	Non interest bearing	Total
Assets								
Cash and Bank balances	120,188	-	-	-	-	-	-	120,188
Deposits at bank and financial institutions	269,606	329,953	211,454	11,700	-	-	-	822,713
Financial assets at fair value through revenue and expense	-	-	-	-	-	-	133,926	133,926
Loans and granted debts, net	6,356	2,669	1,597	10,462	33,976	66,782	-	121,842
Financial asset at fair value through comprehensive	-	-	-	-	-	-	1,456,472	1,456,472
Investments in associates	_	_	_	_	_	_	448.016	448.016
Financial assets at amortized cost	13,000	100,762	150,511	151,760	1,686,774	2,081,431	-	4,184,238
Subscribers' contribution and rural fils assets	-	-	-	-	-	-	173,969	173,969
Projects in progress	_	_	_	_	_	_	89,991	89,991
Investment properties	_	_	_	_	_	-	637,659	637,659
Investments in joint operations	_	-	-	-	-		2,001	2,001
Inventory, net	_	-	_	_	_	_	33,083	33,083
Property and equipment, net	_	-	_	_	_	_	330,506	330,506
Intangible assets, net	_	-	_	_	_	_	69,861	69,861
Other assets	_	_	_	_	_	_	320,676	320,676
Total Asset	409,150	433,384	363,562	173,922	1,720,750	2,148,213	3,696,160	8,945,141
Liability and equity								
<u>Liability</u>								
Subscribers' contributions and rural fils assets	-	-	-	-	-	173,969	-	173,969
Electricity service subscribers deposits	-	-	-	-	-	54,575	-	54,575
Advance payment from electricity subscribers	-	-	-	-	-	18,676	-	18,676
Due to National Electric Power Company	-	-	-	-	-	190,244	-	190,244
Loans	-	-	-	11,136	-	54,077	-	65,213
Income tax provision	-	-	-	-	-	-	4,150	4,150
End of service indemnity provision		-	-	-	-	-	13,151	13,151
Due to banks	39,238	-	-	-	-	-	-	39,238
Other liabilities							<u>112,475</u>	<u>112,475</u>
Total liabilities	39,238			11,136		491,541	129,776	671,691
<u>Equity</u>								
Social security corporation equity:								
Social security corporation account	-	-	-	-	-	-	4,686,968	4,686,968
Social security corporation account – unemployment fund	-	-	-	-	-	-	236,114	236,114
Fair value reserve, net	-	-	-	-	-	-	335,371	335,371
Property and equipment revaluation reserve	-	-	-	-	-	-	31,812	31,812
Cumulative surplus of revenues over expenses							2,926,991	2,926,991
Total Social Security Corporation equity							8,217,256	8,217,256
Non-Controlling interests							56,194	56,194
Total liabilities and equity	39,238			11,136		491,541	8,273,450	8,273,450
Sensitivity variance	369,912	433,384	363,562	162,786	1,720,750	1,656,672	(4,707,066)	
Cumulative sensitivity variance	369,912	803,296	1,166,858	1,329,643	3,050,394	4,707,066		-



(38) Risk Management (continued)

Liquidity Risk (continued)

2015	Up to one month	One to three months	Three to six months	More than six months up to a year	More than one year up to three years	More than three years	Non interest bearing	Total
<u>Assets</u>								
Cash and Bank balances	17,207	-	-	-	-	-	-	17,207
Deposits at bank and financial institutions	577,671	3,844	400,658	11,700	-	-	-	993,873
Financial assets at fair value through revenue and expense	-	-	-	-	-	-	125,874	125,874
Loans and granted debts, net	5,663	267	4,964	10,730	44,717	46,184	-	112,525
Financial asset at fair value through comprehensive income	-	-	-	-	-	-	1,443,450	1,443,450
Investments in associates	-	-	-	-	-	-	509,094	509,094
Due from related parties	-	-	-	-	-	9,288	-	9,288
Financial assets at amortized cost	19,266	319,609	130,450	419,419	742,929	1,780,582	-	3,412,255
Subscribers' contribution and rural fils assets	-	-	-	-	-	169,997	-	169,997
Projects in progress	_	_	_	_	_	-	77,176	77,176
Inventory, net		_	_	_	_	_	28,147	28,147
Property and equipment, net	_	_	_	_	_	_	326,427	326,427
Investment properties		_	_	_	_		591,753	591,753
Investments in joint operations			_	_	_	_	1,431	1,431
Intangible assets, net	-	_	-	_	-	_	72,937	72,937
Other assets	-	-	-	-	-	-		
Total Asset	<u>-</u> 619,807	323,720	536,072	441,849	<u></u> 	<u>-</u> 2,006,051	<u>297,272</u> <u>3,473,561</u>	<u>297,272</u> <u>8,188,706</u>
Liability and equity								
Liability								
Subscribers' contribution and rural fils assets	-	-	-	-	-	169,997	-	169,997
Electricity service subscribers' deposits	_	_	_	-	-	48,813	-	48,813
Advance payment from electricity subscriers	_	_	_	-	-	18,030	-	18,030
Due to National Electric Power Company	_	_	_	_	_	173,211	-	173,211
Loans			_	5,718	_	62,977	-	68,695
Income tax provision		_	_	5,710	_	-	2,669	2,669
End of service indemnity provision							10,810	10,810
Due to related parties	-	_	-	-	-	_	-	10,010
Due to banks	34,789	-	-	-	-	-	<u>-</u>	34,789
	34,709		_	-	_	_		112,447
Other liabilities Total liabilities	34,789			5,718		473,028	<u>112,447</u> <u>125,926</u>	639,461
Equity								
_ · ·								
Social security corporation equity: Social security corporation account							4 170 ECC	4 172 500
· .	-	-	-	-	-	-	4,173,560	4,173,560
Social security corporation account – unemployment fund	-	-	-	-	-	-	184,951	184,951
Property and equipment revaluation reserve	-	-	-	-	-	-	31,812	31,812
Fair value reserve, net	-	-	-	-	-	-	447,026	447,026
Cumulative surplus of revenues over expenses	<u> </u>						2,657,342	2,657,342
Total Social Security Corporation equity	. ——						7,494,691	7,494,691
Non-Controlling interests							54,554	54,554
Total liabilities and equity	34,789		<u> </u>	5,718		473,028	7,675,171	<u>8,188,706</u>
Sensitivity variance	<u>585,018</u>	323,720	536,072	436,131	787,646	<u>1,533,023</u>	(4,201,610)	-
Total sensitivity variance	<u>585,018</u>	908,738	<u>1,444,810</u>	<u>1,880,941</u>	2,668,587	<u>4,201,610</u>		



(39)**Segment Information**

The Group and its subsidiaries mainly operate in the Hashemite Kingdom of Jordan and its assets and liabilities are concentrated according to the following geographical distribution:

	31 Decem	ber 2016	31 December 2015		
	Assets Liabilities		Assets	Liabilities	
Geographical region					
Jordan	8,870,176	671,691	8,121,804	639,461	
Arabian countries	9,443	-	10,384	-	
Europe	65,522		56,518		
	8,945,141	671,691	8,188,706	639,461	

The assets and liabilities are concentrated according to the following economic distribution:

	31 Decem	ber 2016	31 December 2015		
	Assets	Liabilities	Assets	Liabilities	
Economic sector					
Investment	7,868,882	3,960	7,170,497	16,390	
Hotels	133,253	4,905	143,135	4,702	
Press and publishing	43,271	12,126	45,469	12,034	
Energy	672,600	611,176	621,817	567,294	
Trading	56,939	4,974	51,330	3,841	
Other	170,196	34,550	156,458	_35,200_	
	8,945,141	671,691	8,188,706	639,461	

Contingent Liabilities (40)

Letters of Guarantee and Letters of Credit

As of 31 December 2016, the outstanding letters of credit and letters of guarantee were JD 5,455 Thousand (2015: JD 4,346 Thousand).

Contracted Obligations

	2016	2015
Swap Contracts	76,611	97,199



(40) Contingent Liabilities (continued)

Capital Commitments

The remaining capital expenditures to complete projects in progress for subsidiaries and Hotels owned by the Fund as of 31 December 2016 amounted to JD 244,964 Thousand (2015: JD 272,842 Thousand).

Operating Lease

- Operating lease commitment for Al Daman for energy investments – subsidiary:

Al Daman for Energy investments and its subsidiaries signed a lease agreement on 1 May 2011 for a period of 15 years with a total amount of JD 110 Thousand in addition to some short-term contracts. The minimum future lease payments as of 31 December were as follow:

	2016	2015
Less than 1 year	127	169
1 to 5 years	615	621
Over 5 years	830	962
	1,572	1,752

Operating lease commitment for Al Daman for investments – subsidiary:

On 30 September 1998, the Company has signed a lease agreement for Aqaba Gate Land with an annual amount of JD 66 thousand for a period of 30 years and will be renewed twice with a written request from the Company.

Starting from the 11th year, an increase of a 4% or increase equivalent to the change in living costs in accordance with the official publications of the Central Bank of Jordan for the past year will be applied, whichever is lower.

- Operating lease commitment for United Travelling Center:

On 30 January 2007, the Company signed a construction and operation agreement for the land owned by the General Transport Regulatory Commissions. The annual lease payment amounted to JD 30 thousand for a period of 20 years from the date of commencement of the service, lease payment term will increase every 5 years through extrapolating the inflation rate reported by the official agencies for the last 5 years. The date on which the service will be rendered is still not agreed upon up to the date of the consolidated financial statements.



(41)Fair Value Hierarchy

The following table illustrates the fair value measurement hierarchy for financial instruments. The Group uses the following methods:

- Level (1): quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level (2): valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level (3): valuation techniques for which the lowest level input that is significant to the fair value measurement is not observable

2016-	Level 1	Level 2	Level 3	Total
Financial assets:				
Financial assets through revenues and expenses	133,926	-	-	133,926
Financial assets through other comprehensive income	1,367,151	89,321		1,456,472
Total financial assets	1,501,077	89,321		1,590,398

2015-	Level 1	Level 2	Level 3	Total
Financial assets:				
Financial assets through revenues and expenses	125,874	-	-	125,874
Financial assets through other comprehensive income	1,350,584	92,866		1,443,450
Total financial assets	1,476,458	92,866		1,569,324

Litigations (42)

Social Security Investment Fund

There are lawsuits against the Fund with an approximate amount of JD 325 thousand as of 31 December 2015 (2014: JD 790 thousand), Management and legal counsel believes that no liabilities will arise from these lawsuits.

Jordan Press Foundation - Al Rai - Subsidiary

Jordan Press Foundation - Al Rai (subsidiary) is a defendant in a lawsuit within the ordinary course of business amounting of JD 4,022 as of 31 December 2016 (2015: JD 13,050,410) Management and legal counsel believe that no liabilities shall arise from these lawsuits.



Jordan Duty Free Shops - Subsidiary

- There are labor lawsuits raised against Jordan Duty Free Company (Subsidiary) with an amount of JD 91 thousand as of 31 December 2016, Management and legal counsel believe that the existing provision is sufficient against these lawsuits.
- There are custom lawsuit raised against the Company with an amount of JD 170 thousand, Management and legal counsel believe that no liabilities will arise from these lawsuits.

National Company for Tourism Development - Subsidiary

There are lawsuits against the Company amounting to JD 17 Thousand as of 31 December 2016 related to claims by the lessees.

Daman for Development Zone- Subsidiary

There is a lawsuit against the Company and other parties at Irbid court where the claimant is claiming for land repossession and cancelation of selling contracts and compensation of JD 10 Thousand as of 31 December 2016, Management and legal counsel believe that the case is still at early stages and no liabilities will arise from these lawsuits.

Daman for Energy Investments - Subsidiary

There are lawsuits against the subsidiaries of Daman for Energy Investments related to its activities with a total amount of JD 737 Thousand as of 31 December 2016 (2015: JD 11,030 Thousand), Management and legal counsel believe that the current lawsuit provision amounting to JD 423 Thousand recognized by the Group is sufficient at the date of the consolidated financial statements.

Al Daman for Investments - Subsidiary

There were no lawsuits against the Company as of 31 December 2016 (2015: JD 11 Thousand).

Lawsuits filed by the company against others amounted to JD 214 Thousand as of 31 December 2016 (2015: JD 89 Thousand).

(42)Litigations (continued)

Crowne Plaza Resort - Dead Sea - Fully Owned Hotel

There are lawsuits raised against the resort amounting to JD 21 Thousand as of 31 December 2016 (2015: JD 4 Thousand), these lawsuits are still in its early stages; Management and legal counsel believe that no additional provisions should be recognized against these lawsuits.

Intercontinental Resort - Aqaba - Fully Owned Hotel

There are lawsuits raised against the resort amounting to JD 83 Thousand as of 31 December 2016 (2015: JD 83 thousand) related to the resort activities, risks related to these lawsuits and its probability of occurrence were analyzed despite the fact that the results cannot be identified accurately, Management and legal counsel believe that no liabilities will arise from these lawsuits.

Holiday Inn Resort - Dead Sea - Fully Owned Hotel

There are lawsuits raised against the resort amounting to JD 6 Thousand as of 31 December 2016 (2015: JD 6 thousand) related to the resort activities, risks related to these lawsuits and its probability of occurrence were analyzed,





management and its legal counsel believe that no liabilities will arise from these lawsuits.

During the year 2014, the hotel was sued for causing death and the offense of causing harm lawsuit that is registered under No. 4018/2014. The case is still pending and in its early stages, Management and legal counsel believe that it will not result in any material obligations.

Amman Al- Sham Palace Hotel - Fully Owned Hotel

The Hotel is defendant in lawsuits amounting to JD 3 Thousand as of 31 December 2016 (2015: JD 3 Thousand) related to the Hotel activities. In the opinion of management and legal counsel no liabilities will arise from these lawsuits.

Crowne Plaza Hotel - Dead Sea - Fully Owned Hotel

There are lawsuits raised against the hotel amounting to JD 52 Thousand as of 31 December 2016 (2015: JD 57 Thousand), Management and the Legal Counsel believe that no additional provisions should be recognized against these lawsuits.

Crowne Plaza Hotel Petra - Fully Owned Hotel

There are lawsuits raised against the hotel amounting to JD 16 Thousand as of 31 December 2016, Management and the Legal Counsel believe that no additional provisions should be recognized against these lawsuits.

Income Tax Provision (43)

Movements on income tax provision were as follows:

	2016	2015
Balance as of 1 January	2,669	2,838
Prior years income tax	(253)	(277)
Provision for the year	4,882	2,676
Income tax paid	(3,148)	(2,568)
Balance as of 31 December	4,150	2,669

Income tax presented in consolidated statement of revenue and expense were as follows:

	2016	2015
Provision for the year	4,882	2,676
Change in deferred tax assets	(253)	(277)
	4,629	2,399

Tax Position of the Group

Social Security Investment Fund

The income tax provision for the year ended 31 December 2016 has been calculated in accordance with income tax law No. (34) of 2014. Management believes that the provision amounting to JD 393 Thousand is sufficient and there is no need to recognize additional provision. Noting that most of the fund activities are tax exempted in accordance with Income Tax Law.



The fund submitted its tax declarations for the year 2016. The Income Tax Department has not reviewed the records up to the date of the consolidated financial statements.

The fund obtained a final income tax clearance with the Income Tax Department up to the year 2015.

Irbid Districted Electricity Company public shareholding Company – Subsidiary of Al Daman for Energy Investments

The income tax provision for the year ended 31 December 2016 has been calculated in accordance with income tax law No. (34) of 2014.

The Company obtained a final tax clearance up to the year 2014. The Income and Sales Tax Department has not reviewed the Company's records for the year 2015 up to the date of the consolidated financial statements.

(43) Income Tax Provision (continued)

Electricity Distribution Company public shareholding company – subsidiary of Al Daman for Energy Investments

The Company has obtained a final clearance from the Income and Sales Tax Department up to the year 2014. The Company submitted its tax decelerations to the Income and Sales Tax Department for the year 2015.

Jordan Press Foundation - Al Rai

Income tax provision was not calculated for the two years ended 31 December 2015 and 2016 due to the excess of expenses over taxable income in accordance with the Income Tax Law No. (34) of 2014.

The Company reached a final settlement with the Income and Sales Tax Department up to the year 2014.

The Company submitted its tax declarations for the year 2015; The Income and Sales Tax Department has not reviewed the records up to the date of the consolidated financial statements.

Jordan Duty free public shareholding Company

Income tax on other revenues for the years ended 31 December 2016 and 2015 has been calculated in accordance with income tax law No. (34) of 2014.

The Council of ministers had resolved in it decision dated 10 April 2016 to extend the exemption of the company's profit from Income and Social Service Tax, Based on the agreement signed on 30 August 2001 between the Company and Free Zones Corporation.

Income tax for the Company was settled up to the years 2005 and 2007 and for the years from 2010 to 2014.

As for the year 2006, the Company filed a lawsuit with the Tax Court to prevent the Income and Sales Tax Department form claiming income tax on other revenues. The overall aggregated disputed tax amount JD 130,030.

Taxes on the Group were estimated at JD 481 Thousand for the years 2008 and 2009. The Income and Sales Tax Department has subjected interest and other income to income tax. The Group objected to that decision and the Group's objection was rejected by the Income and Sales Tax Department. The Group filed a lawsuit against the Department at the Court of Instance. The case is in its final stage as it is filed for a final decision by the Taxation Court.

(43) Income Tax Provision (continued)

Taxes on the Group were estimated at JD 480,785 for the years 2008 and 2009. The Income and Sales Tax Department has subjected interest and other income to income tax. The Group objected to that decision and the Group's objection





was rejected by the Income and Sales Tax Department. The Group filed a lawsuit against the Department at the Tax Court. The case is in its final stage as it is filed for a final decision by the Tax Court.

The Company submitted its tax declarations for the year 2015, and the Income and Sales Tax Department still hasn't reviewed those declerations.

The Company registered in the Income and Sales Tax Department with a retrospective effect starting 1 January 2014 to benefit from decision of the Council of Ministers to exempt the Company from penalties in the case the principle of tax amounts was paid in full.

National Company for Touristc Development

The Company obtained a final tax clearance from the Income and Sales Tax Department up to the end of 20014, after the Company had paid tax differences for the years 2008 up to 2013 amounting to JD 25 thousand.

The Company has submitted its tax declarations for the year 2015 and the Income and Sales Tax Department still hasn't reviewed those declarations.

The Income and Sales Tax Department has audited the Company's branch in Aqaba fro the years 2011 up to 2013, and no decision has yet been made.

The Company submitted its tax declarations for the years 2014 and 2015, and the Income and Sales Tax Department still hasn't reviewed those declerations.

Al-Daman for Investments

Income tax for the year ended 31 December 2016 was not calculated due to the company having accumulated losses in accordance with income tax law No. (34) of 2014.

The Company obtained a final tax clearance from the Income and Sales Tax Department for the Company's activities in Amman up to the end of the year 2014 except for the year 2010, which is under appeal and still pending before the court. In addition, the company obtained a tax clearance for the Company's activities in Aqaba up to the year 2012. Tax declarations related to the Company's activities in Aqaba were submitted for the years 2012, 2013, 2014 and 2015. The Income and Sales Tax Department did not review the Company's records until the date of the consolidated financial statement. The Company's management did not recognize the deferred tax assets since it's not significant and will not benefit the Company in the near future.

(43) Income Tax Provision (continued)

Rama for Investing and Saving Company

The company has obtained the final clearance from the Income and Sales Tax Department up to 2014 except for the year 2012. Declarations for the years 2011, 2013 and 2014 were accepted through the sampling system

Al-Daman for Zone Development

The company has calculated its income tax provision for the year ended 31 December 2016 in accordance with Income Tax Law No. (34) of 2014, and in accordance with the zones development law No. (12) of 2008.

United Travelling Center

Income tax provision was not calculated for the two year ended 31 December 2016 due to the excess of expenses over taxable income in accordance with the Income Tax Law No. (34) of 2014. The Company has submitted its tax records

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up to the year 2011, and the Company obtained a tax clearance with the Income and Sales Tax Department up until that year.

The Company submitted its income tax declarations for the two years ended 31 December 2015,2014,2013 and 2012 within the legal time period, and the Income and Sales Tax Department has not reviewed the records up to the date of the consolidated financial statements.

(44)Non-Controlling interest contribution

In 2007, the Government of the Hashemite Kingdom of Jordan and the Investment Fund of the Social Security Corporation appropriated the shares in the Mafrag Development Company would to be 80% for Al-Daman Company for the Zone Development, 10% for the Hashemite Development Fund for Badia and 10% for the King Abdullah Development Fund.

Based on the decision of the Management Committee of the "Investment Fund" of the Social Security Corporation No. 14/14/2007 at its meeting No. 14 of 2007 on 19 August 2007, which provided that the capital of Mafraq Development Company should be 20 million Jordanian dinars, paid in full by the investment Fund which later became the "Daman for Zone Development " as its legal successor in that agreement. An amount of JD 3 Million was recognized in the Company's accumulated losses account, representing the amount paid by Daman for Zone Development during the year 2015 for the shares of the non-controlling interests according to the aforementioned ratios after paying JD15 million to Mafraq Development Company to raise the capital according to the agreement.

(45)Standards Issued but not Yet Effective

The standards and interpretations that are issued but not yet effective, up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these standards, if applicable, when they become effective.

IFRS 9 Financial Instruments (Implemented IFRS 9)

During July 2014, the IASB issued IFRS 9 "Financial Instruments" with all the three phases. IFRS 9 sets out the requirements for recognizing and measuring financial assets, financial liabilities and some contracts to buy or sell nonfinancial items. IFRS 9 replaces IAS 39 "Financial Instruments: Recognition and Measurement". The Company has implemented the first phase of IFRS 9 as issued during 2009. The date of initial implementation of the first phase of IFRS 9 was 1 January 2011. The new version of IFRS 9 will be implemented at the mandatory date on 1 January 2018, which will have an impact on the recognition and measurement of financial assets.

IFRS 15 Revenue from Contracts with Customers

IFRS 15 specifies the accounting treatment for all revenue arising from contracts with customers. It applies to all entities that enter into contracts to provide goods or services to their customers, unless the contracts are in the scope of other IFRSs, such as IAS 17 Leases. IFRS 15 supersedes IAS 11 Construction Contracts, IAS 18 Revenue, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfers of Assets from Customers; and SIC-31 Revenue—Barter Transactions Involving Advertising Services. The standard is effective for annual periods beginning on or after 1 January 2018, and early adoption is permitted.





IFRS 16 Leases

During January 2016, the IASB issued IFRS 16 "Leases" which sets out the principles for the recognition, measurement, presentation and disclosure of leases.

IFRS 16 substantially carries forward the lessor accounting requirements in IAS 17. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for those two types of leases differently.

IFRS 16 introduced a single lessee accounting model and requires a lessee to recognize assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. A lessee is required to recognize a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligation to make lease payments.

The new standard will be effective for annual periods beginning on or after 1 January 2019. Early application is permitted.

(45) Standards Issued but not Yet Effective (continued)

IAS 7 Disclosure Initiative – Amendments to IAS 7

The amendments to IAS 7 Statement of Cash Flows are part of the IASB's Disclosure Initiative and require an entity to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes. On initial application of the amendment, entities are not required to provide comparative information for preceding periods. The amendments will be effective for annual periods beginning on or after 1 January 2017, with early application permitted. The application of amendments will result in adding limited amount of disclosure information.

IFRS 2 Classification and Measurement of Share-based Payment Transactions - Amendments to IFRS 2

The IASB issued amendments to IFRS 2 Share-based Payment that address three main areas: the effects of vesting conditions on the measurement of a cash-settled share-based payment transaction; the classification of a share-based payment transaction with net settlement features for withholding tax obligations; and accounting where a modification to the terms and conditions of a share-based payment transaction changes its classification from cash settled to equity settled.

Entities may apply the amendments prospectively and are effective for annual periods beginning on or after 1 January 2018, with early application permitted.

Amendments to IFRS 4 Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts

In September 2016, the IASB issued amendments to IFRS 4 to address issues arising from the different effective dates of IFRS 9 and the upcoming new insurance contracts standard (IFRS 17). The amendments introduce two alternative options for entities issuing contracts within the scope of IFRS 4, a temporary exemption from implementing IFRS 9 to annual periods beginning before 1 January 2021 at latest and an overlay approach that allows an entity applying IFRS 9 to reclassify between profit or loss and other comprehensive income an amount that results in the profit or loss at the end of the reporting period for the designated financial assets being the same as if an entity had applied IAS 39 to these designated financial assets.



Transfers of Investment Property (Amendments to IAS 40)

The amendments clarify when an entity should transfer property, including property under construction or development into, or out of investment property. The amendments state that a change in use occurs when the property meets, or ceases to meet, the definition of investment property and there is evidence of the change in use. A mere change in management's intentions for the use of a property does not provide evidence of a change in use.

Entities should apply the amendments prospectively and effective for annual periods beginning on or after 1 January 2018. Early application of the amendments is permitted and must be disclosed.

(45)Standards Issued but not Yet Effective (continued)

IFRIC Interpretation 22 Foreign Currency Transactions and Advance Consideration

The interpretation clarifies that in determining the spot exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the derecognition of a non-monetary asset or non-monetary liability relating to advance consideration, the date of the transaction is the date on which an entity initially recognises the nonmonetary asset or non-monetary liability arising from the advance consideration. Entities may apply the amendments on a fully retrospective or prospective basis. The new interpretation will be effective for annual periods beginning on or after 1 January 2018. Early application of interpretation is permitted and must be disclosed.

Comparative Figures (46)

Some of 2015 balances were reclassified to correspond with the 2016 presentation. The reclassification had no effect on the profit and equity for the year 2015.



SSIF Corporate Governance

Corporate governance aims to ensure that the administration of a corporation serves the interests of the corporation's owners and stakeholders, and that the incentives stipulated in legislation, administrative systems, and contracts work effectively to promote sound management of the corporation.

The Asian Development Bank (ADB) defines governance as "the way in which authority is exercised in managing the state's economic and social resources for development.» The World Bank refers to governance as consisting of the traditions and institutions through which authority is exercised in a country. The Organization for Economic Co-operation and Development (OECD) defines [corporate] governance in the private sector as system by which commercial enterprises are managed and directed, and their performance monitored. Governance sets out frameworks that determine the relationship between the management of the enterprise and its board of directors, shareholders, and other stakeholders.

1. Governance structure

The SSIF's governance structure consists of several levels: The first is the Board of Directors of the Social Security Corporation, chaired by His Excellency the Minister of Labor, and whose membership includes the Chairman of the Social Security Investment Fund and the Director General of the Social Security Corporation. The Board is mainly concerned with approving the Fund's overall investment policies, annual budget, and the strategic distribution of the investment portfolios drawn by the SSIF.

The next level is the SSIF Investment Board, which oversees the implementation of investment policy and takes investment decisions. The Investment Board consists of nine people: The Chairman of the Investment Fund, a representative of workers, a representative of employers, the SSC Director General, and five persons of competence, including the Chairman of the Investment Board, appointed by the Council of Ministers. There are several Investment Board committees that are independent of the SSIF Executive Management, whose responsibility is to ensure that the SSIF follows the best practices of governance at all levels. These committees are:

- A Audit Committee
- B Investment Governance Committee
- C Investment Risk Committee

Members of the Investment Board are required to fill forms disclosing any conflicts of interest on their appointment as members of the SSIF Investment Board and before attending the first meeting, in accordance with the provisions of Article 10, Paragraph A of the Social Security Investment Fund and Investment Board Bylaw No. 97 for the year 2014. In addition to that there is a fixed item on the agenda of the Investment Board that requires disclosure of any conflict of interest on the subjects before the Board.



2. Investment decision-making mechanism

For the purpose of regulating the powers of investment decision-making in order to ensure the integrity and soundness of the SSIF's investment decisions, the process of decision-making is governed by tools of institutional work; instructions and decision-making powers are in place starting at the level of investment departments that are concerned with examining every available opportunity separately, to ensure its compatibility with the Fund's overall investment objectives.

The [findings of these] opportunity studies are then submitted to the Investment Committee, which in turn, in light of the results of the financial, technical and legal studies, submits its recommendations to the Investment Board to take the appropriate decision within its powers and within the general framework of the Fund's investment policy, as approved by the Board of Directors of the Social Security Corporation.

The Investment Committee consists of (4) department managers as well as an observer from the Risk and Strategic Planning Department, and it is presided over by the SSIF Chairman. The Committee examines all recommendations received from the Fund's departments and takes the necessary decisions within its powers, in accordance with the legislation in force.

3. Corporate Governance Guidelines

In the context of social security organizations, the International Social Security Association (ISSA) defines governance as "The method by which the competent authority exercises its powers to achieve the objectives of the organization by drawing, implementing, and devising innovative policies, rules, systems and processes that regulate the work of the organization and establishing the appropriate frameworks for integrating and involving all stakeholders. Good governance of social security organizations looks at the practices of the competent authority from five principal perspectives: Accountability, transparency, predictability, stability, participation and dynamism."

The Social Security Corporation/ SSIF issued the first guidelines for good governance in 2008 to establish the appropriate standards and set rules, mechanisms and practices aimed at the best implementation of governance at the SSC and the SSIF in a manner which ensures that the corporation's administration serves the interests of the insured retirees and other stakeholders by stimulating good management. The Corporation / Fund reviews and updates the guidelines periodically to keep abreast with international best practices in governance and transparency, the latest amendment to these guidelines was made in 2015.



4. Managing the representation of the Social Security Corporation on the boards of companies

The SSIF ensures that the best practices in good corporate governance are implemented in all its activities and investment operations, including management of the SSC investments in the companies where the SSC is an investor in a way that benefits the corporation and the company. The Fund implements an integrated system of legislation and internal control systems through its commitment to implementing the provisions of the relevant legislations, including the Social Security Law, the Companies Law, and the Securities Commission Law among others, in addition to the executive instructions issued pursuant to these laws.

The provisions of the Social Security Law in force, and the Social Security Investment Fund (SSIF) and Investment Board Bylaw issued pursuant thereto, define the structure of corporate governance in the management and organization of the representation of SSC on the boards of directors of companies. Governance committees of the SSC Board of Directors and the Investment Board establish instructions to organize and control the representation of the Corporation on the boards of directors of these companies, in a manner that provides a comprehensive database of all candidates for representing the Corporation and their qualifications. These rules determine the basis for classifying companies and the basis for selecting and classifying candidates for representing the Corporation, including academic degrees, technical knowledge particularly in financial and administrative matters, and practical experience, in order to choose the representative who is suitable for the nature of the company's work. These instructions also regulate the attendance of the representative of meetings of the board of directors and his submission of periodic and quarterly reports on the company's performance in order to ensure the timely arrival of the required information and data to the SSIF.

The representatives are also advised on the need to inform the Fund of any important and significant developments at the companies where there are investments in order to directed the representative of the Corporation with regard to these developments so they may to take decisions in coordination with the Fund. No representative may continue to represent the Corporation if he/ she fails to attend board meetings or to submit reports in accordance with the instructions stipulated.